Proposed Budget

for the city of

Kaukauna

ON THE FOX

fiscal year January 1, 2018 to December 31, 2018

Eugene J. Rosin

Mayor

2018 BUDGET EUGENE ROSIN Mayor

CITY COUNCIL

1st District – Marty DeCoster / Diana Driessen

2nd District – Tim Roehrig / Brenda Leon

3rd District - Lee Meyerhofer / Thomas McGinnis

4th District – Anthony Penterman / Michael Coenen

APPOINTED DEPARTMENT HEADS

Director of Public Works - John Sundelius Library Director - Anthony Wieczorek

Finance Director – William Van Rossum Naturalist – Debra Nowak

Fire Chief – Paul Hirte Planning/Comm Development - Robert Jakel

Human Resources – Denise Vanderloop Police Chief – John Manion

ELECTED OFFICERS

City Attorney – Kevin Davidson Municipal Justice – John Van Drunen

City Clerk/Treasurer – Sue Duda President of the Council – Lee Meyerhofer



Office of the Mayor 920-766-6310 (fax) 920-766-6324

ON THE FOX

Memorandum

To: President Meyerhofer and Members of the Common Council

From: Mayor Gene Rosin

Date: November 13, 2017

To further enhance the quality of life in the City of Kaukauna, we are committed to the cooperation among the City Council, staff, and members of the community, Kaukauna Service Organizations, and businesses. By combining our diverse backgrounds, skills, and styles to achieve common goals, our success is achieved through combined efforts of our people with an emphasis on respect, fairness, and integrity to serve human needs.

We as a City are generating more facts, doing more research, and reading more publications than ever before. Consistent with the last several Budgets, our City residents should be very happy with this proposed Budget document. In these economic times, we were still able to come in with an extremely good rate without the elimination of services. The City Council and staff, through past budgeting decisions, have placed the City of Kaukauna in a sound financial position compared to many Wisconsin communities. This allows us to address many of our fiscal concerns.

The following proposed Budget is sensitive to the property tax payer and enhances the high level of service our residents expect with staffing increases in our protective service departments.

- 1. <u>Property Tax Rate</u> The 2018 Budget will increase the City's assessed tax rate by \$.46 per \$1,000 of assessed value which is a 5.14% increase.
- 2. <u>Property Tax Levy</u> The City's tax levy increased \$446,258 or 5.33%. Under state law, the levy is allowed to increase 1.47%, plus increased debt service requirements. This levy increase is less than the maximum permitted under state law.
- 3. <u>Budgeted Expenditures</u> Budgeted General Fund expenditures for 2018 are \$13,735,540 an increase of 2.97%. This will allow the City to continue to qualify for the State Expenditure Restraint Program Aid. The City has qualified every year since the inception of the program.
- 4. <u>General Fund Balance</u> Our General Fund Balance is projected to be \$4,850,312 on December 31, 2017. This fund balance exceeds the Council objective of \$2,060,331 at year end which will allow the City to continue to receive excellent bond rating resulting in lower interest rates when issuing future debt.
- 5. <u>Level of Service and Capital Improvements</u> The 2018 Capital Improvement Program will see an investment in our community that will benefit our residents and instill pride in our City.

The new \$5.5 million, 29,000 sq. ft. Kaukauna Fire Station building is ready for occupancy. The building will house two ambulances, a ladder truck, a first-out fire engine, two swift water rescue boats, a special operations unit which carries our trench rescue equipment along with the Jaws of Life, and a fill station for our air bottles. The building also houses our new Wildland Fire 4x4 unit.

You should feel very confident that the level of service provided to your community will match or exceed any others in the Fox Valley.

6. <u>Economic Development</u> – The heart and soul of every community, besides its residents, is its small downtown businesses. The City Planner, Mayor and the City Council are committed to enhancing our business districts. The completion of Hydro Park and amenities such as sculptures, plazas and walking trails will enhance the quality of life for our residents.

As you walk through our south side business district, you cannot help but notice the new, wider sidewalks, the new Municipal Services Building and Police Department and our modern, expanded Fire Station or the plazas on the Main Street cul-de-sac overlooking the Hydro Power Canal showcasing a beautiful bronze eagle next to the pedestrian bridge. Take a look at the plaza on the corner of Second Street and Main Avenue where the former Van Hoof repair garage was located and the third plaza which is located at the intersection of Crooks Avenue and Second Street. Just across the Crooks/Second Street intersection, you can enter Hydro Park, take a relaxing stroll, and enjoy the view of the water as it flows to the Badger Hydro plant.

Our Industrial Parks continue to see numerous expansions such as Poly Flex and Holland Cold Storage.

7. <u>Statements on Budget</u> – The 2018 City Budget Plan reflects some difficult decisions and also added needs that had to be addressed.

This Budget retains the Electronics Recycling Event, a program that has been well received by our residents. The Budget also retains the recycling/solid waste fee. This is a very important consideration due to reductions in transportation aids and extremely tight levy limits.

I am committed to seeing our City parks maintained and Anderson Park equipment installed. The Capital Improvement Plan continues to invest in our parks to maintain their beautiful, aesthetic surroundings.

Our City Department Heads are constantly looking at ways to be as fiscally responsible as possible without jeopardizing our residents' safety and services.

Kaukauna is still the greatest place on the face of the earth, thanks to the combined efforts of the City Council, City staff, volunteers, and residents.

GR/kk

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2018 BUDGET HISTORY OF KAUKAUNA

Kaukauna is one of Wisconsin's oldest communities. The first white explorer to see Kaukauna was Jean Nicolet, who pushed his birch bark canoe up the Fox River from Green Bay in search of a water passage to the Orient. Nicolet made allies with the Winnebago Indians that he found in the region. Trappers, hunters, missionaries, and merchants soon followed with additional expeditions to the new territory.

Because travelers had to carry their boats and cargoes over the three waterfalls at what is now Kaukauna, that spot was destined by nature to become a way station and settlement on this important waterway. When Father Claude Allouez paused there on April 18, 1670, he noted in his journal, "we passed the portage called by the natives KeKaling, our sailors dragging the canoe among the rapids: while I walked on the River-bank, where I found apple-trees and vine-stocks in great numbers."

Thousands of bales of furs were carried over the KeKalin Falls during the ensuing fur-trading period and log dwellings were erected at the site to house the portagers and travelers. By 1760, Charles de Langlade had a fur trading post at the falls. Dominique Ducharme was the first permanent white settler and built a substantial log house in 1790 in KeKalin (Kaukauna) and began trading with the Menomini and Chippewa Indians. At the time, 1,500 Indians lived in the village of Kaukauna.

The north side of the City was the first to be settled, with Dominique Ducharme's land deed of 1793. The Ducharme deed was Wisconsin's first recorded deed in which he obtained several hundred acres of land for the initial payment of two barrels of rum. In 1818, Augustin Grignon moved from Green Bay to take up residence in Kaukauna on a government grant of 1,000 acres of land on the lower rapids. On this property, but closer to the river, Augustine's son Charles built the "Mansion in the Woods" in 1837. The Charles A. Grignon Home is the oldest home in Outagamie County and is listed on the National Register of Historic Places.

A settlement known as Statesburg began on the south side of what is now Kaukauna. The Stockbridge tribe fought on the side of the Americans in the Revolutionary War, and were rewarded with western land to be held with the native American groups already in the area.

In 1831, a new series of American treaties resulted in the relocation to the Stockbridge settlements. The departure of the Stockbridge from Statesburg substantially reduced the population. The Grignons were left in the wilderness in the company of a small group of French farmers.

Two factors led to immediate growth: the 1836 Treaty of the Cedar opened the Fox Valley settlement through U.S. territorial land offices, and George W. Lawe arrived in 1850 to create the first plat on the north side of town. The plat of about 17 blocks created the "diagonal" French-oriented street system which still prevails on the near north and south sides of Kaukauna.

A small north side business district developed during canal building activities in the 1850's. The Chicago and Northwestern Railroad's north side line encouraged local industry such as flour milling and lumber processing in the 1860's and 1870's, but before 1880, the north side remained a modest settlement and the south side had reverted to scattered farms.

The second railroad boom of the 1880's brought Irish and German workers. These workers created the south side Village of Ledyard. In 1881, Milwaukee Lakeshore and Western Railroad relocated its district office from Manitowoc to Kaukauna's south side. First Street was vacated and the railroads sprang up. Company housing for the railroad workers was developed in the south central area known as "Yankee Hill."

2018 BUDGET HISTORY OF KAUKAUNA

In 1885, the Village of Ledyard joined with the north side to form the City of Kaukauna. The 1880's railroad developments coincided with the creation of new waterpower canals to supply Kaukauna industry. The men who built the railroad and power canals stayed to help create the paper industry that is important to Kaukauna to this day. The construction of five municipal hydroelectric generating plants gave Kaukauna its nickname, "The Electric City." Kaukauna holds the bragging rights to providing its citizens with the lowest electric rates in the state. The City's industrial and commercial network, consisting of 818 acres, provides a strong backbone for the City's financial health.

Today, the City of Kaukauna is a growing and prosperous community of just over 15,900 residents. The City of Kaukauna provides its residents with a full-time Police, Fire and Ambulance service. Kaukauna is well maintained with regular garbage collection, street sweeping and ongoing street upgrades.

Kaukauna is the home of the Historic Grignon Mansion and 1000 Islands Environmental Center – to name just a couple of its many jewels. The City's devoted care of its many athletic fields, public parks, swimming pool, and trail system enhance the quality of life that our residents so richly deserve.

SOURCES:

Walking Tour Through Old Kaukauna, Dept. of Planning and Community Development, City of Kaukauna (1983).

Charles A. Grignon Mansion Pamphlet, Outagamie County Historical Society (1988).

2018 BUDGETHOW TO READ THE BUDGET

The budget document represents the financial support for the operation of the City of Kaukauna and goals of the City Council and management for the 2017 fiscal year. The budget document is organized in twelve categories. Each category and a description of its contents follow:

<u>MAYOR'S BUDGET MESSAGE</u> - The opening category of the budget provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BACKGROUND INFORMATION AND OVERVIEW - This category of the budget provides the reader of the budget document with an understanding of the City of Kaukauna.

A brief history of the City is included to help the reader of the budget document develop an understanding of how the City was founded and why some of the landmarks, structures and industries present in the City today exist.

The mission statement of the City is an overall summary of the goals the Mayor, City Council and other personnel will strive to complete during the upcoming fiscal year. Specific departmental goals are included in the detailed fund schedules of the budget document to assist the reader in evaluating the departmental requests for financial resources to accomplish their respective mission and goals.

The underlying policies are used by the Mayor, City Council and other personnel in preparing and adopting the budget. This listing of policies allows the reader of the budget document to get a feel for the objectives used in evaluating and analyzing the budget to ensure that the budget meets the goals of the City before it is adopted.

The financial summary highlights the major revenues sources and expenditures for the upcoming fiscal year and any changes in financial policy from current and previous fiscal years. This summary also provides a projection of the financial future of the City.

The organization chart of the City is included to depict for the reader of the budget document the organizational structure and lines of authority between the Citizens of the City of Kaukauna, the City Council, the Mayor and departmental personnel.

<u>SCHEDULES AND SUMMARIES</u> - This section of the budget document includes numerous analyses that comparatively evaluate the assessed valuation, equalized valuation, related tax rates, revenues and expenditures for all funds. In many instances the summaries include several years of historical data for comparative purposes. These schedules and the information therein lay the groundwork for the departmental budgets.

REVENUE AND EXPENSE - This section of the budget document contains the summaries of revenues and expenditures for all budgeted funds of the City.

REVENUE PROJECTIONS - This section of the budget document provides a summary of revenue sources from all funds. The major revenue sources are further analyzed through the use of a five-year comparison and commentary on each of these major sources.

2018 BUDGETHOW TO READ THE BUDGET

LONG-TERM DEBT - This section provides various analyses of debt both from a historical perspective and on a go-forward basis. The information contained within this section provides the basis for future decisions.

<u>CAPITAL PROJECTS</u> - This section summarizes projected fund balance in capital projects, current and budgeted revenues and expenses, and a five-year plan for future projects.

<u>DETAILED FUND SCHEDULES</u> - The detailed fund schedules are organized on departmental basis. For general fund departments, each schedule details expenditures for the prior fiscal year, current year budgeted expenditures, current year six-month actual expenditures, current year estimated expenditures and the upcoming fiscal years' budgeted expenditures.

STORM WATER UTILITY – This is an enterprise fund that was created in July of 2009. The schedules in this section summarize the costs that are necessary to meet State of Wisconsin storm water quality discharge standards.

SANITARY SEWER UTILITY – This is an enterprise fund that was created beginning January 1, 2012 to account for sanitary sewerage treatment system costs. The schedules in this section summarize the activities involved in operating a sanitary sewer collection system and the cost of sewerage treatment by the Heart of the Valley Metropolitan Sewerage District.

<u>BUDGET ADOPTION RESOLUTION</u> - This section includes a copy of the resolution designating appropriations, levying a tax, and setting the rate for the budget of the City.

<u>APPENDICES</u> - The appendix includes supplemental information that may be useful in reading the budget document.

- **Appendix A** The chart of accounts describes the types of expenditures to be classified within the specific object codes used by departments in preparing their budget.
- **Appendix B** The demographic profile provides statistical and supplemental data about the City of Kaukauna and the population it serves.
- **Appendix C** The Detailed Environmental Center budget. This budget is controlled by a board which is appointed by the City Council.
- **Appendix D** The glossary includes a translation of terms commonly used in a budget document and the related resolutions. The glossary also includes a description of the funds established by the City.

2018 BUDGETMISSION AND VALUE STATEMENT OF THE CITY

The City Council and City staff are committed to providing high level services that enhance the quality of life for its citizens and create a safe and attractive environment for visitors, businesses and residents through efficient and effective operations.

The City Council and City staff are proud of our City's history and committed to the stewardship of the City's future. Cooperation among City Council, City staff, members of the community and other governmental entities enables us to combine diverse backgrounds, skills, and styles to achieve common goals. Our success is achieved through the effort of our staff with an emphasis on service, respect, fairness and integrity to meet community needs.

BUDGET POLICIES

1. Maintain and/or improve the quality of basic public services and physical facilities necessary to encourage citizens and businesses to remain and/or invest in the City.

The 2018 operating budget does not anticipate any reduction in services. The 2018 capital improvement budget includes approximately \$1,055,000 for street and sidewalk improvements, \$1,325,000 for utility improvements, \$309,000 for municipal equipment, \$457,000 for park improvements and \$1,720,000 for phase 3 and final phase of the space needs.

2. Continually evaluate existing municipal services to determine if these services are effective and conducted in the most efficient manner.

The 2018 budget provides the necessary funds to continue to contract for Ambulance Billing services. It also provides funds to streamline the Time and Attendance process making in more efficient for payroll processing. All other municipal services remain unchanged from the prior year.

3. Pay the full cost of current services with current revenues and avoid borrowing for operating expenses.

The 2018 budget does not include borrowing for any operational expenses; however, several pieces of equipment with useful lives of ten years or more are planned for in the capital improvement budget.

4. Maintain a property tax and user charge structure that provides an attractive environment for citizens, business and industry within Northeastern Wisconsin.

The City, through its municipally owned electric utility, has the lowest electrical rates in northeastern Wisconsin.

The sanitary sewer user rate was increased from \$6.50 to \$6.75 per hundred cubic feet effective December 1, 2015. This rate is budgeted to remain the same for budget year 2018.

The storm sewer utility rate was increased from \$66.00 per ERU per year to \$72.00 per ERU per year December 1, 2015. This rate is budgeted to increase to \$84 per ERU per year.

The assessed tax rate for the City is projected to increase by \$0.46 or 5.14%. The assessed tax rate for the City and the overlapping municipal tax jurisdictions is projected to be a modest increase if any.

2018 BUDGET BUDGET POLICIES

5. Provide an adequate level of reserve funds to provide for unforeseen needs, fiscal emergencies, establish adequate security for bondholders and mitigate the need for short-term financing.

In November of 2010, the City Council adopted a revised fund balance policy that requires the general fund balance to be at least 15% of the operating budget. The total projected fund balance of \$4,850,312 meets the City Council directive. The projected balance of \$4,850,312 is considerably more than the City Council directive. Fifteen percent (15%) of the 2018 budget of \$13,735,540 equals \$2,060,331. Cash reserves more than City Council directive will be used to address the third phase of space needs in the municipal facilities and for future economic growth opportunities in the community. The fund balances for the past five years have exceeded the targeted balance. This has mitigated the City's need to issue short-term revenue anticipation notes and is a potential source of funds to evaluate the feasibility and planning for new municipal facilities.

6. Develop and maintain a fiscal planning and budgeting system which anticipates underlying economic change and provides for planned, orderly year-to-year changes to property tax and service levels. Such a system would also respond to unanticipated events in order to avoid fiscal crisis or severe municipal service disruptions.

Five year planning has not been done for the general operating fund but will be considered in the coming years. There is planning in place for capital projects and debt service planning. Multiple year finance planning also exists to address space needs within municipal facilities. Related summary schedules are in the debt service and capital projects sections.

7. Maintain financial accounting and budgetary practices that provide for full and open disclosure of the City's financial affairs.

Management has developed the 2018 budget document in conformance with national Government Finance Officers Association (GFOA) presentation guidelines. Conformance with these standards provides reasonable disclosure of financial plans of the City.

8. Long-term debt will be used in moderation so as not to impose an excessive burden on future Kaukauna taxpayers.

The City's general obligation debt is 78.4% of the allowable legal limit as of December 31, 2017. However, approximately 29.0% of the allowable legal limit is the result of debt incurred in Tax Incremental District Nos. 4, 5, 6, 8 and the environmental remediation TIF district. The tax Incremental debt with the exception of Tax Incremental District No. 6, Tax Incremental District No. 8, and a portion of the others is expected to be repaid with tax increments and as such will not be placed on the general tax levy.

2018 BUDGETFINANCIAL PROGRAM SUMMARY

As required by law, the proposed budget for 2018 is balanced and provides for the needs and requirements of the City. The budget for 2018 is the result of sound financial management and affords a reasonable measure of protection for future operations of our City. The budget is adopted at the departmental level as identified in schedules that are attached to the budget adoption resolution. Therefore, resolutions authorizing budgetary adjustments are only required for budgetary adjustments between departments.

ACCOUNTING BASIS

The City of Kaukauna uses the modified accrual basis of accounting. Under this accounting method, revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current accounting period or soon enough thereafter to be used to pay liabilities of the current accounting period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unearned interest on long-term debt, which is recognized when due.

BUDGETARY BASIS

All the funds in this budget document are prepared on the modified accrual basis of accounting, except for interest expenditures in the debt service where unearned interest is budgeted when due. All of the following funds, which are included in this budget document, are funded in part by the property tax levy except the Capital Projects and Redevelopment Funds.

General Fund - This fund is the primary operating fund for the City of Kaukauna. It accounts for most of the services provided to city residents such as police, fire, sanitation, street maintenance, building inspection, planning, zoning, engineering, recreation, public library, and sewerage system.

1000 Islands Environmental Center - This is a special revenue fund that receives the majority of its revenue from Outagamie County, Kaukauna Public Schools and the City of Kaukauna. It accounts for the programs and services, which are offered at a City owned nature preserve, on the east side of the city along the Fox River.

General Debt Service Fund - This debt service fund accounts for all the debt service requirements of the City including Tax Incremental District Nos. 4, 5, 6, 8, and the Environmental Remediation TIF District No. 1. The primary source of revenue is the property tax levy and repayment of special assessment projects that were constructed with general obligation bond proceeds.

Park Development Fund - This is a capital projects fund that has been established to account for significant park development projects. Historically the source of revenue for this fund was a portion of the admission tax received from the local pari-mutuel dog racing facility. Since this source of revenue no longer exists, this fund's primary source of revenue is the property tax levy.

Capital Project Fund - These schedules reflect the activity of all the capital project funds with the exception of the Industrial Park Development Fund and the Park Development Fund. The primary source of revenue for this fund is proceeds from the issuance of long-term debt.

Redevelopment Fund - The information provided assists the user in determining the cumulative scope of redevelopment projects that may be possible during the proposed budget year. This is a revolving loan fund whose initial source of funds was block grant funds.

2018 BUDGET FINANCIAL PROGRAM SUMMARY

Special Assessment / Debt Service Stabilization Fund - This is a special revenue fund that receives its revenue from the repayment of special assessments such as street and sidewalk improvements. The City borrows for these assessable improvements. This fund accounts for the repayment of special assessments and transfers monies to the general debt service fund to offset debt service payments that resulted from borrowing for assessable projects.

Space Needs Fund – This is a specific capital projects fund established to accept levy dollars and borrowed funds for the specific purpose of addressing the space needs of City operations.

Storm Water Utility – This enterprise fund was created in July 2009 to account for the costs associated with complying with State and Federal regulation relative to the quality of storm water that is discharged into local waterways. The revenue for this fund will be derived from an equivalent storm water runoff unit charge that will be placed on the monthly utility bill.

Sanitary Sewer Utility – This is an enterprise fund that was created beginning January 1, 2012 to account for sanitary sewerage treatment system costs. The schedules in this section summarize the activities involved in operating a sanitary sewer collection system and the cost of sewerage treatment by the Heart of the Valley Metropolitan Sewerage District.

FINANCIAL FRAMEWORK

Major Revenue Sources - The importance of sound revenue estimates cannot be overstated. Revenue estimates have been carefully analyzed and in the areas where some fluctuations are typical, a conservative approach has been used. This budget contains three major sources of revenue: property taxes, intergovernmental revenues and sewerage system user fees. The property tax levy, which accounts for approximately 44.5% of General Fund revenue, is budgeted to increase 5.14%. The tax levy increase is primarily the result of increased debt service requirements and a decrease in the city's overall assessed value. The budgeted levy increase complies with current levy limit legislation. This legislation allows the levy to increase by the percent increase in net new construction, 1.47%, for the City of Kaukauna plus any increase in general obligation debt payments. Typically the property tax levy absorbs most of the fluctuations in other funding sources. Intergovernmental revenue, that account for approximately 26.8% of all general fund revenue, is budgeted to increase \$93,115 or 2.6%. The other major source of revenue is sanitary sewerage system user fees, which is budgeted to remain flat for the 2018 budget.

Debt Service Requirements - Since 1993, the total outstanding debt has risen while the long-term debt as a percent of the legal limit has increased to approximately 78.4%. It is the goal of management to maintain long-term debt in maturity terms of ten years or less. The exception to ten year debt was the refinancing debt issued in 2010 for Tax Incremental District No. 5. This debt was issued for sixteen years to take advantage of favorable interest rates and to facilitate repayment. The increase to 84.1% was primarily the result of the City's purchase and development of additional land for a new industrial park, downtown TID investment and the purchase of the former Fox Valley Greyhound Park for redevelopment. Approximately 29.0% of the current outstanding debt is the result of debt incurred in Tax Incremental District Nos. 4, 5, 6, 8 and the Environmental Remediation Tax Incremental District No. 1. The tax incremental debt is expected to be repaid with tax increments and as such will not be placed on the general tax levy except for Tax Incremental District Nos. 4, 5 as well as Environmental Remediation Tax Incremental District No. 1. The tax increment of these districts will only pay for a portion of the debt at this time. Projected debt service requirements for 2018 and the next several years are going to continue to increase steadily and then level off as the City makes a concerted effort to limit the amount of general obligation debt issued.

2018 BUDGET FINANCIAL PROGRAM SUMMARY

Capital Projects Impact - The 2018 Capital Projects Budget will require the issuance of approximately \$3,500,000 of general obligation long-term debt of which \$1,500,000 is for the construction of the final phase of the space needs. The five-year Capital Improvement Program plan will require future debt issues of approximately \$2,000,000 per year. The analyses in the debt service and capital project sections of this document indicate this is a manageable five-year plan.

Fund Balance - The General Fund balance is projected to be \$4,850,312 as of December 31, 2017. One of the budget policies is to provide adequate levels of reserve funds to mitigate the need for short-term financing to meet operational expenses. The City does not anticipate short-term financing in 2018 since general fund balance exceeds the year-end target of \$2,060,331. The monies in excess of the year-end target will allow the City to begin to address space needs within its municipal facilities for the Fire Station and DPW garage. Excellent progress has been made in this area since December 31, 1992 when the fund balance in the General Fund was \$374,864 and the City needed to borrow short-term funds for operations.

General Fund Revenues - The general fund revenue budget is projected to increase \$368,996 or 2.8%. The property tax component increased \$180,275 or 3%. Typically, the property tax component will generally increase faster than total revenues if one or more of the following situations exist; user fees are not increased, new user fees are not implemented, other revenue sources decrease or remain the same, or there is a significant reduction in interest earned on investments.

In lieu of taxes from the City owned electric and water utilities is based on the current tax rate and the value of utility property in the City. This revenue source is also likely to fluctuate, as the tax rate fluctuates due to changes in State law. In 2018, this tax represents 10.8% of total general fund revenue sources. This tax source is budgeted to increase estimated \$100,000 2018. The reason for the increase is related to increase tax rate as well as this tax is being booked to the debt service fund to pay debt service requirements on the RDA Lease revenue bond regarding the Redevelopment Authority Lease for the New City Hall. The payments are structure in a way that decrease with each year. One could assume this revenue will increase slightly based on that factor alone. However, much more goes into the calculation that makes it difficult to project accurately.

Intergovernmental revenues are expected to increase \$93,115. State shared revenue and expenditure restraint are budgeted to remain approximately the same this year and State highway aids are budgeted to decrease Slightly. This revenue source contains an element of uncertainty since shared revenue is often a topic at the State level when the discussion turns toward tax relief or when the State is experiencing difficult economic times.

General Fund Expenditures - The City has settled labor contracts with all the bargaining units for 2018.

The continued goal of management is to minimize the use of long-term debt to purchase large pieces of equipment.

The 2018 general fund expenditure budget of \$13,735,540 increased \$396,155 or 2.97%. Even with this increase, the City will continue to qualify for State expenditure restraint program funds. The expenditure restraint program will provide approximately \$256,500 in revenues for 2018.

SUMMARY

The financial future of the City of Kaukauna appears to be very stable. The citizens have shown a willingness to fund the current level of quality services when needed and financial management practices remain frugal. The most important budgetary objective should be to provide the highest possible level of service to our citizens without impairing the City's sound financial condition. To accomplish this objective, existing City programs and services must continually be evaluated to determine if they are meeting the needs of the residents, effectively and conducted in the most efficient manner. This budget continues that commitment.

2018 BUDGETBUDGET PROCESS

The preparation of the budget is a complex process. The process allows for the opportunity to review the accomplishments of the current year and establish new goals for the upcoming year.

The budget document is an annual plan of estimated expenditures and the proposed means of financing them. It is the method by which the City delivers its services and programs to the residents for the fiscal year beginning January 1 through December 31.

Preparation of the budget begins in mid-July when the six-month actual results are prepared and distributed to department heads along with budgetary request forms for the ensuing year.

Using the City-wide and departmental goals and objectives as their guide, department heads are asked to estimate their expenditures for the remainder of the year, and submit budget requests and mission statements for the upcoming year. Budget requests are returned to the Finance Department in mid-September. The Finance Department then calculates all of the related benefits and returns a completed copy of departmental budget requests to the department heads by late September.

In late September budget conferences are held. In attendance at budget conferences are the Mayor, the Finance Director and the department head. It is during these conferences that any adjustments to departmental requests are discussed and made. This process continues until a balanced budget is attained.

By mid-October final budget adjustments have been made, and the Mayor's proposed budget is prepared and available for distribution. In early November, a public hearing is held on the Mayor's proposed budget. The Committee of the Whole reviews the Mayor's proposed budget and then recommends to the City Council that the proposed budget be adopted.

In mid-November the budget is adopted by the City Council. The adopted budget is then printed and distributed. After adoption the budget becomes a control mechanism by which to measure the resources expended to the meet the approved objectives.

Any budget updates must be adopted in resolution form by the City Council and published in a local newspaper.

The budget timetable for the 2018 budget process appears on the following page.

2018 BUDGET

BUDGET PROCESS TIMETABLE

July, 31, 2017

Distribute six-month actual history and budget request forms to department heads.

August 21, 2017

Department heads should return their budget request forms by this date.

September 22, 2017

Finance Department will have all benefits calculated and return a completed copy of the Departmental requests to the respective department heads.

October 24, 2017

Final budget adjustments will have been made and the Mayor's proposed budget will be printed and available for distribution.

October 25, 2017

Public Notice details to be given to Clerk for Posting

November 13, 2017

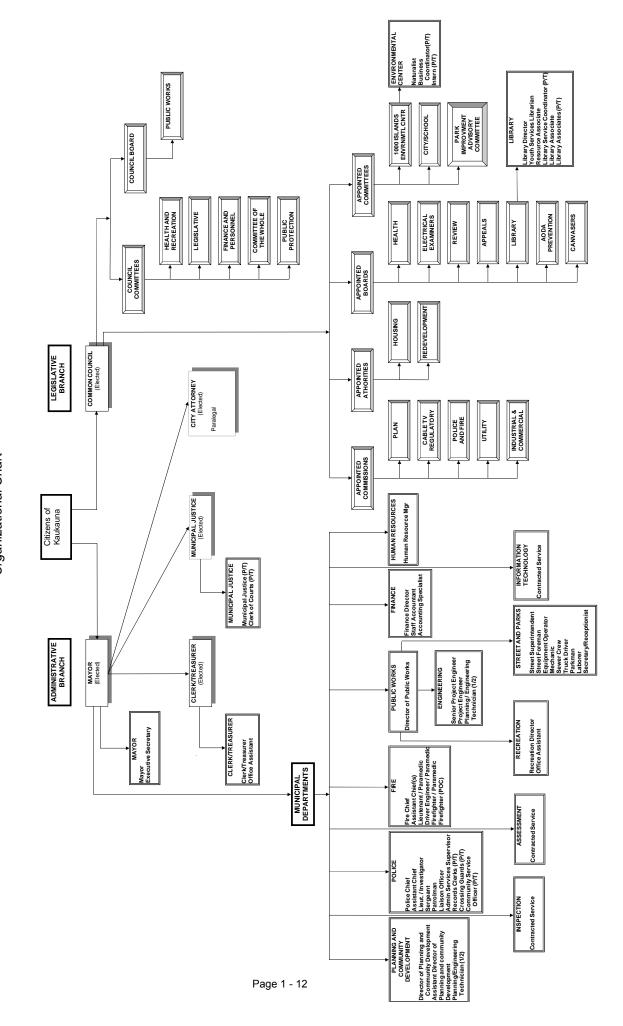
Committee of the Whole Budget Presentation of the Mayor's proposed budget

November 21, 2017

Public hearing, Budget adoption.

2018 BUDGET

Organizational Chart



2018 BUDGETDEPARTMENTAL POSITION SUMMARY

		2016			2017	,		2018		INCR		CREASE
DEPARTMENT	FULL- TIME	PART- TIME	TEMPOR- ARY									
City Attorney	0.00	0.75	0.00	0.00	0.75	0.00	0.00	1.25	0.00	0.00	0.50	0.00
City Garage/Fire Dept. Maintenance	0.80	0.00	0.00	0.20	0.00	0.00	0.20	0.00	0.00	0.00	0.00	0.00
Clerk/Treasurer	1.00	0.92	0.00	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Elections	0.00	0.00	35.00	0.00	0.00	35.00	0.00	0.00	35.00	0.00	0.00	0.00
Finance	3.00	0.00	0.00	3.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00
Mayor	2.00	0.00	0.00	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Municipal Service Building	0.00	0.00	0.00	0.30	0.00	0.00	0.30	0.00	0.00	0.00	0.00	0.00
Municipal Judge	0.00	0.50	0.00	0.00	0.50	0.00	0.00	0.50	0.00	0.00	0.00	0.00
Planning/Comm. Dev.	2.50	0.00	1.00	2.50	0.00	2.00	3.50	0.00	2.00	1.00	0.00	0.00
Building Inspection	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fire	20.00	18.00	0.00	20.00	18.00	0.00	20.00	18.00	0.00	0.00	0.00	0.00
Police	26.00	2.86	0.00	27.00	3.06	0.00	27.00	3.06	0.00	0.00	0.00	0.00
School Patrol	0.00	0.00	0.00	0.00	2.14	0.00	0.00	2.14	0.00	0.00	0.00	0.00
Engineering	3.50	0.00	1.00	3.50	0.00	1.00	3.50	0.00	1.00	0.00	0.00	0.00
Eqp. Maint. & Replacement	2.50	0.00	0.04	2.30	0.00	0.00	2.30	0.00	0.00	0.00	0.00	0.00
Forestry	1.20	0.00	0.40	1.20	0.00	0.40	1.20	0.00	0.40	0.00	0.00	0.00
Snow & Ice Removal	2.10	0.00	0.00	2.10	0.00	0.00	2.10	0.00	0.00	0.00	0.00	0.00
Storm Sewer Maintenance	1.00	0.00	0.00	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Street Cleaning	1.45	0.00	0.00	1.45	0.00	0.00	1.45	0.00	0.00	0.00	0.00	0.00
Street Dept. Administration	2.00	0.00	0.30	2.00	0.00	0.30	2.00	0.00	0.30	0.00	0.00	0.00
Street Maintenance	3.60	0.00	2.10	3.60	0.00	2.10	3.60	0.00	2.10	0.00	0.00	0.00
Street Signs & Markers	0.65	0.00	0.80	0.85	0.00	0.80	0.85	0.00	0.80	0.00	0.00	0.00
Traffic Control	0.05	0.00	0.00	0.05	0.00	0.00	0.05	0.00	0.00	0.00	0.00	0.00
Weed Control	0.20	0.00	1.60	0.20	0.00	1.60	0.20	0.00	1.60	0.00	0.00	0.00
Refuse Collection	3.90	0.00	1.90	3.90	0.00	1.90	3.90	0.00	1.90	0.00	0.00	0.00
Adult Sports	0.33	0.31	8.00	0.66	0.00	8.00	0.66	0.00	8.00	0.00	0.00	0.00
Athletic Fields	1.25	0.00	0.10	1.25	0.00	0.10	1.25	0.00	0.10	0.00	0.00	0.00
Carnegie Buildign	0.00	0.00	0.00	0.10	0.00	0.00	0.10	0.00	0.00	0.00	0.00	0.00
Library	4.00	4.77	0.00	4.00	4.77	0.00	4.00	4.77	0.00	0.00	0.00	0.00
Swimming Pool	0.43	0.31	40.00	0.66	0.10	40.00	0.66	0.10	40.00	0.00	0.00	0.00
Youth Sports	0.33	0.31	15.00	0.66	0.00	15.00	0.66	0.00	15.00	0.00	0.00	0.00
Sanitary Sewer Utility	1.40	0.00	0.06	1.40	0.00	0.06	1.40	0.00	0.06	0.00	0.00	0.00
Parks	3.80	0.00	1.70	3.80	0.00	1.70	3.80	0.00	1.70	0.00	0.00	0.00
TOTAL	88.99	28.73	109.00	91.68	29.32	109.96	92.68	29.82	109.96	1.00	0.50	0.00



2018 BUDGETSUMMARY OF MUNICIPAL TAX LEVY DISTRIBUTION

	2016	2017	INCREASE /	
FUND	LEVY	LEVY	(DECREASE)	PERCENT
GENERAL	5,927,487	6,107,762	180,275	3.04%
1,000 ISLANDS ENVIRONMENTAL CENTER	146,989	156,076	9,087	6.18%
DEBT SERVICE	2,149,690	2,544,805	395,115	18.38%
PARK DEVELOPMENT FUND	15,000	15,000	0	0.00%
SPACE NEEDS FUND	138,220	0	(138,220)	-100.00%
TOTAL MUNICIPAL LEVY	8,377,385	8,823,643	446,258	5.33%

2018 BUDGETCOMPARATIVE SUMMARY OF JURISDICTIONAL LEVIES AND
EQUALIZED VALUE TAX RATES FOR THE 2016 & 2017 LEVY YEARS - OUTAGAMIE COUNTY

JURISDICTION	<i>2016</i> LEVY	<i>2017</i> LEVY	INCREASE / (DECREASE) IN LEVY	%	2016 TAX RATE	2017 TAX RATE	INCREASE / (DECREASE) TAX RATE	%
KAUKAUNA MUNICIPAL	8,376,971.65	8,823,642.78	446,671.13	5.33	8.88920	8.58353	(0.30567)	(3.44)
KAUKAUNA SCHOOL DISTRICT	8,298,158.49	8,298,158.49	0.00	0.00	8.80557	8.07235	(0.73322)	(8.33)
FOX VALLEY TECHNICAL COLLEGE	1,050,710.74	1,050,710.74	0.00	0.00	1.11496	1.02212	(0.09284)	(8.33)
OUTAGAMIE COUNTY	4,512,946.41	4,727,083.32	214,136.91	4.74	4.78890	4.59845	(0.19045)	(3.98)
STATE FORESTRY	167,534.51	167,534.51	0.00	0.00	0.16971	0.15582	(0.01389)	(8.18)
ENVIRONMENTAL TIF DISTRICT NO. 1	47,315.25	65,813.54	18,498.29	39.10	l	l	I	l
TAX INCREMENTAL DISTRICT NO. 4	18,567.40	35,256.94	16,689.54	89.89	l	l	I	l
TAX INCREMENTAL DISTRICT NO. 5	17,821.69	18,505.05	683.36	3.83	l	l	I	l
TAX INCREMENTAL DISTRICT NO. 6	840,443.97	809,296.75	(31,147.22)	(3.71)	1	l	I	l
TAX INCREMENTAL DISTRICT NO. 8	8,311.44	121,591.55	113,280.11	1362.94	1	1	I	l
TAX INCREMENTAL DISTRICT NO. 9	125,433.80	1,029.17	(124,404.63)	(99.18)	1	l	l	i
SUBTOTAL	23,104,215.94	24,118,622.83	1,014,406.89	4.39	24.45168	22.43227	(1.33607)	(5.46)
STATE CREDIT - SCHOOLS	(1,459,945.98)	(1,459,945.98)	0.00	0.00	(1.56171)	(1.35787)	0.20384	13.05
NET LEVY AND TAX RATE	21,628,642.29	22,658,676.85	1,014,406.89	4.69	22.88997	21.07440	(1.13223)	(4.95)

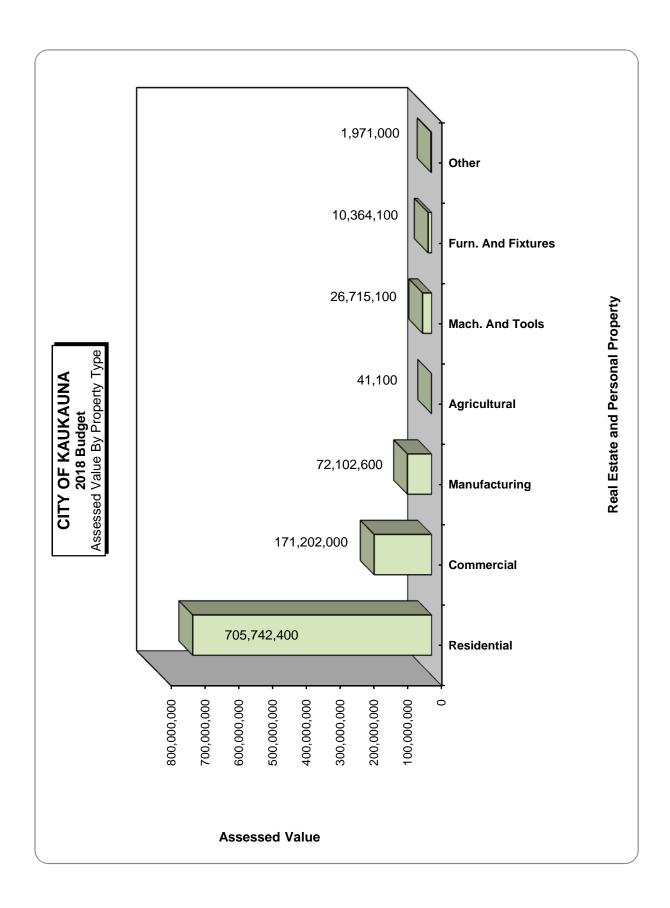
2018 BUDGETCOMPARATIVE SUMMARY OF JURISDICTIONAL LEVIES AND
ASSESSED VALUE TAX RATES FOR THE 2016 & 2017 LEVY YEARS - OUTAGAMIE COUNTY

JURISDICTION	<i>2016</i> LEVY	2017 LEVY	INCREASE / (DECREASE) IN LEVY	%	2016 TAX RATE	2017 TAX RATE	INCREASE / (DECREASE) TAX RATE	%
KAUKAUNA MUNICIPAL	8,376,971.65	8,823,643	446,671.13	5.33	8.88331	9.33959	0.45627	5.14
KAUKAUNA SCHOOL DISTRICT	8,298,158.49	8,298,158	00.00	00.00	8.79973	8.78338	(0.01635)	(0.19)
FOX VALLEY TECHNICAL COLLEGE	1,050,710.74	1,050,711	00.00	00.00	1.11422	1.11215	(0.00207)	(0.19)
OUTAGAMIE COUNTY	4,512,946.41	4,727,083	214,136.91	4.74	4.78573	5.00349	0.21776	4.55
STATE FORESTRY	167,534.51	167,535	00.00	0.00	0.16959	0.16955	(0.00004)	(0.02)
ENVIRONMENTAL TIF DISTRICT NO. 1	47,315.25	65,814	18,498.29	39.10	1	1	I	!
TAX INCREMENTAL DISTRICT NO. 4	18,567.40	35,257	16,689.54	89.89	1	1	I	!
TAX INCREMENTAL DISTRICT NO. 5	17,821.69	18,505	683.36	3.83		1	l	!
TAX INCREMENTAL DISTRICT NO. 6	840,443.97	809,297	(31,147.22)	(3.71)	i	!	!	-
TAX INCREMENTAL DISTRICT NO. 8	8,311.44	121,592	113,280.11	1362.94		1	!	-
TAX INCREMENTAL DISTRICT NO. 9	125,433.80	1,029	(124,404.63)	(99.18)	I	1	I	1
SUBTOTAL	23,464,215.34	24,118,622.83	654,407.49	2.79	23.75258	24.40816	0.65557	2.76
STATE CREDIT - SCHOOLS	(1,459,945.98)	(1,459,945.98)	0.00	00.00	(1.52039)	(1.47747)	0.04292	2.82
NET LEVY AND TAX RATE	21,628,642.29	22,658,676.85	654,407.49	3.03	22.23219	22.93069	0.69849	3.14

2018 BUDGET

COMPARATIVE SUMMARY OF ASSESSED AND EQUALIZED VALUATIONS FOR THE 2016 & 2017 LEVIES

	JANUARY 1,	JANUARY 1,	INCREASE /	
	2016	2017	(DECREASE)	%
A	SSESSED VALU	ATION		
REAL ESTATE				
Residential	695,564,900	705,742,400	10,177,500	1.46%
Commercial	170,892,700	171,202,000	309,300	0.18%
Manufacturing	72,025,200	72,102,600	77,400	0.11%
Agricultural	36,900	41,100	4,200	11.38%
TOTAL REAL ESTATE	938,519,700	949,088,100	10,564,200	1.13%
	000,010,700	0.10,000,100	10,001,200	111070
PERSONAL PROPERTY				
Machinery, Tools & Patterns	37,001,500	26,715,100	(10,286,400)	-27.80%
Furniture, Fixtures & Equipment	10,219,900	10,364,100	144,200	1.41%
All Other Personal Property	2,118,200	1,971,000	(147,200)	-6.95%
TOTAL PERSONAL PROPERTY	49,339,600	39,050,200	(10,289,400)	-20.85%
TOTAL ASSESSED VALUATION	987,859,300	988,138,300	274,800	0.03%
TOTAL ASSESSED VALUATION				
Calumet County	47,100	47,100	0	0.00%
Outagamie County	987,859,300	988,138,300	279,000	0.03%
TOTAL ASSESSED VALUATION	956,537,100	988,185,400	279,000	0.03%
EC	QUALIZED VALU	ATION		
TOTAL CITY (Excluding TID Increments)				
Calumet County	46,500	46,500	0	0.00%
Outagamie County	942,375,800	1,027,973,700	85,597,900	9.08%
TOTAL EXCLUDING TID INCREMENTS	942,422,300	1,028,020,200	85,597,900	9.08%
TOTAL EXCEODING TID INGREMENTO	04Z,4ZZ,000	1,020,020,200	00,007,000	0.0070
TID INCREMENTS				
ENVIRONMENTAL REMEDIATION NO. 1	2,005,000	2,954,400	949,400	47.35%
TID NO. 4	786,800	1,582,700	795,900	101.16%
TID NO. 5	755,200	830,700	75,500	0.00%
TID NO. 6	35,614,100	36,329,700	715,600	2.01%
TID NO. 8	5,315,300	5,458,300	143,000	2.69%
TID NO. 9	0	46,200	46,200	#DIV/0!
TOTAL TID INCREMENTS	44,476,400	47,202,000	2,725,600	6.13%
- · · · · · · · · · · · · · · · · · · ·	,,	,_5_,500	_,,	3370
TOTAL INCLUDING TID INCREMENTS	986,898,700	1,075,222,200	88,323,500	8.95%
	•	· · ·	•	
ASSESSMENT RATIO - OUTAGAMIE CTY	104.821%	96.121%		
		, -		
ASSESSMENT RATIO - OUTAGAMIE CTY	104.821%	96.121%		



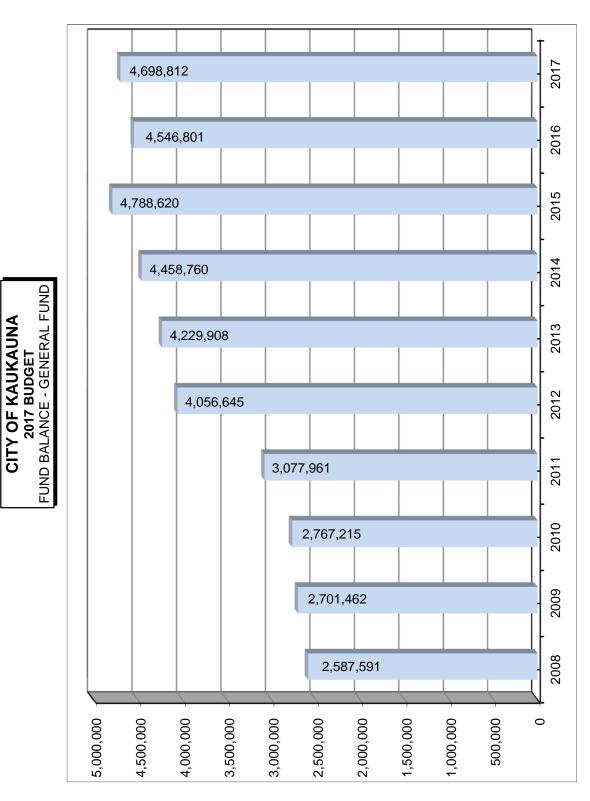
2018 BUDGET

SUMMARY OF MUNICIPAL TAX LEVY AND GENERAL FUND BALANCE FOR THE FISCAL YEARS 2008 THROUGH 2017

FISCAL YEAR	MUNICIPAL TAX LEVY	GENERAL FUND BALANCE
2008	7,062,753	2,587,591
2009	7,189,374	2,701,462
2010	7,431,640	2,767,215
2011	7,683,476	3,077,961
2012	7,683,476	4,056,645
2013	7,977,126	4,229,908
2014	8,203,280	4,458,760
2015	8,340,330	4,788,620
2016	8,377,385	4,534,195
2017	8,823,643	4,850,312 *

^{*} Preliminary estimate for 2018 budget





FUND BALANCE

2018 BUDGET PROJECTED FUND BALANCE AS OF DECEMBER 31, 2017

		ENVIRON-	REDEVELOP-	GENERAL		PARK			
		MENTAL	MENT	DEBT	CAPITAL	DEVELOP-	SPECIAL	CITY HALL/PD	SPACE
	GENERAL	CENTER	AUTHORITY	SERVICE	PROJECTS	MENT	ASSESSMENT	FACILITY	NEEDS
	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND
BALANCE AS OF DECEMBER 31, 2016									
Inventories and Prepaid Expenses	182,497	0	0	0	0	0	0	0	0
Assigned For Subsequent Years' Expenditure	400,000	42,187	714,249	0	329,191	57,462	3,127,880	36,165	3,712,626
Unassigned	3,951,698	0	0	0	(309,558)	0	0	0	0
Total	4,534,195	42,187	714,249	0	19,633	57,462	3,127,880	36,165	3,712,626
PROJECTED CHANGE IN FUND BALANCE FROM 2017 OPERATIONS									
Revenues And Operating Transfers In	13,247,738	212,989	201,500	6,831,290	6,931,148	15,000	1,235,000	818,094	3,638,220
Expenditures And Operating Transfers Out	(12,931,621)	(216,698)	(170,000)	(7,031,291)	(6,883,264)	(75,000)	(2,879,857)	(846,994)	(6,569,792)
Total	316,117	(3,709)	31,500	(200,000)	47,884	(000'09)	(1,644,857)	(28,900)	(2,931,572)
ADJUSTMENTS TO FUND BALANCE									
Transfers to Other Funds	0	0	0	0	0	0	0	0	0
Transfers From Other Funds	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0
BALANCE AS OF DECEMBER 31, 2017									
Inventories and Prepaid Expenses	182,497	0	0	0	0	0	0	0	0
Assigned For Subsequent Years' Expenditure	400,000	42,187	714,249	0	19,633	57,462	3,127,880	36,165	3,712,626
Unassigned	4,267,815	(3,709)	31,500	(200,000)	(261,674)	(000'09)	(1,644,857)	(28,900)	(2,931,572)
Total	4,850,312	38,478	745,749	(200,000)	(242,041)	(2,538)	1,483,023	7,265	781,054

2018 BUDGETSUMMARY OF REVENUES & EXPENDITURES FOR ALL FUNDS

	2046	2047	2017	2017	2040
FUND	2016 ACTUAL	2017 BUDGET	6 MONTH ACTUAL	ESTIMATED ACTUAL	2018 BUDGET
7 6112	TOTOTIL	BODGET	71070712	TIOTOTIL	BODOLI
REVENUES					
General	13,767,743	13,366,545	9,603,039	13,247,738	13,735,540
Special Revenues 1000 Islands	222 440	245 000	101 101	242.000	222.070
Redevelopment Authority	223,440 144,206	215,989 250,900	164,181 97,039	212,989 201,500	222,076 226,000
Special Assessment	1,277,472	955,000	659,918	1,235,000	1,365,000
Special Assessment	1,277,472	933,000	039,910	1,233,000	1,303,000
Debt Service	4,393,619	5,249,856	2,944,461	5,249,856	6,831,290
Capital Projects	726,013	1,500	7,439	606,148	10,000
Space Needs Fund	1,651,979	1,738,220	138,220	138,220	12,750
Park Development Fund	15,000	15,000	15,000	15,000	15,000
Tank Dovolopinon Land	10,000	.0,000	10,000	10,000	. 0,000
Enterprise					
Storm Water Utility	970,802	920,273	410,839	963,000	1,121,000
Sanitary Sewer Utility	3,379,191	3,241,000	1,443,159	3,302,700	3,242,500
TOTAL REVENUES	26,549,464	25,954,283	15,483,294	25,172,152	26,781,156
_					
EXPENDITURES					
General	12,280,818	12,890,788	6,280,756	12,931,621	13,735,540
Special Revenue					
1,000 Islands	190,433	200,550	92,692	216,698	222,076
Redevelopment Authority	161,443	150,000	0	170,000	150,000
Special Assessment	434,500	1,280,000	0	2,270,000	2,280,000
Dahi Samiaa	2.005.207	0.044.050	4 004 440	0.044.050	7 004 004
Debt Service	3,695,307	6,814,856	1,684,119	6,814,856	7,031,291
Capital Projects	1,419,339	2,900,500	984,475	7,489,825	3,541,000
Space Needs Fund	1,068,205	5,839,500	2,656,164	6,569,792	1,793,804
Park Development Fund	9,815	25,000	0	75,000	0
Enterprise					
Storm Water Utility	539,879	801,186	163,108	863,712	1,119,991
Sanitary Sewer Utility	2,686,067	2,725,340	1,138,998	2,586,440	2,626,274
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2018 BUDGETGENERAL FUND REVENUES - **NON-COVERED SERVICE**

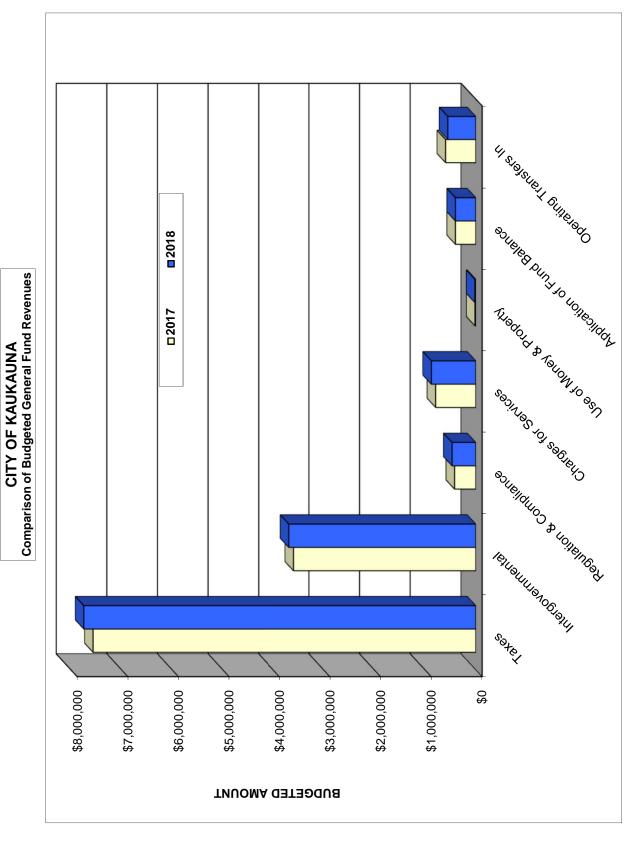
DESCRIPTION AC XES Property Taxes - General 5,6 Public Accommodation Tax	016 CTUAL 016,008 4,303 211,593 18,216 17,350	2017 BUDGET 5,927,487 1,500 1,482,406	6 MONTH ACTUAL 5,717,987 2,386	ESTIMATED ACTUAL 5,927,487 5,000	2018 BUDGET 6,107,762
AXES Property Taxes - General 5,6 Public Accommodation Tax	516,008 4,303 211,593 18,216	5,927,487 1,500 1,482,406	5,717,987 2,386	5,927,487	
Property Taxes - General 5,6 Public Accommodation Tax	4,303 211,593 18,216	1,500 1,482,406	2,386		6,107.762
Property Taxes - General 5,6 Public Accommodation Tax	4,303 211,593 18,216	1,500 1,482,406	2,386		6,107.762
Public Accommodation Tax	4,303 211,593 18,216	1,500 1,482,406	2,386		6,107.762
	211,593 18,216	1,482,406		5 000	-,,·
In Lieu of Taxes - Utilities 2.2	18,216			3,000	4,500
			2,211,593	1,482,406	1,482,406
In Lieu of Taxes - Round House	17 350	20,140	16,790	20,140	20,150
In Lieu of Taxes - Housing Authority	17,000	19,159	18,313	18,313	19,159
In Lieu of Taxes - WPPI 1	00,000	100,000	100,000	100,000	100,000
	10,000	10,000	10,000	10,000	10,000
TAL TAXES 7,9	77,470	7,560,692	8,077,069	7,563,346	7,743,977
TERGOVERNMENTAL	00 =0:	00.015	_		0= 0.15
•	88,701	93,940	0	93,941	87,210
State Law Enforcement Grants	0	0	2,500	3,500	4,000
	59,227	60,013	15,003	60,013	63,289
•	27,802	220,855	132,600	220,855	223,131
•	89,258	25,000	0	64,293	65,238
	99,124	195,241	155,488	227,296	250,485
OTAL INTERGOVERNMENTAL 6	64,112	595,050	305,592	669,898	693,353
EGULATION & COMPLIANCE					
•	17,110	18,000	3,401	20,000	20,000
	30,541	22,900	15,220	17,000	19,000
	29,693	136,000	62,959	125,000	126,000
Nonbusiness License	5,112	6,400	10,605	7,500	7,500
•	236,124	115,000	104,873	188,000	175,000
	93,932	95,000	59,464	108,000	95,000
Police Fines	20,939	21,500	13,934	20,000	21,500
Police Fees	3,030	2,500	1,738	3,000	2,500
OTAL REGULATION & COMPLIANCE 5:	36,481	417,300	272,194	488,500	466,500
ARGES FOR SERVICE					
	17,016	11,000	6,726	13,500	12,000
	82,942	450,000	315,778	550,000	550,000
Law Enforcement Fees	5,316	900	2,287	3,100	3,000
Highway & Street Dept Charges	122	100	0	100	100

2018 BUDGETGENERAL FUND REVENUES - **NON-COVERED SERVICE**

			2017	2017	
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
CHARGES FOR SERVICE (CON'T)					
Weed & Nuisance Control Charges	7,023	3,000	3,506	7,500	5,500
Alcohol & Drug Abuse Donations	1,610	900	200	1,400	1,100
Library Fines & Fees	16,132	35,000	9,126	16,075	13,400
Park Fees	2,743	2,100	2,135	3,200	3,000
Community Center Fees	821	2,000	1,743	1,000	1,000
Swimming Pool Fees	164,826	130,000	43,872	147,050	130,000
Recreation Fees	136,361	140,000	69,770	138,000	140,000
Plan Deposits	435	1,000	0	600	750
TOTAL CHARGES FOR SERVICE	935,347	776,000	455,143	881,525	859,850
USE OF MONEY & PROPERTY					
Interest on Investments	10,349	15,000	17,631	22,000	18,000
Insurance Recovery	46,340	0	9,455	10,000	0
Sale of City Equipment	6,282	0	17	150	0
TOTAL USE OF MONEY & PROPERTY	62,971	15,000	27,103	32,150	18,000
OPERATING TRANSFERS IN					
Grant Funds	0	0	0	0	0
Solid Waste Fund	186,724	200,000	202,930	200,000	125,000
Storm Water Utility	91,500	88,082	45,750	88,082	92,009
Sanitary Sewer Utility	119,000	105,128	45,750	105,128	116,728
Kaukauna Utility Shared Services	25,000	25,000	12,500	25,000	40,000
Kaukauna Utility Contribution	175,000	175,000	88,088	175,000	175,000
TOTAL OPERATING TRANSFERS IN	597,224	593,210	395,018	593,210	548,736
Application of Unassigned					
Fund Balance	0	400,000	0	0	400,000
					10 -00 1:-
TOTAL NON-COVERED SERVICES	10,773,606	10,357,252	9,532,119	10,228,629	10,730,416

2018 BUDGET GENERAL FUND REVENUE - COVERED SERVICE

			2017	2017	
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
INTERGOVERNMENTAL					
Shared Revenue - Covered Services	2,211,367	2,210,473	0	2,210,473	2,209,375
Expend Restraint - Covered Services	172,184	182,355	0	182,355	169,290
Fire Insurance Dues - Covered Services	40,756	39,000	0	44,375	41,000
State Connecting Hwy Aid - Covered Services	25,383	25,720	6,430	25,641	27,124
General Transportation Aid - Covered Services	531,538	540,715	56,829	540,715	546,285
TOTAL INTERGOVERNMENTAL	2,981,228	2,998,262	63,259	3,003,559	2,993,074
CHARGES FOR SERVICE					
Fire Protection Fees - Covered Services	44	30	102	50	50
Garbage Collection - Covered Services	6,640	5,000	4,587	8,000	6,000
Snow Removal - Covered Services	6,226	6,000	2,973	7,500	6,000
TOTAL CHARGES FOR SERVICE	12,910	11,030	7,661	15,550	12,050
TOTAL - COVERED SERVICES	2,994,138	3,009,292	70,920	3,019,109	3,005,124
TOTAL REVENUE SOURCES	13,767,743	13,366,545	9,603,039	13,247,738	13,735,540



2018 GENERAL FUND EXPENDITURES - NON-COVERED SERVICE

			2017	2017	
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
GENERAL GOVERNMENT					
Assessment	34,017	29,003	16,210	29,152	28,000
Auditing Services	20,975	21,700	21,925	21,925	21,500
City Attorney	138,822	146,551	68,107	146,496	179,223
Clerk/Treasurer	189,645	191,685	94,907	196,954	203,364
Commissioners	4,675	3,958	2,895	5,172	5,172
Common Council	44,467	43,073	17,912	40,323	41,723
Elections	25,185	9,739	7,477	9,654	33,560
Finance	353,028	390,170	200,603	391,541	410,921
Fire Dept / Public Works Maintenance	252,284	92,102	65,001	101,269	89,469
Human Resources	76,565	140,300	62,428	127,900	133,300
Information Technology	75,829	184,543	88,601	179,000	174,088
Mayor	209,026	218,053	97,267	217,376	218,919
Municipal Building Maintenance	69,381	145,534	49,693	122,765	118,021
Municipal Judge	41,890	51,988	24,098	47,522	47,838
Office Equipment & Supplies	24,997	25,000	7,294	17,000	20,500
Planning/Community Development	231,553	236,326	120,038	235,140	329,984
Community Enrichment	0	0	0	0	0
TOTAL GENERAL GOVERNMENT	1,792,340	1,929,724	944,455	1,889,188	2,055,582
DUDU IO OA FETY					
PUBLIC SAFETY	440.700	400.050	F7 077	05.000	CO C7F
Ambulance	148,729	160,058	57,677	95,866	60,675
Building Inspection	142,821	121,350	44,836	121,520	122,833
Police	2,954,987	3,077,804	1,455,833	3,047,515	3,028,041
School Patrol TOTAL PUBLIC SAFETY	60,185 3,306,722	66,592	32,841	64,474	65,805
TOTAL PUBLIC SAFETY	3,300,722	3,425,804	1,591,186	3,329,375	3,277,354
HEALTH & SOCIAL SERVICES					
Alcohol & Other Drug Awareness	1,150	2,500	1,290	3,015	2,500
TOTAL HEALTH & SOCIAL SERVICES	1,150	2,500	1,290	3,015	2,500
TRANSPORTATION					
Bridge Maintenance	5,585	7,800	6,468	8,550	7,800
Bus Subsidies	34,254	25,000	43,100	43,100	30,000
Engineering	423,721	430,151	219,782	433,321	444,386
Equipment Maintenance & Replacement	250,460	258,629	167,310	272,554	279,840
Forestry	95,213	121,396	58,752	119,040	118,380
Street Department Administration	160,736	167,083	80,498	166,223	173,229
Street Lighting	227,841	233,000	94,156	229,500	236,500
Street Maintenance	397,549	436,715	169,056	440,082	476,343

2018 GENERAL FUND EXPENDITURES - NON-COVERED SERVICE

			2017	2017	
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
TRANSPORTATION (CON'T)					
Street Signs & Markers	129,522	93,479	34,629	95,072	101,679
Traffic Controls	41,620	27,549	3,506	26,512	29,077
Weed Control	41,475	34,278	25,630	41,583	37,423
TOTAL TRANSPORTATION	1,807,978	1,835,080	902,888	1,875,537	1,934,657
LEISURE					
Adult Sports	74,245	91,653	39,220	91,217	94,161
Athletic Field	120,251	165,877	60,975	156,557	165,697
Carnegie Building	17,479	21,717	23,064	34,965	32,110
Civic Promotions	29,005	10,000	36,502	40,000	25,000
Community Center	3,426	3,100	1,648	3,100	3,100
Dance Classes	67,070	68,834	23,720	70,089	71,231
Library	931,921	958,270	493,227	926,892	971,502
Swimming Pool	300,679	353,249	104,652	347,432	357,595
Youth Sports	143,619	169,910	61,752	169,455	214,709
TOTAL LEISURE	1,687,694	1,842,610	844,759	1,839,707	1,935,105
CONSERVATION & DEVELOPMENT OF NATURAL RESOURCES					
Parks	412,280	421,104	217,249	430,550	462,037
EMERGENCY GOVERNMENT					
Civil Defense	2,903	4,120	1,463	4,120	4,127
OTHER					
Health Insurance	233,599	214,436	121,080	205,000	219,283
Property & Liability Insurance	126,689	130,702	104,594	130,702	115,785
TOTAL OTHER	360,289	345,138	225,674	335,702	335,068
Contingent Expenditures	0	475,010	0	0	400,000
SUB-TOTAL NON-COVERED SERVICES	9,371,355	10,281,090	4,728,964	9,707,193	10,406,430
			, , -		, , ,

2018GENERAL FUND EXPENDITURES - **COVERED SERVICE**

DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTH ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
PUBLIC SAFETY					
Fire	2,003,550	2,161,614	995,575	2,317,624	2,434,879
Fire Safety	3,324	5,215	44	8,215	8,215
TOTAL PUBLIC SAFETY	2,006,874	2,166,829	995,619	2,325,839	2,443,094
SANITATION					
Refuse Collection	433,179	427,113	195,553	414,398	430,343
Refuse Disposal	147,836	128,500	135,662	159,000	125,000
TOTAL SANITATION	581,014	555,613	331,215	573,398	555,343
TRANSPORTATION					
Snow & Ice Control	321,575	335,854	224,957	325,192	330,673
TOTAL TRANSPORTATION	321,575	335,854	224,957	325,192	330,673
SUB-TOTAL COVERED SERVICES	2,909,463	3,058,296	1,551,792	3,224,428	3,329,110
TOTAL EXPENDITURES	12,280,818	13,339,386	6,280,756	12,931,621	13,735,540

Comparison of Budgeted General Fund Expenditures

CITY OF KAUKAUNA

Page 3 - 9

2018 BUDGETGENERAL FUND SUMMARY OF EXPENDITURES BY TYPE - **NON-COVERED SERVICES**

DESCRIPTION	PERSONAL SERVICES	NON-PERSONAL SERVICES	OUTLAY	TOTAL EXPENDITURES
GENERAL GOVERNMENT				
Assessment	152	27,848	-	28,000
Auditing Services	-	21,500	-	21,500
City Attorney	173,483	5,740	-	179,223
City Garage / Fire Dept Maintenance	12,969	76,500	-	89,469
Carnegie Building	17,360	14,750	-	32,110
Clerk/Treasurer	168,864	34,500	-	203,364
Commissioners	4,572	600	-	5,172
Common Council	34,873	6,850	-	41,723
Elections	20,260	13,300	-	33,560
Finance	310,821	98,700	1,400	410,921
Human Resources	-	133,300	-	133,300
Information Technology	-	164,088	10,000	174,088
Mayor	195,969	22,950	-	218,919
Municipal Service Building	17,221	100,800	-	118,021
Municipal Judge	34,641	13,197	-	47,838
Office Equipment & Supplies	-	20,500	-	20,500
Planning/Community Development	325,284	4,700	-	329,984
TOTAL GENERAL GOVERNMENT	1,316,469	759,823	11,400	2,087,692
PUBLIC SAFETY				
Ambulance	-	60,675	-	60,675
Building Inspection	-	122,833	-	122,833
Police	2,849,240	162,231	16,570	3,028,041
School Patrol	64,030	1,775	-	65,805
TOTAL PUBLIC SAFETY	2,913,270	347,514	16,570	3,277,354
l				
HEALTH & SOCIAL SERVICES				
Alcohol & Other Drug Awareness	-	2,500	-	2,500
TOTAL HEALTH & SOCIAL SERVICES	-	2,500	-	2,500
TRANSPORTATION				
Bridge Maintenance		7,800		7,800
Bus Subsidies	-	30,000	-	30,000
Engineering	427,186	16,450	750	444,386
Equip Maintenance & Replacement	202,465	77,375	750	279,840
Forestry	109,380	9,000	-	118,380
Street Department Administration	170,199	3,030	-	173,229
Street Department Administration Street Lighting	170,199	236,500	-	236,500
Street Lighting Street Maintenance	348,543	236,500 127,800	-	
	•	·	-	476,343
Street Signs & Markers Traffic Controls	80,979	20,700	11 700	101,679
	4,477	12,900	11,700	29,077
Weed Control	35,773	1,650	10.450	37,423
TOTAL TRANSPORTATION	1,379,002	543,205	12,450	1,934,657

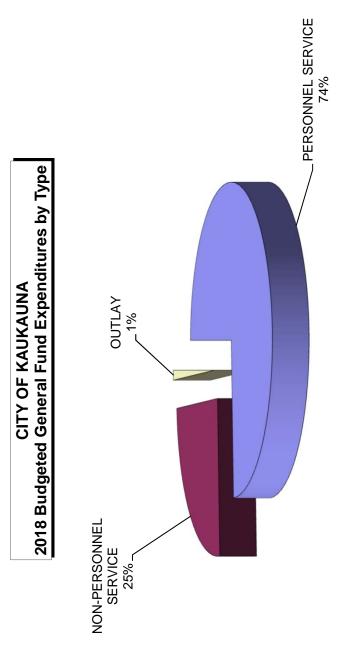
2018 BUDGETGENERAL FUND SUMMARY OF EXPENDITURES BY TYPE - **NON-COVERED SERVICES**

DESCRIPTION	PERSONAL SERVICES	NON-PERSONAL SERVICES	OUTLAY	TOTAL EXPENDITURES
LEISURE				
Adult Sports	80,951	13,210	-	94,161
Athletic Field	109,497	48,200	8,000	165,697
Civic Promotions		25,000	-	25,000
Community Center	-	3,100	-	3,100
Dance Classes	34,556	36,675	-	71,231
Library	500,323	471,179	-	971,502
Swimming Pool	244,525	111,070	2,000	357,595
Youth Sports	127,257	73,412	14,040	214,709
TOTAL LEISURE	1,097,109	781,846	24,040	1,902,995
CONSERVATION & DEVELOPMENT OF NATURAL RESOURCES Parks	357,426	96,200	8,411	462,037
EMERGENCY GOVERNMENT				
Civil Defense	3,127	1,000	-	4,127
OTHER				
Health Insurance	219,283	-	-	219,283
Property & Liability Insurance		115,785	-	115,785
TOTAL OTHER	219,283	115,785	-	335,068
Contingent Expenditures		400,000		400,000
SUB-TOTAL NON-COVERED SERVICES	7,285,686	3,047,873	72,871	10,406,430

2018 BUDGET

GENERAL FUND SUMMARY OF EXPENDITURES BY TYPE - COVERED SERVICES

DESCRIPTION	PERSONAL SERVICES	NON-PERSONAL SERVICES	OUTLAY	TOTAL EXPENDITURES
PUBLIC SAFETY				
Fire	2,302,479	66,850	65,550	2,434,879
Fire Safety	2,002,475	8,215	-	8,215
TOTAL PUBLIC SAFETY	2,302,479	75,065	65,550	2,443,094
TRANSPORTATION				
Snow & Ice Removal	245,773	84,900	-	330,673
TOTAL TRANSPORTATION	245,773	84,900	-	330,673
SANITATION				
Refuse Collection	346,643	83,700	-	430,343
Refuse Disposal	-	125,000	-	125,000
TOTAL SANITATION	346,643	208,700	-	555,343
SUB-TOTAL COVERED SERVICES	2,894,895	368,665	65,550	3,329,110
TOTAL EXPENDITURES	10,180,581	3,416,538	138,421	13,735,540



2018 BUDGET

1000 ISLANDS ENVIRONMENTAL CENTER FUND (201) REVENUES AND EXPENDITURES

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Taxes	131,550	146,989	146,989	146,989	156,076
Kaukauna School District	15,000	15,000	0	15,000	15,000
Outagamie County	10,025	10,000	5,000	10,000	10,000
Interest Income	15,000	15,000	0	15,000	15,000
Other Center Receipts	16,348	14,000	7,314	14,000	14,000
Restricted Donations	35,517	15,000	4,878	12,000	12,000
TOTAL REVENUE	223,440	215,989	164,181	212,989	222,076
EXPENDITURES					
Wages and Benefits	154,725	158,589	75,688	159,198	164,576
Maintenance	•		•	•	•
	35,708	57,400	17,004	57,500	57,500
Capital Outlay	0	0	0	0	0
TOTAL EXPENDITURES	190,433	200,550	92,692	216,698	222,076
EXCESS (DEFICIT) OF REVENUES OVER					
EXPENDITURES	33,007	0	71,489	(3,709)	0

2018 BUDGET

REDEVELOPMENT AUTHORITY, SPECIAL REVENUE FUND (206 & 218) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Loan Payments	141,365	250,000	95,968	200,000	225,000
Interest	2,841	900	1,071	1,500	1,000
TOTAL REVENUE	144,206	250,900	97,039	201,500	226,000
EXPENDITURES					
Economic Development	161,443	150,000	0	170,000	150,000
TOTAL EXPENDITURES	161,443	150,000	0	170,000	150,000
OTHER FINANCING SOURCES					
Application of Fund Balance	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	(17,238)	100,900	97,039	31,500	76,000

2018 BUDGET

SPECIAL ASSESSMENT FUND (215) REVENUE AND EXPENDITURE SUMMARY

			2017	2017	
	0040	0047			2040
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Special Assessments	1,220,893	900,000	595,583	1,150,000	1,300,000
Interest On Special Assessments	56,580	55,000	64,335	85,000	65,000
TOTAL REVENUE	1,277,472	955,000	659,918	1,235,000	1,365,000
EXPENDITURES					
Street Improvements	434,500	150,000	0		1,730,000
Sidewalk Improvements	0	1,130,000	0	2,270,000	
Utility Systems Improvements	0	0	0		550,000
TOTAL EXPENDITURES	434,500	1,280,000	0	2,270,000	2,280,000
OTHER FINANCING USES					
Operating Transfer to Debt Service	79,287	609,857	0	609,857	994,347
TOTAL OTHER FINANCING SOURCES	79,287	609,857	0	609,857	994,347
EXCESS (DEFICIT) OF REVENUE & OTHER	₹				
FINANCING SOURCES OVER EXPEND.	763,685	(934,857)	659,918	(1,644,857)	(1,909,347)

2018 BUDGET

SOLID WASTE FUND (220) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Recycling And Garbage Collection	345,949	330,000	143,639	330,000	340,000
Other Revenue	0	0	0	0	0
TOTAL REVENUE	345,949	330,000	143,639	330,000	340,000
EXPENDITURES					
General Supplies	(3,420)	0	(1,020)	0	0
Refuse Disposal	130,000	130,000	0	130,000	215,000
TOTAL EXPENDITURES	126,580	130,000	(1,020)	130,000	215,000
ATUED ENLANGING LIGES					
OTHER FINANCING USES					
Transfer to General Fund	186,724	200,000	172,358	200,000	125,000
TOTAL OTHER FINANCING SOURCES	186,724	200,000	172,358	200,000	125,000
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANCING USES & EXPENDITURES	32,645	0	(27,698)	0	0

2018 BUDGET

VEHICLE REGISTRATION FEE FUND (221) REVENUE AND EXPENDITURE SUMMARY

			2017	2017	
	2015	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Registration Fee	0	175,000	110,589	180,000	175,000
TOTAL REVENUE	0	175,000	110,589	180,000	175,000
EXPENDITURES	0	0	0	0	0
TOTAL EXPENDITURES	0	0	0	0	0
OTHER FINANCING USES					
Operating Transfer to Debt Service		150,000	0	100,000	200,000
TOTAL OTHER FINANCING SOURCES	0	150,000	0	100,000	200,000
EXCESS (DEFICIT) OF REVENUE & OTHER	₹	_			
FINANCING SOURCES OVER EXPEND.	0	25,000	110,589	80,000	(25,000)

2018 BUDGET

DEBT SERVICE FUND (301) REVENUE AND EXPENDITURE SUMMARY

			2017	2017	
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Tax	2,376,976	2,149,690	2,149,690	2,149,690	2,544,805
Payment in Lieu of Tax		817,594	0	817,594	804,844
TOTAL REVENUE	2,376,976	2,967,284	2,149,690	2,967,284	3,349,649
EXPENDITURES					
Principal Payment	2,661,853	5,340,000	1,500,000	5,340,000	5,185,000
Interest Payment	1,032,727	1,474,106	184,119	1,474,106	1,845,541
Debt Service Fees	726	750		750	750
TOTAL EXPENDITURES	3,695,307	6,814,856	1,684,119	6,814,856	7,031,291
EXCESS (DEFICIT) REVENUES OVER					
EXPENDITURES	(1,318,331)	(3,847,573)	465,571	(3,847,573)	(3,681,642)
OTHER FINANCING COURGES					
OTHER FINANCING SOURCES	0	4 505 000	0	4 505 000	0
Refinancing Outstanding Debt	0	1,565,000	0	1,565,000	0
Premium 2017A Issuance (Interest Payment)	0	0	704 774	0	200,000
Operating Transfer In	2,016,643	2,282,573	794,771	2,282,573	3,481,641
TOTAL OTHER FINANCING SOURCES	2,016,643	3,847,573	794,771	3,847,573	3,681,641
EXCESS (DEFICIT) OF REVENUE & OTHER					
FINANCING SOURCES OVER EXPENDITURES	698.312	(0)	1 260 342	0	(0)
FINANCING SOURCES OVER EXPENDITURES	090,312	(0)	1,260,342	0	(0)

Operating Transfers	2017	2018
TID #4 (Estimated Increment)	18,000	36,000
TID # 5 (Estimated Increment)	17,000	17,000
TID #6	660,538	574,788
TID #8	31,300	172,618
ERTIF (Estimated Increment)	104,375	104,375
Storm Water Utility	409,305	654,965
Sanitary Sewer Utility	282,197	727,549
Vehicle Registration Fee Fund	150,000	200,000
Special Assessment Fund	609,857	994,347
	2.282.573	3.481.641

2018 BUDGET

INDUSTRIAL PARK FUND (401) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Interest Income	0	0	0	0	0
Other Revenue - Loan Repayment	23,933	23,933	5,983	23,933	23,933
Other Revenue - Land Sales	1,734,455	90,000	85,500	85,500	0
TOTAL REVENUE	1,758,388	113,933	91,483	109,433	23,933
EXPENDITURES					
Industrial Park Expenditures	22,894	18,000	424	2,000	1,000
TOTAL EXPENDITURES	22,894	18,000	424	2,000	1,000
OTHER FINANCING USES					
Repayment of Due To General Fund	0	150,000	0	100,000	0
Transfer to Debt Service Fund	478,369			0	
TOTAL OTHER FINANCING SOURCES	478,369	150,000	0	100,000	0
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	1,257,126	(54,067)	91,059	7,433	22,933

 Cash Balance at December 31, 2016
 (434,621)

 Cash Balance at December 31, 2017
 (427,188)

 Cash Balance at December 31, 2018
 (404,255)

2018 BUDGET

PARK DEVELOPMENT FUND (402) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - General	15,000	15,000	15,000	15,000	15,000
Other Revenue	0	0	0	0	0
TOTAL REVENUE	15,000	15,000	15,000	15,000	15,000
EXPENDITURES					
Park Development Expenditures	9,815	25,000	0	75,000	0
TOTAL EXPENDITURES	9,815	25,000	0	75,000	0
OTHER FINANCING SOURCES					
Application of Fund Balance	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	5,185	(10,000)	15,000	(60,000)	15,000

2018 BUDGET

SPACE NEEDS FUND (403) REVENUE AND EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - General	191,807	138,220	138,220	138,220	0
Other Revenue	1,460,172	1,600,000	0	0	12,750
TOTAL REVENUE	1,651,979	1,738,220	138,220	138,220	12,750
EXPENDITURES					
Space Needs	1,068,205	5,839,500	2,656,164	6,569,792	1,793,804
TOTAL EXPENDITURES	1,068,205	5,839,500	2,656,164	6,569,792	1,793,804
OTHER FINANCING SOURCES					
Proceeds of General Obligation Notes	0	3,500,000	0	3,500,000	1,000,000
TOTAL OTHER FINANCING SOURCES	0	3,500,000	0	3,500,000	1,000,000
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	583,773	(601,280)	(2,517,944)	(2,931,572)	(781,054)

Cash Balance at December 31, 2016 Cash Balance at December 31, 2017

3,712,626

Cash Balance at December 31, 2018

781,054

(0)

2018 BUDGET

MUNCIPAL SERVICES DEPARTMENT BUILDING FUND (404) REVENUE AND EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - General	0	0	0	0	0
Interest Income	10,311	13,000	278	500	500
Other Revenue	1,735,442	818,000	0	817,594	804,844
TOTAL REVENUE	1,745,753	831,000	278	818,094	805,344
EVDENDITUDES					
EXPENDITURES	505.440	500	00.400	00.400	500
Municipal Service Building	505,113	500	29,400		500
TOTAL EXPENDITURES	505,113	500	29,400	29,400	500
OTHER FINANCING SOURCES					
RDA Lease Bond	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
OTHER FINANCING HOES					
OTHER FINANCING USES					
Transfer to Debt Service Fund	0	817,594		817,594	804,844
TOTAL OTHER FINANCING SOURCES	0	817,594	0	817,594	804,844
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	1,240,640	12,906	(29,122)	(28,900)	0

Cash Balance at December 31, 2016 Cash Balance at December 31, 2017 Cash Balance at December 31, 2018 36,165

7,265

7,265

2018 BUDGET

ErTID #1 FUND (450) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	34,937	46,717	47,315	47,315	68,838
Other Revenue	0	0	0	0	0
TOTAL REVENUE	34,937	46,717	47,315	47,315	68,838
EXPENDITURES					
District Expenditures	15,356	1,000	2,433	21,487	38,000
TOTAL EXPENDITURES	15,356	1,000	2,433	21,487	38,000
OTHER FINANCING SOURCES					
Transfer From TID#6 as Recipient TID	73,000	140,000	0	140,000	140,000
TOTAL OTHER FINANCING SOURCES	73,000	140,000	0	140,000	140,000
OTHER FINANCING COHROES (HCES)					
OTHER FINANCING SOURCES (USES)	0	400.000	0	0	05.000
Repayment of Due To Debt Service Fund	00.005	100,000	0	0	65,000
Transfer to Debt Service Fund TOTAL OTHER FINANCING SOURCES	80,625	102,687	0	102,687	104,375
TOTAL OTHER FINANCING SOURCES	80,625	202,687	0	102,687	169,375
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	11,956	(16,971)	44.882	63,141	1,463
	,	(, /	,	,:	.,
Cash Balance at December 31, 2016	(930,668)				
Cash Balance at December 31, 2017	, , ,			(867,527)	
Cash Balance at December 31, 2018				(==:,==:)	(866,064)
Justi Bulance at December 51, 2010				_	(000,004)

2018 BUDGET

TAX INCREMENTAL DISTRICT #4 FUND (464) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	13,151	18,096	18,567	18,096	36,877
State Computer Aids	4,202	2,000	0	3,000	2,000
Interest Income	0	200	0	200	200
Other Revenue	17,061	26,727	16,208		25,000
TOTAL REVENUE	34,414	47,023	34,775	21,296	64,077
OTHER FINANCING SOURCES					
G.O. Borrowing		140,000	0	200,000	
TOTAL OTHER FINANCING SOURCES	0	140,000	0	200,000	0
EXPENDITURES					
District Expenditures	26,407	10,000	39,187	45,000	35,000
Infrastructure Improvements		0		200,000	0
TOTAL EXPENDITURES	26,407	10,000	39,187	245,000	35,000
OTHER FINANCING USES					
Transfer to Debt Service Fund	33,500	33,000		33,000	53,887
Repayment of Due To General Fund					
TOTAL OTHER FINANCING SOURCES	33,500	33,000	0	33,000	53,887
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	(25,493)	144,023	(4,412)	(56,704)	(24,810)

 Cash Balance (Deficit) at December 31, 2016
 (176,765)

 Cash Balance (Deficit) at December 31, 2017
 (233,469)

 Cash Balance (Deficit) at December 31, 2018
 (258,279)

2018 BUDGET

TAX INCREMENTAL DISTRICT #5 FUND (465) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	0	17,000	17,822	17,822	19,355
State Computer Aids	36	40	0		0
Interest Income	0	0	0		0
Other Revenue (Land Sales)	0	0	0	100,000	0
TOTAL REVENUE	36	17,040	17,822	117,822	19,355
OTHER FINANCING SOURCES					
G.O. Borrowing	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXPENDITURES					
District Expenditures	1,399	2,000	415	796	5,000
Infrastructure Improvements	0	0	0	0	0
TOTAL EXPENDITURES	1,399	2,000	415	796	5,000
OTHER FINANCING USES					
Transfer to Debt Service Fund	545,438	665,038	0	665,038	685,250
Repayment of Due To General Fund	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	545,438	665,038	0	665,038	685,250
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	(546,801)	(649,998)	17,407	(548,012)	(670,895)

Cash Balance (Deficit) at December 31, 2016 Cash Balance (Deficit) at December 31, 2017 Cash Balance (Deficit) at December 31, 2018 (3,050,198)

(3,598,210)

(4,269,105)

2018 BUDGET

TAX INCREMENTAL DISTRICT #6 FUND (466) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	873,731	829,809	840,444	840,444	846,482
State Computer Aids	5,493	2,000	0	2,000	2,000
Interest Income	0	200	0	200	200
Other Revenue - Loan Repayment	26,727	26,727	12,247	26,727	26,727
TOTAL REVENUE	905,951	858,736	852,691	869,371	875,409
EXPENDITURES					
District Expenditures	10,465	10,000	17,640	20,000	20,000
Infrastructure Improvements	1,800	0	3,900	58,000	
TOTAL EXPENDITURES	12,265	10,000	21,540	78,000	20,000
OTHER FINANCING USES					
Transfer to Debt Service Fund	741,124	660,538	482,519	660,538	574,788
Transfer to TID ERTID #1	0	140,000	0	124,500	140,000
Repayment of Due To General Fund	249,314	249,314	0		
TOTAL OTHER FINANCING SOURCES	990,438	1,049,852	482,519	785,038	714,788
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	(96,752)	(201,116)	348,632	6,333	140,621

 Cash Balance at December 31, 2016
 (6,094)

 Cash Balance at December 31, 2017
 239

 Cash Balance at December 31, 2018
 140,860

2018 BUDGET

TAX INCREMENTAL DISTRICT #8 FUND (468) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	34,240	125,434	125,434	125,434	127,178
State Computer Aids	257	0	0		0
Interest Income	6,515	6,000	4,835	4,835	0
Other Revenue	500,000	0	0		0
TOTAL REVENUE	541,012	131,434	130,269	130,269	127,178
OTHER FINANCING SOURCES					
G.O. Borrowing	0	0	0	231,300	200,000
TOTAL OTHER FINANCING SOURCES	0	0	0	231,300	200,000
EXPENDITURES					
District Expenditures	27,027	0	415	796	25,000
Infrastructure Improvements	654,644	20,000	20,984	120,000	500,000
TOTAL EXPENDITURES	681,670	20,000	21,399	120,796	525,000
TOTAL EXI ENDITORES	001,070	20,000	21,000	120,730	020,000
OTHER FINANCING USES					
Transfer to Debt Service Fund	31,300	15,650	15,650	31,300	
Repayment of Due To General Fund	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	31,300	15,650	15,650	31,300	0
EXCESS (DEFICIT) OF REVENUE, OTHER			•		•
FINANC. SOURCES & EXPENDITURES	(171,958)	95,784	93,220	209,473	(197,822)
Cash Ralance (Deficit) at December 31, 2016	20 577				

Cash Balance (Deficit) at December 31, 2016	29,577	
Cash Balance (Deficit) at December 31, 2017		239,050
Cash Balance (Deficit) at December 31, 2018		41,228

2018 BUDGET

TAX INCREMENTAL DISTRICT #9 FUND (469) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	0	0	0	0	1,063
State Computer Aids	0	0	0	0	0
Interest Income	0	0	0	0	0
Other Revenue	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	1,063
OTHER FINANCING SOURCES					
G.O. Borrowing	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXPENDITURES					
District Expenditures	11,300	200,000		500	500
Infrastructure Improvements			100,000	100,000	100,000
TOTAL EXPENDITURES	11,300	200,000	100,000	100,500	100,500
OTHER FINANCING USES					
Transfer to Debt Service Fund	0	0	0	0	0
Repayment of Due To General Fund	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	(11,300)	(200,000)	(100,000)	(100,500)	(99,437)

Cash Balance (Deficit) at December 31, 2016
Cash Balance (Deficit) at December 31, 2017
Cash Balance (Deficit) at December 31, 2018

(11,300)
(111,800)
(211,237)

2018 BUDGET

SUBDIVISION FEES FUND (701) REVENUE & EXPENDITURE SUMMARY

			2017	2017	
DESCRIPTION	2016	2017	6 MONTH	ESTIMATED	2018
	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	4,550	5,000	4,400	4,400	4,500
Subdivision Fee	309	10,000	8,168	10,000	10,000
Interest Income	0	0	0	0	0
Other Revenue	0	0	0	0	0
TOTAL REVENUE	4,859	15,000	12,568	14,400	14,500
OTHER FINANCING SOURCES					
G.O. Borrowing	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXPENDITURES					
District Expenditures	0				
Infrastructure Improvements					
TOTAL EXPENDITURES	0	0	0	0	0
OTHER FINANCING USES					
Transfer to Debt Service Fund	0	0	0	0	0
Repayment of Due To General Fund	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	4,859	15,000	12,568	14,400	14,500

 Cash Balance (Deficit) at December 31, 2016
 91,369

 Cash Balance (Deficit) at December 31, 2017
 105,769

 Cash Balance (Deficit) at December 31, 2018
 120,269

2018 BUDGET

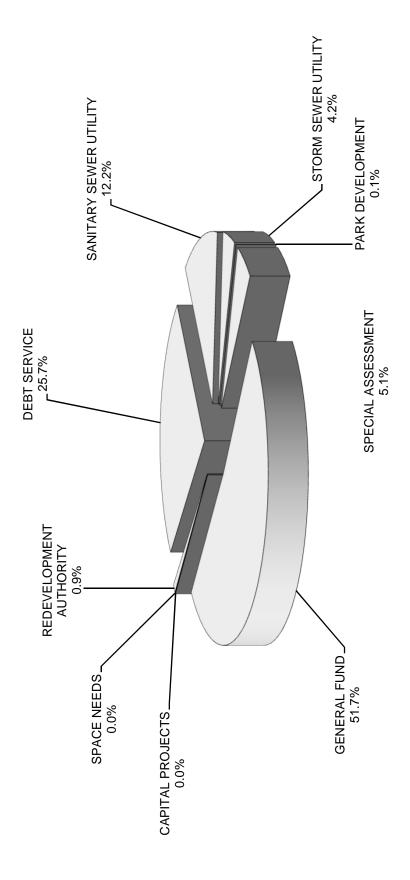
CAPITAL PROJECTS FUND REVENUES & EXPENDITURES SUMMARY

	016	2017	CMONTH		
DESCRIPTION AC		,	6 MONTH	ESTIMATED	2018
	TUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE		•		•	•
State Gants	11 E E 10	0		0	0
	15,540	•	7 400	600,000	J
Interest TOTAL REVENUE 7	10,473 '26,013	1,500 1,500	7,439 7,439	6,148 606,148	10,000
TOTAL REVENUE	26,013	1,500	7,439	000,148	10,000
EXPENDITURES					
2018 Streets and Sidewalk	0	0	0	0	1,055,000
Equipment	0	0	0	0	309,000
Parks and Pool	0	0	0	0	457,000
Buildings and Miscellaneous	0	0	0	0	1,720,000
2017 Municipal Equipment	0	174,000	21,855	388,355	0
Park Improvements	0	325,000	10,560	409,560	0
Street & Highway Improvements	0	2,326,500	6,560	4,981,920	0
Miscellaneous	0	75,000		270,000	0
2016 Municipal Equipment	23,946	0	743,640	743,640	0
Park Improvements	97,076	0	1,122	1,122	0
	27,483	0	(47,442)	(3,938)	0
Bond Issuance Expense	18,465	0			0
	96,300	0			0
	68,420	0	155,413	155,413	0
Fire Equipment Outlay		0			0
Storm/Sanitary Sewer Construction	0	0			0
	348,309	0	90,035	(65,539)	0
Sidewalk Improvements	805	0			0
	51,655	0	0	0	0
Sidewalk	12,949	0	290	290	0
	40,738	0	910	910	0
Street & Highway Improvements	44,109	0			0
2012 Street & Highway Improvements		0	1,531	1,531	0
Municipal Equipment	2,936	0		0	0
	86,150	0	004 475	0	0
TOTAL EXPENDITURES 1,4	19,339	2,900,500	984,475	6,883,264	3,541,000
OTHER FINANCING SOURCES (USES)					
Proceeds of General Obligation Notes		1,619,000	0	4,125,000	3,500,000
Transferred from Special Assessment Fund	0	1,280,000	0	2,200,000	5,550,000
TOTAL OTHER FINANCING SOURCES (USES)	0	2,899,000	0	6,325,000	3,500,000
10 1/12 O THERT HUMBONG COUNCED (COLO)		2,000,000	<u> </u>	0,020,000	3,000,000
EXCESS (DEFICIT) OF REV. & OTHER FINANC-					
	93,327)	0	(977,035)	47,884	(31,000)

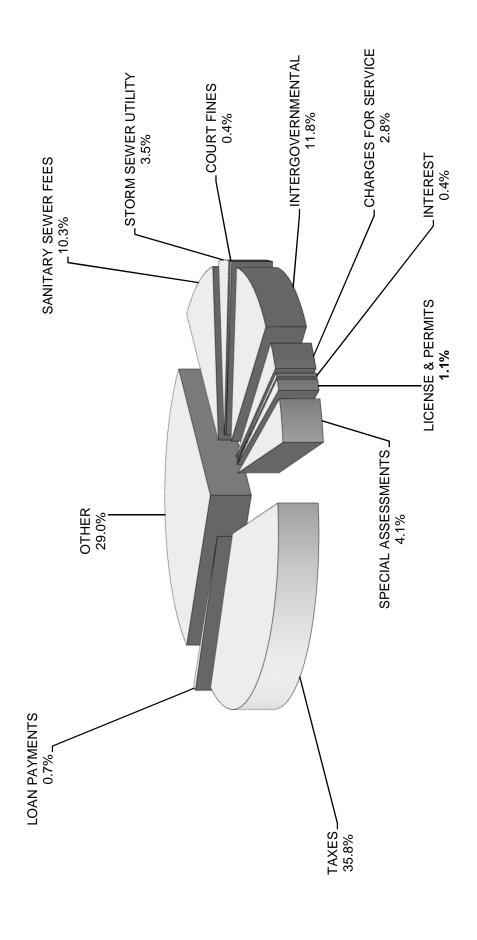


2018 BUDGETBUDGETED REVENUE SOURCES - ALL FUNDS

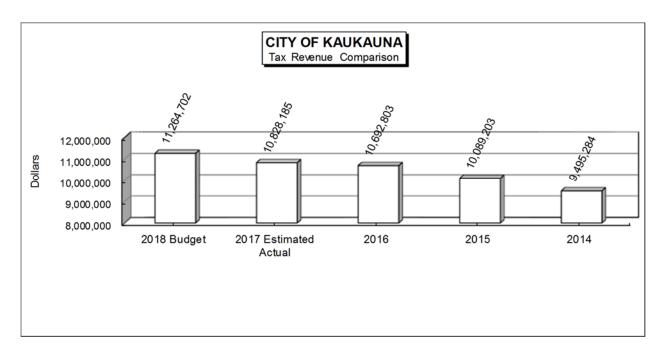
	GENERAL	0001	1000 REDEVELOP	DEBT	CAPITAL PPO JECTS	PARK	SPECIAL	SPACE	STORM SEIMED LITLY	SANITARY	MICH
	200	פסאואספו		SERVICE	LUGEOLG	DEVELOF.	ASSESSINEIVI	NEEDS	SEVVEN OIL!	SEWEN UILI	75.0
TAXES	7,743,977	156,076	0	3,349,649	0	15,000	0	0			11,264,702
SPECIAL ASSESSMENTS	0	0	0	0	0	0	1,300,000	0	0	0	1,300,000
INTERGOVERNMENTAL	3,686,427	25,000	0	0	0	0	0	0	0	0	3,711,427
SANITARY SEWER SERVICE FEES	0	0	0	0	0	0	0	0	0	3,240,000	3,240,000
STORM SEWER SERVICE FEES	0	0	0	0	0	0	0	0	1,110,000	0	1,110,000
LICENSE AND PERMITS	347,500	0	0	0	0	0	0	0	11,000	0	358,500
COURT FINES AND FORFEITURES	119,000	0	0	0	0	0	0	0	0	0	119,000
CHARGES FOR SERVICE	871,900	14,000	0	0	0	0	0	0	0	0	885,900
INTEREST	18,000	15,000	1,000	0	10,000	0	65,000	12,750	0	2,500	124,250
LOAN PAYMENTS	0	0	225,000		0	0	0	0	0	0	225,000
отнек	948,736	12,000	0	3,681,641	3,500,000	0	0	0 1,000,000	0	0	9,142,377
TOTAL REVENUE SOURCES	13,735,540	222,076	226,000	7,031,290	3,510,000	15,000	1,365,000 1,012,750	1,012,750	1,121,000	3,242,500	31,481,156



CITY OF KAUKAUNA
2018 Budgeted Revenues by Source - All Funds



2018 BUDGETREVENUE COMPARISON BY REVENUE SOURCE



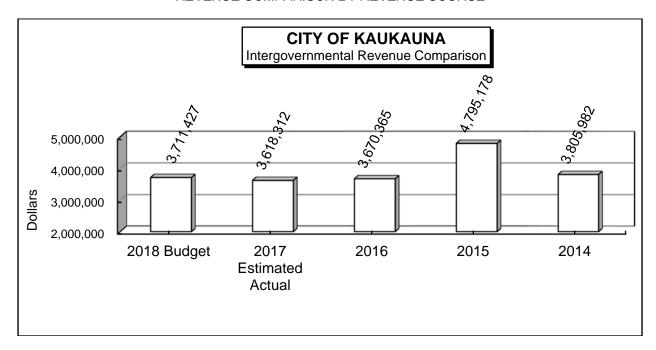
There are three primary sources of tax revenue for the City. Property tax, which includes tax on real estate and personal property, is the largest and most significant revenue source. Property tax represents 78.9% of all budgeted taxes and 44.5% of all general fund revenue sources budgeted. The property tax levy is budgeted to increase \$180,275 or 3.0% for 2018. This is less than the maximum allowed under the current levy freeze legislation. This legislation allows the levy to increase by the percentage of increase in net new construction, 1.47% for the City of Kaukauna, plus any increase in scheduled general obligation debt. There is also a State program that rewards municipalities for controlling expenditures by providing additional State aids. The City has consistently qualified for this aid.

The second tax revenue source is the payment on lieu of taxes from the City's electric and water utilities. This payment is based on the current tax rate and the value of utility property in the City. As the tax rate fluctuates due to changes in State law related to funding of education, this revenue source is also likely to fluctuate. In 2018, this tax represents 10.8% of all general fund revenue sources. This tax source is also funds the Redevelopment Authority lease payment for the City Hall and Police Department building.

The third tax revenue is in lieu of taxes from the City's housing authority. This revenue is based on the current tax rate and the value of housing authority property in the City. The budget amount for this tax source is \$19,159 for 2018.

The tax revenue sources have remained flat by an average of (-0.34%) since 2016. The real estate and personal property taxes are often viewed as a primary revenue source to balance the budget.

2018 BUDGETREVENUE COMPARISON BY REVENUE SOURCE



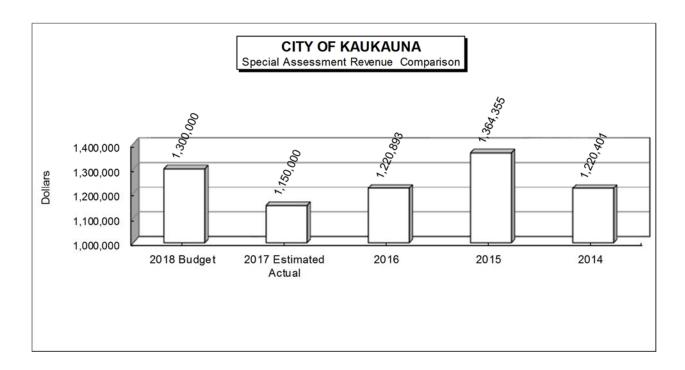
Intergovernmental revenues are comprised of state shared revenue, state fire insurance dues, state law enforcement grants, state highway aids, county aids and local school district subsidy of the City's Environmental Center. The most concerning aspect of this revenue source is the continued downward trend. The revenue source has Increased slightly by \$41,062 since 2016 or 1.1%.

The largest of the intergovernmental revenues is state shared revenue. This revenue source has per capita, aid able revenue and expenditure restraint components. Shared revenue accounts for 59.9% of all intergovernmental revenues in the general fund and 26.8% of all general fund revenues. State shared revenue is budgeted to increase slightly for the 2018 budget. This revenue source is very sensitive to political adjustments by the State Legislature, therefore, property tax is often viewed as the most likely source of additional revenues. Continuation of and changes to this revenue source has been the subject of considerable debate in the State Legislature during the past years.

The next largest source of intergovernmental revenue sources is state highway aids which is budgeted at \$769,416 for 2018 and accounts for 5.6% of all general fund revenue sources. This source is expected to increase modestly by \$7,846 or 1% when compared to 2017.

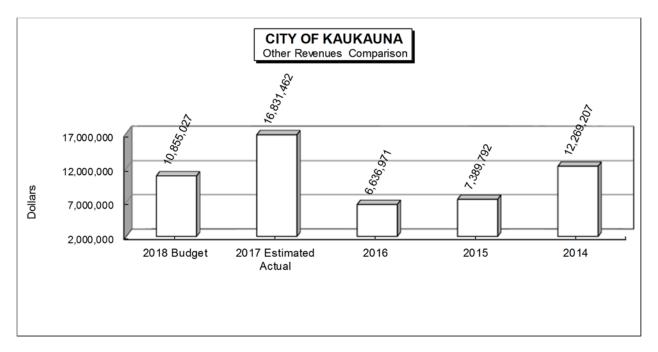
The State's current commitment to reducing taxes and the state of the economy are likely to have some lingering negative effects on state revenues to municipalities in the future. The other intergovernmental revenue sources are relatively small and likely to see modest growth in future years.

2018 BUDGETREVENUE COMPARISON BY REVENUE SOURCE



The City of Kaukauna finances special assessment projects such as street improvements, sanitary sewer mains and laterals, water mains and sidewalk replacement primarily by issuing long-term debt. A resolution established in 2015 allows for all special assessments to be repaid within a ten-year period. This revenue stream is used to repay the debt that was used to finance the projects initially. The amount of assessable work that is done on a yearly basis can vary greatly. Beginning in 2013 the City was constructing few assessable projects therefore budgeted revenues are decreasing. Due to the uncertain nature of this revenue source, the City will utilize a decreasing amount of special assessment monies to offset the required tax levy in debt service funds. These monies are accounted for in a special revenue fund referred to as the Special Assessment Fund.

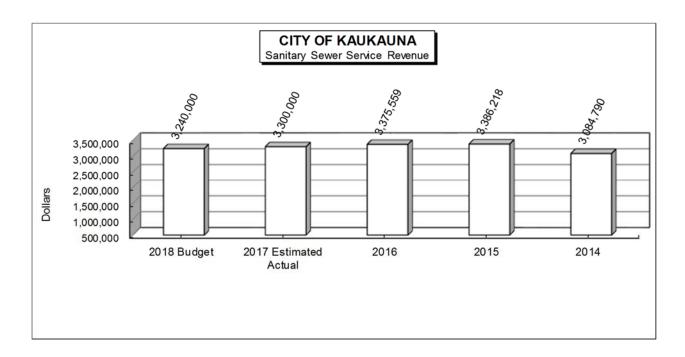
2018 BUDGETREVENUE COMPARISON BY REVENUE SOURCE



Other revenue sources consist of regulation and compliance revenues, charges for service other than sewer user fees, use of property and money and operating transfers. Some of the smaller components within this revenue source such as building permits, police fines, swimming pool user fees and interest on investments are heavily influenced by external factors. The remaining components of other revenue sources are primarily related to user fees and license fees.

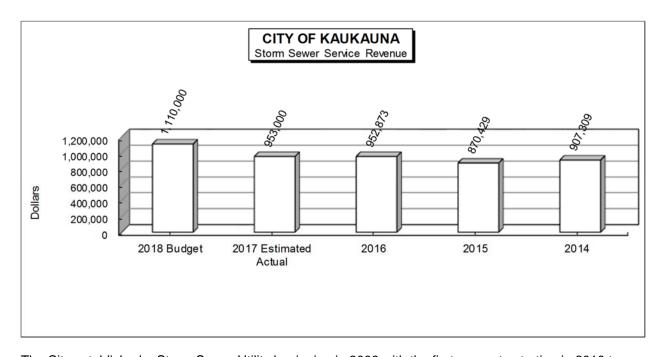
These revenues sources will remain relatively static unless decisions are made to increase user fees or license and permit fees. The expected large increase in 2017 is the result of Financing for the Fire Station, as well as a refinancing of TIF# 8 Debt.

2018 BUDGETREVENUE COMPARISON BY REVENUE SOURCE



The City established a separate Sanitary Sewer Utility beginning January 1, 2012 to account for sanitary sewer system operations. The revenue is established at a level sufficient to recover annual operating costs and to maintain adequate reserves. This revenue source has increased significantly several years ago due to a significant plant expansion at the Heart of the Valley Metropolitan Sewerage District; however, sewerage treatment costs have been relatively stable since 2010. The sewer user volume rate was last changed \$6.75 per 100 cu. Ft. effective January 1, 2016.

2018 BUDGETREVENUE COMPARISON BY REVENUE SOURCE



The City established a Storm Sewer Utility beginning in 2009 with the first user rate starting in 2010 to fund and account for the construction and maintenance of mandated storm water quality improvement and retention facilities. The revenue is established at a level sufficient to recover annual operating costs and to maintain adequate reserves. This revenue source has increased significantly in the first three years but has remained relatively stable since 2013. The equivalent residential unit (ERU) rate was most recently changed to \$6.00 per ERU per month beginning December 2015. Since inception, the system has grown as are the expenses to operate the system. This budget has a proposed increase per ERU from \$6.00 to \$7.00 per ERU beginning in January 2018.



2018 BUDGET

SUMMARY OF LONG-TERM DEBT PRACTICES, POLICIES, AND FUTURE PROJECTIONS

Historical Perspective: The City of Kaukauna has historically used general obligation debt to finance all of its capital improvements until 2013. In 2013 the City started to issue revenue bonds to finance utility projects. The schedule on page 5-4 indicates that all the current long-term debt will mature within the next 10 years. The exception to this is the utility revenue bonds issued in 2016 will mature within 15 years. The City has historically issued long-term debt in maturities of ten years or less for General Obligation issues.

Page 5-5 shows the City's outstanding long-term debt and percent of legal debt limit. It is also considerably less than it was as of December 31, 2008. Long term general obligation debt rose considerably from 2002 to 2012 primarily as a result of the purchase and development of industrial park property, development of a downtown TID, acquisition of Fox Valley Greyhound Park for redevelopment and to meet the infrastructure demands of a growing community. From the concerted efforts to reduce outstanding general obligation debt since 2013 allowed the City to address space needs deficiencies within municipal facilities in 2015-2016. The ability of the City to pay off long-term debt has remained strong over the past five years as shown on Page 5-6 since tax incremental district debt and industrial park related debt is serviced by land sales and tax incremental revenues. This schedule shows that the net Levy needed to pay debt has been on a downward trend for the past several years. With addressing the space needs this trend is expected to increase in 2018 before continuing the downward trend prior to space needs.

The graph on Page 5-6 depicts a downward trend with the overall City Debt limit, giving the city more borrowing power if needed for future projects. Page 5-5 also graphically illustrates the historical trend of tax incremental debt and all other general obligation debt. In the past ten years general obligation debt excluding tax incremental financing debt has been between 40.1% and 52.8% of the City's legal debt limit. At the end of 2018, general obligation debt excluding tax incremental financing debt is expected to increase based on addressing the space needs project. The increase is schedule to be 9.3%. bringing the ratio to 49.4% the legal limit. The TID debt is continuing its downward trend and is expected to be 29% at the end of 2017. The overall general obligation debt including TID debt less debt service stabilization funds is at 78.4% of the legal limit at yearend 2017. Based on planned capital improvements and debt schedule payoff this is expected to continue its downward trend in 2018.

The schedule on page 5-7 shows that the net debt levied per capita and the debt subject to the tax levy debt rose to its highest level since 2009. The ratio of net levied debt to equalized value had decreased appreciably since 2010. Property valuation compared to debt is a very good indicator of the City's ability to satisfy its debt service requirements. Even with the sharp increase in 2017, the city's ability to satisfy debt remains strong. This ratio is expected to again begin a downward trending beginning in 2018.

The schedule on page 5-8 indicates that the ratio of net general obligation debt to general fund expenditures has increased modestly since 2007 except for 2008 when \$7,660,000 of TIF bond anticipation notes were refinanced, 2010 when \$11,385,000 of TIF bond anticipation notes were refinanced and 2014 when \$1,000,000 of ERTIF bonds were refinanced. Although the ratio between debt service requirements and general fund expenditures has increased from the

Space Needs efforts, the information on page 5-8 would suggest that this ratio will continue to increase modestly over the next few years. This ratio is a good indicator that the City is not shifting operational type costs over to long-term debt.

Future Projections: The schedule on page 5-9 details the effect of anticipated future debt service requirements. The footnotes indicate the estimated future long-term debt. The most noteworthy column on this schedule is the column that indicates anticipated future tax levy impacts (right-most column). For the past several years, the City has decreased its annual long-term general obligation debt issue size. Going forward the City plans on continuing to issue revenue bonds for utility projects and finance special assessment projects with available funds to the extent possible. This strategy will reduce the annual general obligation borrowing to an average of \$2,000,000 per year. Based upon the assumptions in this schedule, the City will continually need to increase the debt service levy until 2025. At that time, debt service requirements are expected to peak. This issue should be considered as decisions are made regarding future capital expenditures and probable revenue sources.

2018 BUDGET

SUMMARY OF INDEBTEDNESS, PRINCIPAL ONLY AS OF DECEMBER 31, 2017

			OUTSTANDING	PRINCIPAL	OUTSTANDING
	ORIGINAL		BALANCE	TO BE	BALANCE
	PRINCIPAL	INTEREST	DEC. 31,	RETIRED	DEC. 31,
DESCRIPTION	AMOUNT	RATE	2017	2018	2018
GENERAL OBLIGATION					
2008 General Obligation Notes	3,000,000	3.91%	725,000	725,000	0
2011 General Obligation Notes	2,775,000	2.71%	2,425,000	325,000	2,100,000
2012 General Obligation Notes	2,800,000	2.34%	2,525,000	125,000	2,400,000
2013 General Obligation Notes	1,125,000	3.38%	925,000	75,000	850,000
2013 General Obligation Notes	5,900,000	2.03%	3,550,000	1,475,000	2,075,000
2014 General Obligation Notes	1,300,000	2.49%	1,200,000	75,000	1,125,000
2015 General Obligation Notes	3,550,000	2.71%	3,200,000	210,000	2,990,000
2015 General Obligation Notes	1,650,000	3.08%	1,550,000	50,000	1,500,000
2016 General Obligation Notes	1,525,000	2.23%	1,225,000	250,000	975,000
2017 General Obligation Notes	8,050,000	2.46%	8,050,000	70,000	7,980,000
TOTAL GENERAL OBLIGATION DEBT			25,375,000	3,380,000	21,995,000
			-,,	-,,	, ,
TAX INCREMENTAL DISTRICT NO. 4		0.0557		a	
2014 General Obligation Notes	350,000	2.68%	275,000	25,000	250,000
2017 General Obligation Notes	200,000	2.68%	200,000	15,000	185,000
TOTAL TAX INCREMENTAL DISTRICT NO	D. 4		275,000	40,000	250,000
TAX INCREMENTAL DISTRICT NO. 5					
2010 General Obligation Bonds	3,950,000	3.40%	3,725,000	100,000	3,625,000
2010 General Obligation Bonds	6,575,000	4.20%	6,200,000	200,000	6,000,000
TOTAL TAX INCREMENTAL DISTRICT NO		0,	9,925,000	300,000	9,625,000
TAX INCREMENTAL DISTRICT NO. 6					
2007 General Obligation Notes	2,435,000	2.38%	1,510,000	325,000	1,185,000
2010 General Obligation Notes	1,350,000	2.22%	625,000	200,000	425,000
TOTAL TAX INCREMENTAL DISTRICT NO	D. 6		2,135,000	525,000	1,610,000
ENVIRONMENTAL REMEDIATION TID NO	١ 1				
2014 General Obligation Notes	1,000,000	3.51%	825,000	75,000	750,000
TOTAL ENVIRONMENTAL REMEDIATION		0.0170	825,000	75,000	750,000
TOTAL ENVIRONMENTAL REMEDIATION	1115 110. 1		020,000	70,000	700,000
ENVIRONMENTAL REMEDIATION TID NO). 8				
2017 General Obligation Notes	1,565,000	2.23%	1,565,000	100,000	1,465,000
2017 General Obligation Notes	200,000	2.73%	200,000	15,000	185,000
TOTAL ENVIRONMENTAL REMEDIATION	I TID NO. 8		1,765,000	115,000	1,650,000
TOTAL GENERAL OBLIGATION DEBT			40,300,000	4,435,000	35,880,000
				., . 55,550	,000,000
REVENUE BONDS					
SANITARY SEWER UTILITY					
2013 Revenue Bonds	1,950,000	3.67%	1,625,000	125,000	1,500,000
2015 Revenue Bonds	1,225,000	3.48%	1,100,000	75,000	1,025,000
2016 Revenue Bonds	1,225,000	2.37%	1,175,000	50,000	1,125,000
TOTAL SANITARY SEWER UTILITY			3,900,000	250,000	3,650,000
STORM SEWER UTILITY					
2016 Revenue Bonds	1,350,000	2.20%	1,275,000	75,000	1,200,000
TOTAL STORM SEWER UTILITY	1,000,000	£.£U /U	1,275,000	75,000	1,200,000
			., 0,000	,	.,_55,550
LEASE REVENUE BONDS					
2015 RDA Lease	10,500,000	3.88%	9,775,000	425,000	9,350,000
TOTAL Lease Revenue Bonds			9,775,000	425,000	9,350,000
-					

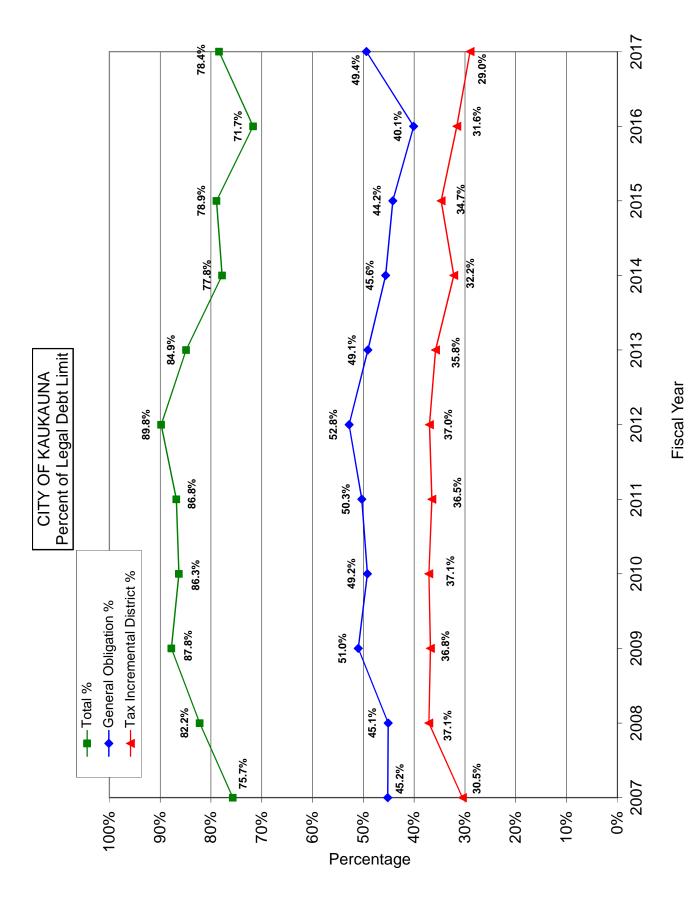
2018 BUDGET ANNUAL PRINCIPAL AND INTEREST DEBT SERVICE REQUIREMENTS AS OF DECEMBER 31,2017

		7AX	7AX	7AX	7AX	ENVIRONMENTAL	REDVELOPMENT	STORM	SANITARY	
	DEBT	INCREMENTAL		INCREMENTAL INCREMENTAL	INCRI	REMEDIATION	AUTHORITY	WATER	SEWER	
	SERVICE	DISTRICT #4	DISTRICT #5	DISTRICT #6	DISTRICT #8	CIT	LEASE	UTILITY	UTILITY	GRAND
YEAR	FUND	DEBT	DEBT	DEBT	DEBT	DEBT	DEBT	DEBT	DEBT	TOTAL
2018	3,253,954	53,887	685,250	574,788	172,618	102,687	804,844	654,965	727,549	7,030,541
2019	3,073,719	56,550	925,250	440,238	171,800	100,625	787,844	661,395	606,042	6,823,463
2020	2,935,218	55,525	1,381,125	258,538	169,200	147,625	770,844	580,181	488,431	6,786,688
2021	2,843,071	79,000	1,420,500	201,050	166,600	143,719	753,844	543,524	436,962	6,588,269
2022	2,852,486	77,100	1,482,250	196,675	168,950	139,344	736,844	382,397	416,498	6,452,544
2023	2,591,255	158,825	1,538,250	191,425	166,150	159,000	719,844	349,922	419,555	6,294,225
2024	2,194,242	50,750	1,539,200	210,800	167,600	153,000	702,844	385,057	408,582	5,812,075
2025	1,432,857		1,635,150	263,900	168,325		685,844	406,917	420,832	5,013,825
2026	1,151,297		1,670,650		163,975		668,844	149,803	414,756	4,219,325
2027	2,326,869				169,475		651,844	154,186	437,726	3,740,100
2028	0				140,200		634,844	113,000	379,531	1,267,575
	24,654,968	531,637	12,277,625	2,337,414	1,824,893	946,000		4,381,345	5,156,466	5,156,466 60,028,628

2018 BUDGET

SUMMARY OF LONG-TERM DEBT AND PERCENT OF LEGAL DEBT LIMIT FOR THE FISCAL YEARS 2007 THROUGH 2017

FISCAL <i>YEAR</i>	EQUALIZED PROPERTY	LONG-TERM	PERCENT OF LEGAL
END	VALUE	DEBT	DEBT LIMIT
2017	1,027,973,700	40,300,000	78.4%
2016	987,297,400	35,400,000	71.7%
2015	944,939,900	37,265,000	78.9%
2014	922,944,000	35,925,000	77.8%
2013	896,096,700	38,025,000	84.9%
2012	898,369,100	40,325,000	89.8%
2011	932,227,600	40,450,000	86.8%
2010	935,396,400	40,385,000	86.3%
2009	923,875,600	40,570,000	87.8%
2008	928,064,700	38,160,000	82.2%
2007	884,859,600	33,495,000	75.7%
		•	



Page 5 - 6

2018 BUDGETRATIO OF NET GENERAL OBLIGATION DEBT TO EQUALIZED VALUE AND NET GENERAL OBLIGATION DEBT PER CAPITA

			TOTAL	PAYABLE	DEBT	RATIO OF NET	NET LEVIED
			GENERAL	FROM	SUBJECT	LEVIED DEBT	DEBT
LEVY	POPU-	EQUALIZED	OBLIGATION	OTHER	TO TAX	TO EQUALIZED	PER
YEAR	LATION	VALUE	DEBT	FUNDS	LEVY	VALUE	CAPITA
2017	15,926	1,027,973,700	40,300,000	18,810,105	21,489,895	2.09%	1,349.36
2016	15,848	987,297,400	35,400,000	19,852,296	15,547,704	1.57%	981.05
2015	15,799	944,939,900	37,265,000	21,260,722	16,004,278	1.69%	1,012.99
2014	15,725	922,944,000	35,925,000	19,633,810	16,291,190	1.77%	1,036.01
2013	15,715	896,096,700	38,025,000	21,999,659	16,025,341	1.79%	1,019.75
2012	15,627	898,369,100	40,325,000	23,504,531	16,820,469	1.87%	1,076.37
2011	15,519	932,227,600	40,450,000	21,811,214	18,638,786	2.00%	1,201.03
2010	15,462	935,396,400	40,385,000	20,312,900	20,072,100	2.15%	1,298.16
2009	15,414	923,875,600	40,570,000	19,395,000	21,175,000	2.29%	1,373.75
2008	15,229	928,064,700	38,160,000	19,745,000	18,415,000	1.98%	1,209.21
2007	15,095	884,859,600	33,495,000	16,145,000	17,350,000	1.96%	1,149.39

2018 BUDGETRATIO OF GENERAL OBLIGATION DEBT SERVICE TO BUDGETED GENERAL FUND EXPENDITURES

				BUDGETED	RATIO OF
			TOTAL	GENERAL	G.O. DEBT
			G.O. DEBT	FUND	TO GENERAL
YEAR	PRINCIPAL	INTEREST	SERVICE	EXPENDITURES	EXPENDITURES
2018	4,435,000	1,300,541	5,735,541	13,735,540	41.76%
2017	3,350,000	1,081,513	4,431,513	13,350,604	33.19%
2016	3,390,000	1,199,099	4,589,099	13,422,675	34.19%
2015	3,760,000	1,218,994	4,978,994	12,765,767	39.00%
2014*	4,425,000	1,251,319	5,676,319	12,468,789	45.52%
2013	3,200,000	1,465,290	4,665,290	12,232,971	38.14%
2012	2,925,000	1,495,203	4,276,538	14,132,539	30.26%
2011	2,710,000	1,589,207	4,299,207	14,045,193	30.61%
2010**	15,410,000	1,594,414	17,004,414	13,899,315	122.34%
2009	2,255,000	1,777,809	4,032,809	13,494,514	29.88%
2008**	9,780,000	1,402,264	11,182,264	12,693,009	88.10%

^{* 2014} Debt service total includes refinancing \$1,000,000 notes for ERTIF #1

^{** 2010} Debt service total includes refinancing \$12,985,000 bond and note anticipation notes for TID No. 5, TID No. 6, and general oblogation note anticipation notes.

^{***2008} Debt service total includes refinancing \$7,660,000 bond anticipation notes for TID No. 5.

2018 BUDGET CURRENT AND FUTURE DEBT SERVICE REQUIREMENTS - PRINCIPAL ONLY

YEAR F	TOTAL ACTUAL DEBT SERVICE REQUIREMENTS	INDUSTRIAL PARK PAYMENTS	TID #4 PAYMENTS	TID #4 TID #5 PAYMENTS PAYMENTS	TID #6 PAYMENTS	TID #8 PAYMENTS	ERTIF PAYMENTS	STORM WATER UTILITY PAYMENTS	SANITARY SEWER UTILITY PAYMENTS	CURRENT PRINCIPAL ONLY TAX LEVY IMPACT	FUTURE DEBT SERVICE REQUIREMENTS	CURRENT AND FUTURE PRINCIPAL ONLY LEVY IMPACT
2018	4,435,000	0	40,000	300,000	525,000	115,000	75,000	467,681	319,801	2,592,518	0	2,592,518
2019	4,470,000	0	45,000	550,000	400,000	130,000	75,000	490,458	217,954	2,561,588	275,000	2,836,588
2020	4,550,000	0	45,000	1,025,000	225,000	130,000	125,000	425,902	91,858	2,482,240	380,000	2,862,240
2021	4,505,000	0	70,000	1,100,000	175,000	130,000	125,000	398,890	48,368	2,457,742	400,000	2,857,742
2022	4,510,000	0	70,000	1,200,000	175,000	135,000	125,000	251,976	13,890	2,539,134	350,000	2,889,134
2023	4,490,000	0	155,000	1,300,000	175,000	135,000	150,000	202,998	27,780	2,344,222	200,000	2,844,222
2024	4,180,000	0	50,000	1,350,000	200,000	140,000	150,000	246,998	27,780	2,015,222	000'006	2,915,222
2025	3,525,000	0	0	1,500,000	260,000	145,000	0	278,998	27,780	1,313,222	1,725,000	3,038,222
2026	2,875,000	0	0	1,600,000		145,000	0	28,750	34,725	1,066,525	1,925,000	2,991,525
2027	2,530,000	0	0	0	0	155,000	0	37,375	45,143	2,292,482	750,000	3,042,482
2028	130,000	0	0	0	0	130,000	0	0	0	0	2,800,000	2,800,000
2029	125,000	0	0	0	0	125,000	0	0	0	0	2,500,000	2,500,000
2030	150,000	0	0	0	0	150,000	0	0	0	0	2,000,000	2,000,000
2031	0	0	0	0	0		0	0	0	0		0
	40,475,000	0	475,000	9,925,000	2,135,000	1,765,000	825,000	2,830,026	855,079	21,664,895	14,505,000	36,169,895

The future debt service amounts above assume borrowing \$3 million in 2018, \$2.0 million in 2019 and 2020.



2018 BUDGET CAPITAL PROJECTS SUMMARY

Historical Perspective: The City uses long-term debt to finance major equipment purchases such as road graders, fire trucks and ambulances, which tend to have a significant impact on the operating budget in the year purchased. The City also issues long-term debt to finance, updates to Parks and Pools, Utility Projects, Infrastructure, and buildings. More recently capital borrow was used to address the space needs throughout the city.

As the city finishes up the space needs projects in 2018 the capital borrow will continue to be around the \$2,000,000 to \$3,000,000 per year to maintain infrastructure, replace equipment and update parks. As the city grows the City's debt capacity may also be used to address future development such as Industrial parks

The five-year capital projects schedule beginning on page 6-4 summarizes anticipated projects. It is also anticipated that additional projects will be added or removed from years 2018 through 2021.

Future Perspective: The schedule on page 5-9 indicates continued increases in debt service requirements for the foreseeable future and is based on \$3,500,000 of new borrowing in 2018 of new borrowing for the third and final phase of the space need as well as General Infrastructure. Borrowing will then level out to \$2,500,000 per year thereafter. Debt service payments are projected to level out or decrease depending ongoing spending plans by 2027.

2018 BUDGET

CAPITAL PROJECTS FUND PROJECTED FUND BALANCE AS OF DECEMBER 31, 2017

DESCRIPTION	BALANCE	
BALANCE AS OF JANUARY 1, 2016 Assigned for Subsequent Years Expenditures		34,466
PROJECTED CHANGE IN FUND BALANCE FROM 2017 OPERATIONS Revenues & Other Financing Sources Expenditures SUBTOTAL	6,931,148 (6,883,264)	47,884
PROJECTED BALANCE AS OF DECEMBER 31, 2017 Assigned for Subsequent Years Expenditures		82,350

2018 BUDGET

CAPITAL PROJECTS FUND REVENUES & EXPENDITURES SUMMARY

			2017	2017	
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
State Gants		0		0	0
Other Revenue	715,540	0		600,000	0
Interest	10,473	1,500	7,439	6,148	10,000
TOTAL REVENUE	726,013	1,500	7,439	606,148	10,000
EXPENDITURES		_	_		
2018 Streets and Sidewalk	0	0	0	0	1,055,000
Equipment	0	0	0	0	309,000
Parks and Pool	0	0	0	0	457,000
Buildings and Miscellaneous	0	0	0	0	1,720,000
2017 Municipal Equipment	0	174,000	21,855	388,355	0
Park Improvements	0	325,000	10,560	409,560	0
Street & Highway Improvements	0	2,326,500	6,560	4,981,920	0
Miscellaneous	•	75,000	740.040	270,000	0
2016 Municipal Equipment	23,946	0	743,640	743,640	0
Park Improvements	97,076	0	1,122	1,122	0
Street & Highway Improvements	327,483	0	(47,442)	(3,938)	0
Bond Issuance Expense	18,465 96,300	0			-
2015 Municipal Equipment Park Improvements		0	155 412	155 /12	0
Fire Equipment Outlay	68,420	0	155,413	155,413	0
Storm/Sanitary Sewer Construction	0	0			0
Street & Highway Improvements	348,309	0	90,035	(65,539)	0
Sidewalk Improvements	805	0	90,033	(00,009)	0
2014 Municipal Equipment	151.655	0	0	0	0
Sidewalk	12.949	0	290	290	0
Parks	40,738	0	910	910	0
Street & Highway Improvements	44,109	0	310	310	0
2012 Street & Highway Improvements	44,103	0	1,531	1,531	0
Municipal Equipment	2,936	0	1,001	0	0
Storm Sewer Construction	186,150	0		0	0
TOTAL EXPENDITURES	1,419,339	2,900,500	984,475	6,883,264	3,541,000
	., ,	, , - 30	,	-,,	-,,
OTHER FINANCING SOURCES (USES)					
Proceeds of General Obligation Notes		1,619,000	0	4,125,000	3,500,000
Transferred from Special Assessment Fund	0	1,280,000	0	2,200,000	<u> </u>
TOTAL OTHER FINANCING SOURCES (USES)	0	2,899,000	0	6,325,000	3,500,000
EXCESS (DEFICIT) OF REV. & OTHER FINANC-					
ING SOURCES (USES) OVER EXPENDITURES	(693,327)	0	(977,035)	47,884	(31,000)

YEAR	CLASSIFICATIONS/	PROJECT	GENERAL	SPECIAL	STORM	SANITARY	PARK	OTHER
	DESCRIPTIONS	TOTAL	OBLIGATION BORROWING	ASSESSMENT	WATER	SEWER UTILITY	DEVELOPMENT FUND	
2018	8 EQUIPMENT							
	Replace 2008 ODB Leaf Loader (#39)	\$45,000	\$45,000					
	Replace 2008 Ambulance (#2192)	\$180,000	\$180,000					
	Replace 2007 Chevrolet Colorado (Inspection Dept. #18)	\$28,000	\$28,000					
	Replace 2 Lifepak Heart Monitor / Defibulator	\$56,000	\$56,000					
2018	MUNICIPAL BUILDINGS/STRUCTURES							
	Building Remodel for Street/Parks/Recreation - Phase 3	\$1,500,000	\$1,500,000					
	Replace Roof Over Street Department Vehicle Storage Area	\$200,000	\$200,000					
	Replace Optech Voting Machines - 2 Total	\$20,000	\$20,000					
2018	PARK AND POOL IMPROVEMENTS							
	Haas Road Park Equipment	\$50,000	\$50,000					
	Jonen Park Pavillion	\$200,000	\$200,000					
	Municipal Pool Amenity Analysis (Phase 2)	\$15,000	\$15,000					
	Environmental Center Playground Equipment	\$12,000	\$12,000					
	Grignon Mansion Steps	\$10,000	\$5,000					\$5,000
	Main Avenue to Fox Shores Drive Trail	\$175,000	\$175,000					
2018	SANITARY SEWER							
	Manhole Lining/Repair	\$50,000				\$50,000		
	Quinney/Metoxen Area (Phase 2 of 2)	\$550,000		\$100,000		\$450,000		
	Delanglade Street (STH 55) Reconstruction	\$130,000		\$10,000		\$120,000		
	Sewer CCTV	\$15,000				\$15,000		
2018	STORM SEWER							
	Delanglade Street (STH 55)	\$50,000		\$30,000	\$20,000			
	Oakridge Ave to Crooks Ave Area (Phase 3 of 3)	\$400,000		\$100,000	\$300,000			
	Public Works Garage SWPPP Site Improvements	\$200,000			\$200,000			
	Kelso Pond Bank Stabilization	\$75,000			\$75,000			
	Pool Road and Parking Lot	\$60,000			\$60,000			
	Erosion Control / Remediation - Shoreline/Outfalls/Streambank	\$32,000			\$35,000			

	DESCRIPTIONS	TOTAL	OBLIGATION	ASSESSMENT	WATER	SEWER	DEVELOPMENT	
			BORROWING		UTILITY	UTILITY	FUND	
2018 ST	STREETS AND SIDEWALKS							
žI	New Concrete Streets	\$700,000	\$155,000	\$420,000				
	Coriander Court - All 570'							
	Tarragon Drive - All 720'							
	Sweet Meadow Lane - all 950'							
	Moon Ridge Meadows							
	Nature View Court							
	Ridgecrest Drive (complete to City Limits) - 130'							
_	Haen Drive / Alyssa St							
	Bens Way							
ď	Reconstruction							
0	Oakridge Avenue to Crooks Avenue Area (Phase 3 of 3)	\$700,000	\$280,000	\$420,000				
	(E. 12th, E. 13th, and E. 14th Streets, Oakridge Avenue)							
ď	Pool Road and Parking Lot	\$200,000	\$200,000					
Õ	Delanglade Street (STH 55 Lawe - IH41)	\$9,975,000	\$100,000					\$9,875,000
•		6	6					(Federal/State Funds)
₹ (Alley Reconstruction	\$100,000	\$100,000					
ی	Concrete Street Kepair Patch Program	\$150,000	\$150,000					
찌	SIDEWALKS							
Ź	None							
2018 M	MISCELLANEOUS							
ď	Regulatory/Street Sign Upgrade/Sign Inventory	\$20,000	\$20,000					
Ö	Concrete/Asphalt Recycling (Red Hills)	\$50,000	\$50,000					
	TOTAL	\$15 051 000	\$3 541 000	\$1,080,000	\$690.000	\$635.000	0\$	\$9.880.000

## POTAL OBLIGATION ASSESSMENT WATER SEWER ### BORROWING ### SE0,000 ### \$50,000 ### \$18,000	YEAR	Ō	PROJECT	GENERAL	SPECIAL	STORM	SANITARY	PARK	OTHER
EQUIPMENT \$30,000 \$30,000 Replace 2009 Kubora Tractor (#107) \$30,000 \$20,000 Replace 2009 Kubora Tractor (#102) \$18,000 \$18,000 Replace 2009 Loub Dever Mower (#128) \$18,000 \$18,000 Replace 2009 Peterbuilt Garbage Truck (#224) \$18,000 \$18,000 MUNICIPAL BUILDINGS/STRUCTURES \$180,000 \$180,000 MUNICIPAL BUILDINGS/STRUCTURES \$200,000 \$200,000 Replace Accounting Software \$200,000 \$200,000 PARK AND FOOL IMPROVEMENTS \$200,000 \$200,000 CTH CE Trail Extension to East \$200,000 \$200,000 Pool Deck Replacement/Patio/Splash Pad \$50,000 \$50,000 Pool Deck Replacement/Patio/Splash Pad \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$50,000 River Street Smirary Sewer \$50,000 \$50,000 River Street Smirary Sewer \$50,000 \$50,000 Sewer CCTV \$15,000 \$16,000 Sever CCTV \$15,000		DESCRIPTIONS	TOTAL	OBLIGATION BORROWING	ASSESSMENT	WATER UTILITY	SEWER UTILITY	DEVELOPMENT FUND	
Replace 2009 Kubota Tractor (#107) \$30,000 \$30,000 Replace 2009 Kubota Tractor (#109) \$18,000 \$18,000 Replace 2009 Lohn Decembril (Sarbage Truck (#224)) \$18,000 \$180,000 Mini End Loader (New Equipment) \$180,000 \$180,000 Mulnicipal Bull DinGs/STRUCTURES \$180,000 \$180,000 Mulnicipal Bull DinGs/STRUCTURES \$200,000 \$200,000 PARK AND Pool IMPROVEMENTS \$200,000 \$200,000 PARK AND Pool Improvement/Patho/Splash Pad \$200,000 \$200,000 PARK AND Pool Improvement/Patho/Splash Pad \$50,000 \$50,000 Pool Climbring Wall Fasture \$50,000 \$50,000 Pool Old Bock Replacement/Patho/Splash Pad \$50,000 \$50,000 Pool Climbring Wall Fasture \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$50,000 Ann AR Pater Speel \$50,000 \$50,000 Road, Florence Street) \$50,000 \$50,000 Road, Florence Street) \$50,000 \$50,000 Road, Florence Street) \$50,000 \$50,000 Seav	2019								
Replace 2009 Kubota Mower (#109) \$20,000 \$20,000 Replace 2009 John Deene Mower (#125) \$18,000 \$18,000 Replace 2009 John Deene Mower (#125) \$18,000 \$180,000 Muni End Loader (Make Equipment) \$180,000 \$180,000 Muni End Loader (Make Equipment) \$200,000 \$200,000 Replace Accounting Software \$200,000 \$200,000 PARK AND POOL IMPROVEMENTS \$200,000 \$200,000 PARK AND POOL IMPROVEMENTS \$200,000 \$200,000 POOL Deck Replacement/Patio/Splash Pad \$200,000 \$50,000 Pool Deck Replacement/Patio/Splash Pad \$50,000 \$50,000 Pool Olimbing Wall Feature \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$50,000 Road, Florence Street) \$50		Replace 2009 Kubota Tractor (#107)	\$30,000	\$30,000					
Replace 2009 John Deere Mower (#125) \$18,000 \$18,000 Replace 2009 Peterbuilt Garbage Truck (#224) \$180,000 \$180,000 MUNICIPAL BUILDINGS/STRUCTURES \$180,000 \$200,000 Replace Accounting Software \$200,000 \$200,000 PARK AND POOL IMPROVEMENTS \$200,000 \$200,000 PARK AND POOL IMPROVEMENTS \$200,000 \$200,000 CTH CE Trail Extension to East Boardwalk Trail across Fox River to Little Chute \$200,000 \$200,000 Pool Deck Replacement/Patio/Splash Pad \$50,000 \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$50,000 \$50,000 Saver CCTV \$15,000 \$10,000 \$10,000 \$10,000 Saver CCTV Saver CCTV \$125,000 \$50,000 \$50,000 \$50,000 Mini Storm Sewer - East 19th Street At an an an an an an		Replace 2009 Kubota Mower (#109)	\$20,000	\$20,000					
Replace 2009 Peterbuilt Garbage Truck (#224) \$180,000 \$180,000 MUNICIPAL BUILDINGS/STRUCTURES \$200,000 \$200,000 Replace Accounting Software \$200,000 \$200,000 PARK AND POOL IMPROVEMENTS \$200,000 \$200,000 CTH CE Trail Extension to East Beardwalk Trail across Fox River to Little Chute \$200,000 \$200,000 CHY CE Trail Extension to East Beardwalk Trail across Fox River to Little Chute \$50,000 \$50,000 Pool Deck Replacement/Patio/Splash Pad \$50,000 \$50,000 \$50,000 Pool Deck Replacement/Patio/Splash Pad \$50,000 \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$50,000 \$50,000 SANITARY SEWER Prod Cirror Street \$50,000 \$50,000 Size on Saver CCTV \$50,000 \$50,000 \$50,000 Sewer CCTV Street Area (Phase I of 2) \$15,000 \$45,000 \$50,000 Size on Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000 \$35,000 Ecosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000 <		Replace 2009 John Deere Mower (#125)	\$18,000	\$18,000					
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PARK AND POOL IMPROVEMENTS \$200,000 \$200,000 CTH CE Trail Extension to East Boardwalk Trail across Fox River to Little Chute Pool Deck Replacement/Patio/Splash Pad Pool Climbing Wall Feature Pool Deck Replacement/Patio/Splash Pad Pool Climbing Wall Feature Bod Valking Park Parking Lot Pavement Wisconsin Avenue Boat Dock Wisconsin Avenue Boat Dock SANITARY SEWER Plank Road, Washington Street, Green Bay River Street Sanitary Sewer CIPP (Wisconsin Avenue, John St / Ducharme St) Strok M SEWER Wisconsin Ave / Decnyer Street Area (Phase I of 2) STORM SEWER Wisconsin Ave / Decnyer Street Area (Phase I of 2) STORM SEWER Wisconsin Ave / Decnyer Street Area (Phase I of 2) STORM Sewer - East 19th Street Wisconsin Ave / Decnyer Street Wisconsin Ave / Decnyer Street Area (Phase I of 2) STORM Sewer - East 19th Street Street Street Street Area (Phase I of 2) STORM Sewer - East 19th Street Street Street Street Wisconsin Ave / Decnyer Street Area (Phase I of 2) STORM Sewer - East 19th Street Street Street Street Street Street Street Area (Phase I of 2) STORM Street Street Street Street Area (Phase I of 2) STORM Street Street Street Street Area (Phase I of 2) STORM Street Street Street Street Area (Phase I of 2) STORM Street Street Street Street Area (Phase I of 2) STORM Street Street Street Street Street Street Street Area (Phase I of 2) STORM Street Street Street Street Street Street Street Street Street Area (Phase I of 2) STORM Street Stre	2019								
PARK AND POOL IMPROVEMENTS CTH CE Trail Extension to East Boardwalk Trail across Fox River to Little Chute \$200,000 \$200,000 CTH CE Trail Extension to East Boardwalk Trail across Fox River to Little Chute \$50,000 \$50,000 Pool Deck Replacement/Patio/Splash Pad \$50,000 \$50,000 Pool Climbing Wall Feature \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$700,000 \$100,000 SANITARY SEWER Plank Road, Washington Street, Green Bay \$700,000 \$100,000 River Street Sanitary Sewer \$90,000 \$50,000 \$50,000 Sewer CCTV \$15,000 \$45,000 \$80,000 Mini Storm Sewer - East 19th Street \$125,000 \$45,000 \$80,000 Mini Storm Sewer - East 19th Street \$125,000 \$45,000 \$80,000 Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000		Replace Accounting Software	\$200,000	\$200,000					
CTH CE Trail Extension to East Boardwalk Trail across Fox River to Little Chute Pool Deck Replacement/Patio/Splash Pad Pool Olimbing Wall Feature Dog Walking Park Parking Lot Pavement Wisconsin Avenue Boat Dock Wisconsin Avenue Boat Dock SANITARY SEWER Plank Road Area (Plank Road, Washington Street, Green Bay \$700,000 \$50,000 SANITARY SEWER Plank Road Area (Plank Road, Washington Street) River Street Sanitary Sewer CIPP (Wisconsin Avenue, John St / Ducharme St) Sewer CCTV \$50,000 Strokn Sewer - East 19th Street Wisconsin Ave / Desnoyer Street Area (Phase I of 2) Mini Storm Sewer - East 19th Street Frosion Control / Remediation - Shoreline/Outfalls/Streambank Stool Erosion Control / Remediation - Shoreline/Outfalls/Streambank Stool Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$200,000	2019								
Boardwalk Trail across Fox River to Little Chute \$200,000 \$200,000 Pool Deck Replacement/Patio/Splash Pad \$50,000 \$50,000 Pool Climbing Wall Feature \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$50,000 SANITARY SEWER \$700,000 \$100,000 Road Area (Plank Road, Washington Street, Green Bay \$700,000 \$100,000 Road, Florence Street) \$90,000 \$5,000 Road, Florence Street) \$250,000 \$5,000 Sewer CCTV \$15,000 \$160,000 Wisconsin Ave / Desnoyer Street Area (Phase I of 2) \$200,000 \$40,000 \$160,000 Mini Storm Sewer - East 19th Street \$125,000 \$45,000 \$80,000 Frosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000		CTH CE Trail Extension to East							
Pool Deck Replacement/Patio/Splash Pad \$200,000 \$200,000 Pool Climbing Wall Feature \$50,000 \$50,000 Dog Walking Park Parking Lot Pavement \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$50,000 \$100,000 SANITARY SEWER \$700,000 \$100,000 Plank Road Area (Plank Road, Washington Street, Green Bay) \$700,000 \$100,000 River Street Sanitary Sewer CIPP (Wisconsin Avenue, John St / Ducharme St) \$250,000 \$5,000 Sewer CCTV \$15,000 \$15,000 \$40,000 \$160,000 Mini Storm Sewer - East 19th Street \$125,000 \$45,000 \$80,000 Mini Storm Sewer - East 19th Street \$35,000 \$35,000 Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000		Boardwalk Trail across Fox River to Little Chute							
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Dog Walking Park Parking Lot Pavement \$50,000 \$50,000 Wisconsin Avenue Boat Dock \$AMITARY SEWER \$100,000 SANITARY SEWER \$700,000 \$100,000 Plank Road Area (Plank Road, Washington Street, Green Bay \$700,000 \$5,000 River Street Sanitary Sewer \$250,000 \$5,000 CIPP (Wisconsin Avenue, John St / Ducharme St) \$15,000 \$160,000 Sewer CCTV \$15,000 \$40,000 \$160,000 Mini Storm Sewer - East 19th Street \$125,000 \$45,000 \$36,000 Mini Storm Sewer - East 19th Street \$15,000 \$35,000 \$35,000		Pool Climbing Wall Feature	\$50,000	\$50,000					
SANITARY SEWER Plank Road Area (Plank Road, Washington Street, Green Bay \$700,000 \$100,000 Road, Florence Street) \$90,000 \$5,000 River Street Sanitary Sewer \$250,000 \$5,000 CIPP (Wisconsin Avenue, John St / Ducharme St) \$250,000 \$15,000 Sewer CCTV \$15,000 \$160,000 Sewer CCTV \$15,000 \$40,000 \$45,000 Mini Storm Sewer - East 19th Street \$15,000 \$35,000 \$35,000 Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000		Dog Walking Park Parking Lot Pavement	\$50,000	\$50,000					
Plank Road Area (Plank Road, Washington Street, Green Bay \$700,000 \$100,000 Road, Florence Street) \$90,000 \$5,000 River Street Sanitary Sewer \$250,000 \$5,000 CIPP (Wisconsin Avenue, John St / Ducharme St) \$15,000 \$160,000 Sewer CCTV \$15,000 \$160,000 Stork Sewer CCTV \$15,000 \$40,000 \$46,000 Misconsin Ave / Desnoyer Street Area (Phase I of 2) \$200,000 \$45,000 \$80,000 Mini Storm Sewer - East 19th Street \$35,000 \$35,000 Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000		Wisconsin Avenue Boat Dock							
Plank Road Area (Plank Road, Washington Street, Green Bay \$700,000 \$100,000 Road, Florence Street) \$90,000 \$5,000 River Street Sanitary Sewer \$15,000 \$15,000 Sewer CCTV \$15,000 \$160,000 Stork Storest Area (Phase I of 2) \$200,000 \$45,000 \$80,000 Mini Storm Sewer - East 19th Street \$35,000 \$35,000 \$35,000	2019								
River Street Sanitary Sewer \$90,000 \$5,000 River Street Sanitary Sewer \$250,000 \$15,000 CIPP (Wisconsin Avenue, John St / Ducharme St) \$15,000 \$15,000 Sewer CCTV \$15,000 \$160,000 Strok Sewer Carval Street Area (Phase I of 2) \$200,000 \$40,000 \$160,000 Mini Storm Sewer - East 19th Street \$125,000 \$45,000 \$80,000 Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000		Plank Road Area (Plank Road, Washington Street, Green Bay	\$700,000		\$100,000		\$600,000		
River Street Sanitary Sewer \$90,000 \$5,000 CIPP (Wisconsin Avenue, John St / Ducharme St) \$250,000 \$15,000 Sewer CCTV \$15,000 \$15,000 Strok M sewer Wisconsin Ave / Desnoyer Street Area (Phase I of 2) \$200,000 \$40,000 \$160,000 Mini Storm Sewer - East 19th Street \$125,000 \$45,000 \$80,000 Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000		Road, Florence Street)							
CIPP (Wisconsin Avenue, John St / Ducharme St) \$250,000 Sewer CCTV \$15,000 STORM SEWER \$200,000 Wisconsin Ave / Desnoyer Street Area (Phase I of 2) \$200,000 Mini Storm Sewer - East 19th Street \$40,000 Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000		River Street Sanitary Sewer	\$90,000		\$5,000		\$85,000		
Sewer CCTV \$15,000 STORM SEWER \$200,000 \$40,000 \$160,000 Wisconsin Ave / Desnoyer Street Area (Phase I of 2) \$200,000 \$40,000 \$160,000 Mini Storm Sewer - East 19th Street \$125,000 \$45,000 \$80,000 Erosion Control / Remediation - Shoreline/Outfalls/Streambank \$35,000 \$35,000		CIPP (Wisconsin Avenue, John St / Ducharme St)	\$250,000				\$250,000		
STORM SEWERWisconsin Ave / Desnoyer Street Area (Phase I of 2)\$200,000\$40,000\$Mini Storm Sewer - East 19th Street\$125,000\$45,000Erosion Control / Remediation - Shoreline/Outfalls/Streambank\$35,000		Sewer CCTV	\$15,000				\$15,000		
\$200,000 \$40,000 \$ \$125,000 \$45,000	2019								
\$125,000 \$45,000 reline/Outfalls/Streambank \$35,000		Wisconsin Ave / Desnoyer Street Area (Phase I of 2)	\$200,000		\$40,000	\$160,000			
\$35,000		Mini Storm Sewer - East 19th Street	\$125,000		\$45,000	\$80,000			
		Erosion Control / Remediation - Shoreline/Outfalls/Streambank	\$35,000			\$35,000			

2019 STF	DESCRIPTIONS	TOTAL	OBLIGATION BORROWING	ASSESSMENT	WATER UTILITY	SEWER UTILITY	DEVELOPMENT FUND	
	STREETS AND SIDEWALKS							
Ne Ne	New Concrete Streets Antelope Trail - 1250'	\$800,000	\$195,000	\$480,000				
IJ	Gray Squirrel - Antelope Trail to Bear Paw Trail - 350'							
В	Bear Paw Trail - White Birch to Gray Squirrel - 1150'							
>	White Birch - White Wolf to Elk Trail - 500'							
Ľ	Ridge Court - 770'							
Rec	Reconstruction							
S	Sarah Street/Doty Street/Wisconsin Ave Area 2020+2022	\$1,400,000	\$560,000	\$840,000				
	Wisconsin Avenue - 575'							
	Doty Street - 1700'							
	Sarah Street - 1900'							
	Depot Street - 900'							
	Kaukauna Street - 900'							
	Desnoyer - 900'							
<u>.</u>	River Street - All (including parking lots)	\$200,000	\$150,000	\$50,000				
*	Alley Reconstruction	\$100,000	\$100,000					
Vet	Veterans Memorial Lift Bridge Rehabilitation	\$1,600,000	\$0					\$880,000
ב כ	SIDEWALKS							(STP-Urban Funds)
틹	ZEWAENS							
Re	Replace Defective Walks	\$200,000	\$25,000	\$175,000				
2019 MIS	MISCELLANEOUS							
Re	Regulatory/Street Sign Upgrade	\$20,000	\$20,000					
101	TOTAL	\$6.483.000	\$1.798.000	\$1.735.000	\$275.000	\$950,000	0\$	\$880.000

YEAR	CLASSIFICATIONS/	PROJECT	GENERAL	SPECIAL	STORM	SANITARY	ב	PARK
		2	BORROWING		UTILITY	UTILITY		FUND
2020	EQUIPMENT							
	Replace 2008 Four Wheel Drive Pick Up Truck (#11) Replace 1991 John Deere Grader wWing (#21)	\$24,000	\$24,000					
	Replace 2009 Peterbuilt Garbage Truck (#225)							
2020	MUNICIPAL BUILDINGS/STRUCTURES							
	None							
2020	PARK AND POOL IMPROVEMENTS							
	Haas Road Park Pavillion	\$250,000	\$250,000					
2020	SANITARY SEWER							
	Kenneth Avenue Area (Phase 1 of 2 8th & 9th Street)	\$550,000		\$75,000		\$4,750,000	0	
	Bel Air Court Lift Station / Force Main Replacement	\$400,000				\$400,000	0	
	Sewer CCTV	\$15,000				\$15,000	0	
2020	STORM SEWER							
	Ducharme Street/Armstrong Lane	\$210,000		\$10,000	\$200,000			
	Sarah Street / Doty Street Area (Phase 2 of 2)	\$300,000		\$60,000	\$240,000			
	Badger Road Pond	\$350,000			\$350,000			
	Erosion Control / Remediation - Shoreline/Outfalls/Streambank	\$35,000			\$35,000			

YEAR	CLASSIFICATIONS/	PROJECT	GENERAL	SPECIAL	STORM	SANITARY	PARK	OTHER
	DESCRIPTIONS	TOTAL	OBLIGATION	ASSESSMENT	WATER	SEWER	DEVELOPMENT	
			BORROWING		UTILITY	UTILITY	FUND	
2020	STREETS AND SIDEWALKS							
	New Concrete Streets							
	Ducharme Street (CTH "OO" to Gertrude Street) - 1935'							
	Armstrong Lane (Ducharme Street to End) - 475'							
	Reconstruction							
	STH 96 (Green Bay Road)	\$2,300,000	\$200,000	\$100,000				\$2,000,000
	River Street/Parking Area							
	Alley Reconstruction	\$100,000	\$100,000					
	SIDEWALKS							
	None							
2020	MISCELLANEOUS							
	Regulatory/Street Sign Upgrade	\$20,000	\$20,000					
	TOTAL	\$4,554,000	\$594,000	\$245,000	\$825,000	\$5,165,000	0\$	\$2,000,000

	DESCRIPTIONS	TOTAL	OBLIGATION BORROWING	ASSESSMENT	WATER	SEWER UTILITY	DEVELOPMENT FUND	
2021	EQUIPMENT							
	Replace 2011 Kubota Tractor (#108)							
	Replace 2006 International with Sander, Plow, Wing (#208)							
2021	MUNICIPAL BUILDINGS/STRUCTURES							
	None							
2021	SANITARY SEWER							
	Kenneth Avenue Area (Phase 2 of 2, 7th St to Park St)	\$900,000		\$150,000		\$750,000		
	Replace Back Up Generator (Augustine St)	\$300,000				\$300,000		
	Sewer CCTV	\$15,000				\$15,000		
2021	PARK AND POOL IMPROVEMENTS							
	Jonen Park Complex Expansion	\$150,000	\$150,000					
2021	STORM SEWER							
	Quinney / Metoxen Storm Sewer	\$750,000		\$150,000	\$500,000			
	Island Street - Dodge to Tail Race	\$80,000			\$80,000			
	Replace Back up Generator - Tower Drive	\$300,000			\$300,000			
	Erosion Control / Remediation - Shoreline/Outfalls/Streambanck	\$35,000			\$35,000			
2021	STREETS AND SIDEWALKS							
	New Concrete Streets							
	None							
	Reconstruction							
	Island Street Bridge Over Tail Race	\$1,400,000	\$280,000					\$1,120,000
	Island Street (Dodge Street to Tail Race) - 400'							Local Bridge Fund
	SIDEMALKS							
	SIDEWALNS None							
2021	MISCELLANEOUS							
	Regulatory Sign Update - Final	\$20,000	\$20.000					
			0					
	TOTAL	\$3,950,000	\$450,000	\$300,000	\$915,000	\$1,065,000	\$0	\$1,120,000

YEAR	δ	PROJECT	GENERAL	SPECIAL	SIORM	SANITARY	PARK	OTHER
	DESCRIPTIONS	TOTAL	OBLIGATION BORROWING	ASSESSMENT	WATER	SEWER UTILITY	DEVELOPMENT FUND	
2022	EQUIPMENT							
	Replace 2008 Skid Steer (#30) Replace 2009 One ton Four Wheel Drive Dump (#6) Replace 2009 Four Wheel Drive Vehicle (Engr #14) Replace 2010 Elgin Pelican Sweeper (#25) Replace2007 Dump Truck (#216) Replace 2007 Dump Truck (#217)	\$35,000	\$35,000					
2022	PARK AND POOL IMPROVEMENTS							
	None							
2022	SANITARY SEWER							
	Reaume Avenue Area (4th, 5th, Hendricks)	\$750,000		\$75,000		\$675,000		
	Dodge Street Lift Station Rehabilitation	\$350,000				\$350,000		
2022	STORM SEWER							
	Schultheis/Oak Street Storm Sewer	\$50,000			\$50,000			
	Riverview Stormwater Detention	\$60,000			\$600,000			
	Erosion Control / Remediation - Shoreline/Outfalls/Streambank	\$35,000			\$35,000			
2022	STREETS AND SIDEWALKS							
	Reconstruction Island Street - Dodge Street to Tail Race Bridge Schultheis Street (All) Oak Street (All)							
	SIDEWALKS							
	None							
2022	MISCELLANEOUS							
	Relocate Composte/Recycling Site at Red Hills	\$15,000	\$15,000					
	TOTAL	¢4 205 000	000	\$75,000	46.05.000	\$4 025 000	O\$	40





2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: ASSESSMENT

MISSION STATEMENT

To uniformly and equitably assess all real estate and personal property except those properties designated manufacturing by the Department of Revenue, public utilities, and property exempt by state statute. The assessment procedures are dictated by Chapter 70 of the Wisconsin Statutes. Conduct open book and attend all Board of Review sessions. Provide information as to assessment and appeal procedures per request. (A booklet is available to the general public at the Assessor's Office that explains the assessment and appeals process.) Estimate property taxes for potential new construction in the city. Provide information to all city departments upon request. Assess all annexations, new construction, additions, changes, new plats, deletions, etc. to submit an assessment report on an annual basis to the Mayor and Common Council.

Increase (Decrease) in 2018 Budget

The Assessment budget decreased \$1,000, 3.46%

2018 BUDGET

FUND: 101 DEPT: 51505 DIVISION: GENERAL GOVERNMENT DEPARTMENT: ASSESSMENT

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
	PERSONNEL SERVICES Wages & Salaries					
5104	Temporary Payroll	75	150	75	150	150
5154	Social Security	1	2	0	2	2
5163	Workers Compensation	1	0	0	0	0
	TOTAL PERSONNEL SERVICES	77	152	75	152	152
	NON-PERSONNEL SERVICES					
	Purchased Services					
5325	Contractual Services	33,940	28,850	16,135	29,000	27,848
	TOTAL NON-PERSONNEL SERVICES	33,940	28,850	16,135	29,000	27,848
	TOTAL ASSESSMENT	34,017	29,002	16,210	29,152	28,000

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: AUDITING SERVICES

MISSION STATEMENT

The department identifies the annual financial audit costs for the City.

Increase (Decrease) in 2018 Budget \$200 (0.92%)

The Auditing Services budget remained mostly flat with a \$200 decrease. This budget cycle took into consideration additional audits required for potential grants.

2018 BUDGET

FUND:101DIVISION: GENERAL GOVERNMENTDEPT:51515DEPARTMENT: AUDITING SERVICES

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5325	NON-PERSONNEL SERVICES Purchased Services Contractual Services	20,975	21,700	21,925	21,925	21,500
	TOTAL NON-PERSONNEL SERVICES	20,975	21,700	21,925	21,925	21,500
	TOTAL AUDITING SERVICES	20,975	21,700	21,925	21,925	21,500

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: CITY ATTORNEY

MISSION STATEMENT

The City Attorney is required by Section 62.09 (12) of the Wisconsin Statutes to handle all legal matters in which the City has an interest.

Increase (Decrease) in 2018 Budget

The City Attorney budget increased \$32,672, 22.29%

2018 BUDGET

FUND: 101 DEPT: 51305 DIVISION: GENERAL GOVERNMENT DEPARTMENT: CITY ATTORNEY

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	88,567	90,157	42,266	90,151	118,038
	Fringe Benefits					
5151	Retirement Plan	9,997	11,540	5,716	11,539	12,390
5154	Social Security	6,425	6,897	3,319	6,897	9,030
5157	Group Health Insurance	19,739	20,111	10,456	20,111	33,674
5160	Group Life Insurance	154	162	77	154	162
5163	Workers Compensation	148	144	71	144	189
	TOTAL PERSONNEL SERVICES	125,029	129,011	61,905	128,996	173,483
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	224	400	0	300	400
5208	Travel - City Business	0	1,000	0	1,000	1000
5211	Education & Memberships	352	1,500	72	1,500	1500
5000	Purchased Services	0.40	0.40	400	0.40	0.40
5303	Communications	240	240	130	240	240
5315	Maintenance - Office Equipment	0	220	0	200	200
5325	Contractual Services	12,332	13,200	6,000	13,600	2000
F404	Supplies	0.40	200	0	400	400
5401	Office Supplies	646	300	0	100 60	400
5431	Postage TOTAL NON-PERSONNEL SERVICES	0 13,793	180 17,040	6,202	17,000	5,740
	TOTAL NON-PERSONNEL SERVICES	13,793	17,040	6,202	17,000	5,740
	OUTLAY					
5804	Office Equipment	0	500	0	500	0
	TOTAL OUTLAY	0	500	0	500	0
		· ·	300	Ü	200	o
	TOTAL CITY ATTORNEY	138,822	146,551	68,107	146,496	179,223
		.00,022		55,.61	,	,

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: CITY ATTORNEY

		ER OF QUIVALENTS	2016	2017	2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
City Attorney Paralegal	0.75 0.00	0.75 0.50		90,157 0	90,151 0	92,525 25,513
TOTAL	0.75	1.25	88,567	90,157	90,151	118,038



2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: CLERK/TREASURER

MISSION STATEMENT

Performs duties as required by State Statutes, care and custody of the corporate seal and all papers and records of the City. Attend council meetings and maintain records of proceedings. Coordinate agendas and minutes for other committees, commissions, and boards. Maintain and update the ordinance book. Issue and maintain records for licenses and permits. Administer oaths. Collect, invest, and disburse municipal funds.

2016 - 2017 Goals and Objectives

Prepare numerous agendas and recording of minutes, resolutions, and ordinances.

Issue various licenses and permits.

Maintain City records.

Administer oaths of office.

Meet Legal Advertising deadlines.

Meet Posting requirements.

2016 - 2017 Accomplishments

Prepared numerous agendas and recording of minutes, resolutions, and ordinances.

Issued various licenses and permits.

Maintained City records.

Administered oaths of office.

Met Legal Advertising deadlines.

Met Posting requirements.

2017 - 2018 Goals and Objectives

Prepare numerous agendas and recording of minutes, resolutions, and ordinances.

Issue various licenses and permits.

Maintain City records.

Administer oaths of office.

Meet Legal Advertising deadlines.

Meet Posting requirements.

Increase (Decrease) in 2018 Budget

The Clerk/Treasurer budget \$11,679, 6.09%

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: CLERK/TREASURER

Service Efforts:

ITEM	AS OF 12/31/15	AS OF 12/31/16	AS OF 06/30/17
# of council meetings	24	26	13
# of real estate inquiry forms processed	419	435	216
# of deposits made	295	290	155
# of resolutions processed	61	46	24
# of ordinances processed	20	28	6
# of tax bills issued	7,011	7,054	N/A
# of receipts issued	5,245	5,056	2,359
# of licenses issued	249	335	299
# of dog licenses issued	817	831	741
# pieces of mail processed	31,402	29,602	13,285
Yard waste vouchers issued	652	611	217
Non-refrigerant stickers issued	60	79	41
Refrigerant stickers issued	103	126	47
# of long-term debt issues/IRB	9	3	1

2018 BUDGET

FUND: 101 DEPT: 51420 DIVISION: GENERAL GOVERNMENT DEPARTMENT: CLERK/TREASURER

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	97,419	102,420	48,052	102,975	105,722
5107	Overtime	95	0	0	0	0
5119	Longevity Pay	60	80	0	80	120
	Fringe Benefits					
5151	Retirement Plan	9,395	10,887	5,401	10,937	8,765
5154	Social Security	6,853	7,835	3,651	7,878	8,088
5157	Group Health Insurance	39,477	40,222	20,911	40,222	43,036
5160	Group Life Insurance	393	413	197	395	415
5163	Workers Compensation	2,134	2,465	1,225	2,473	2,718
	TOTAL PERSONNEL SERVICES	155,826	164,322	79,438	164,959	168,864
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	478	800	113	750	800
5208	Travel - City Business	499	900	0	880	900
5211	Education & Memberships	120	300	120	150	300
	Purchased Services					
5325	Contractual Services	4,633	6,000	4,428	5,900	7,000
5328	Advertising	13,145	10,000	3,687	9,500	10,000
5334	Printing Expense	120	800	605	790	1,000
	Supplies					
5401	Office Supplies	2,251	2,000	284	1,900	2,000
5422	Data Processing Supplies	495	500	125	125	500
5499	Miscellaneous	12,077	6,063	6,107	12,000	12,000
	TOTAL NON-PERSONNEL SERVICES	33,819	27,363	15,469	31,995	34,500
	OUTLAY					
5804	Office Equipment	0	0	0	0	0
	TOTAL OUTLAY	0	0	0	0	0
	TOTAL CLERK/TREASURER	189,645	191,685	94,907	196,954	203,364

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: CLERK/TREASURER

	NUMBE FULL-TIME EC		2016	2017	2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Clerk/Treasurer Office Assistant	1.00 1.00	1.00 1.00		65,581 36,839	65,576 37,399	67,252 38,470
TOTAL	2.00	2.00	97,419	102,420	102,975	105,722

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMISSIONERS

MISSION STATEMENT

The costs of Police and Fire Commissioners (\$75 per month) and Utility Commissioners (\$300 per quarter) are charged to this department. Kaukauna Utility refunds the cost of Utility Commissioners.

Increase (Decrease) in 2018 Budget

The Commissioner's budget decreased \$1,214, 30.67%

2018 BUDGET

FUND: 101 DEPT: 51110 DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMISSIONERS

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	4,725	3,600	2,550	4,500	4,500
	Fringe Benefits					
5154	Social Security	95	52	44	65	65
5163	Workers Compensation	5	6	1	7	7
	TOTAL PERSONNEL SERVICES	4,825	3,658	2,595	4,572	4,572
	NON-PERSONNEL SERVICES					
5205	Seminar Expense	(150)	300	(300)	0	300
5211	Education & Memberships	O O	0	600	600	300
	TOTAL NON-PERSONNEL SERVICES	(150)	300	300	600	600
	TOTAL COMMISSIONERS	4,675	3,958	2,895	5,172	5,172

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMISSIONERS

NUMBER OF						2018
	FULL-TIME E	EQUIVALENTS	2016	2017	ESTIMATED	PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
	**	**				
Police & Fire Commissioner	**	**		900	900	900
Police & Fire Commissioner	**	**		900	900	900
Police & Fire Commissioner	**	**		900	900	900
Police & Fire Commissioner	**	**		900	900	900
Police & Fire Commissioner	**	**		900	900	900
TOTAL	0.00	0.00	4,725	4,500	4,500	4,500

^{**}FTE calculation not readily determined due to the nature of the position.



2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMON COUNCIL

MISSION STATEMENT

The City Council will serve the needs and concerns of the City and strive to affect the greatest good for the community as a whole while maintaining a solid perspective between individual rights and the common good.

The City Council will take a leadership position in the community. It will act as the catalyst for new programs based on the needs of the community. The Council will promote cooperation between various segments of the community.

The City Council together with the Mayor and staff will develop and adopt a fiscally responsible budget on an annual basis. This budget will provide the resources to maintain a high quality of service yet must be responsive to economic conditions both within and outside the community.

Based on the realization that the needs of the City are continually changing, the Council will periodically review policies and procedures so that City Government as a whole can maintain a high level of effectiveness.

The Council will strive to keep the citizens informed on matters affecting the community. At the same time, the Council must keep well informed on the needs and concerns of the citizens and respond to these needs in a consistent and prudent manner.

The Council will seek and respect the recommendations of the Mayor, staff members, and various boards and commissions. The Council accepts the fact that good government is a cooperative process and that encouraging and accepting these recommendations does not diminish the authority of the Council.

The Council will continue to be cognizant of the needs of City employees and strive for a satisfying work experience. The Council will encourage its employees to upgrade their skills.

The Council will continue to identify areas within the community that need special attention and develop programs for their improvement.

The Council will encourage legislation at the County, State and Federal levels that is in the best interest of the community.

The Council will promote the community both within and outside.

Increase (Decrease) in 2018 Budget

The Common Council budget decreased by \$1,350, 3.13%

2018 BUDGET

FUND: 101 DEPT: 51105 DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMON COUNCIL

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	32,720	34,320	17,160	34,320	34,320
	Fringe Benefits					
5154	Social Security	497	498	249	498	498
5163	Workers Compensation	57	55	27	55	55
	TOTAL PERSONNEL SERVICES	33,274	34,873	17,437	34,873	34,873
	NON REPOONNEL OFFINIOES					
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	3,529	3,500	75	2,000	3,000
5208	Travel - City Business	81	600	0	400	600
5211	Education & Memberships	7,361	3,800	400	2,800	3,000
5499	Miscellaneous	222	300	0	250	250
	TOTAL NON-PERSONNEL SERVICES	11,193	8,200	475	5,450	6,850
	TOTAL COMMON COUNCIL	44,467	43,073	17,912	40,323	41,723

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMON COUNCIL

		BER OF			2017	2018
	FULL-TIME E	EQUIVALENTS	2016	2017	ESTIMATED	PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Alderman	**	**		4,920	4,920	4,920
Alderman	**	**		4,200	4,200	4,200
Alderman	**	**		4,200	4,200	4,200
Alderman	**	**		4,200	4,200	4,200
Alderman	**	**		4,200	4,200	4,200
Alderman	**	**		4,200	4,200	4,200
Alderman	**	**		4,200	4,200	4,200
Alderman	**	**		4,200	4,200	4,200
TOTAL	0.00	0.00	32,720	34,320	34,320	34,320



2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: ELECTION

MISSION STATEMENT

Administration of elections per State Statutes.

2016 - 2017 Goals and Objectives

Conduct four elections in 2016. Ongoing training for election officials and staff. New statewide voter registration program implemented in January of 2016.

2016 - 2017 Accomplishments

Conducted four elections in 2016 and two in 2017. Ongoing training for election officials and staff. Used River View Middle School as second polling place for November Election in 2016 for the last time and the Carnegie Building for second polling place in 2017 while waiting for the remodeling of Community Room to start in 2018.

2017 - 2018 Goals and Objectives

Conduct two elections in 2017 and four in 2018. Ongoing training for election officials and staff. Continue to use Carnegie Building as polling place while waiting for the completion of the remodeling of the Community Room.

Increase (Decrease) in 2018 Budget

The Elections budget increased \$23,821, 244.6%

Service Efforts:

ELECTION	NO. OF REGISTERED VOTERS	ELECTION DAY CHANGES
Primary – 2/16/16	8,366	12
Spring - 4/5/16	8,415	630
Partisan Primary – 8/9/16	8,629	48
General Election – 11/8/16	8,949	550
Primary – 2/21/17	9,374	10
Spring – 4/4/17	9,361	15

2018 BUDGET

FUND: 101 DEPT: 51425 DIVISION: GENERAL GOVERNMENT DEPARTMENT: ELECTIONS

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	0	200	0	150	200
5104	Temporary Payroll	17,195	6,000	5,583	5,583	20,000
	Fringe Benefits					
5151	Retirement Plan	0	14	0	10	13
5154	Social Security	0	15	0	11	15
5163	Workers Compensation	29	10	9	9	32
	TOTAL PERSONNEL SERVICES	17,223	6,239	5,592	5,764	20,260
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	0	200	0	50	200
5208	Travel - City Business	63	100	0	10	100
	Purchased Services					
5325	Contractual Services	1,140	2,500	0	1,500	2,000
5334	Printing Expense	3,530	250	1,056	1,200	6,000
	Supplies					
5401	Office Supplies	2,567	250	829	1,000	4,000
5431	Postage	433	150	0	100	500
5499	Miscellaneous	229	50	0	30	500
	TOTAL NON-PERSONNEL SERVICES	7,962	3,500	1,885	3,890	13,300
	OUTLAY					
5804	Office Equipment	0	0	0	0	0
	TOTAL OUTLAY	0	0	0	0	0
	TOTAL ELECTIONS	25,185	9,739	7,477	9,654	33,560

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: FINANCE

MISSION STATEMENT

The finance department is responsible for planning, directing and administering the major functions of accounting, budgeting, financial reporting, employer insurance management, employee benefit programs and electronic data processing to insure the City's financial stability and compliance with goals, policies and regulations.

2016 - 2017 Goals and Objectives

- Research and Implement a time and attendance software program that will reduce human errors, time
 entering data and save the city money by eliminating these errors and inefficiencies.
- Implement Invoice Software that will increase efficiencies and allow for more flexibility with staffing in the Finance department.
- Continue to evaluate our Environmental Resource Partner (ERP) A.K.A, our accounting software to see if we can do more with it in regard to reporting and data analysis.
- Implement Time Clock Plus (a time and attendance) software program

2016 - 2017 Accomplishments

- Implemented a Human Capital Management, time and attendance system. The System brings together the employee date, time keeping and payroll. With the consolidation of information, the payroll, time keeping is more streamlined and allows visibility by employees and managers.
- After vetting out the option for invoice processing software vendors, we decided to marry the three
 components together that will give the city a better result and generate a return on payments with the virtual
 credit cards. NVOICE, payment processor component was implemented in 2017. The other two
 components will be implemented in 2018.
- Continued to evaluate our current accounting system as well as others to see if we are getting everything we
 can from our current system. Also worked with other municipalities who have the same software to gain
 more knowledge of capabilities by hosting two work/knowledge sharing sessions at the city.

2017 - 2018 Goals and Objectives

- Research and Implement a time and attendance software program that will reduce human errors, time entering data and save the city money by eliminating these errors and inefficiencies.
- Finish vetting and Implement the remaining two components of the Invoice processing software that will increase efficiencies and allow for more flexibility with staffing in the Finance department.
- Setup department managers and other staff with access to current Accounting system to allow for visibility to accounts, reporting, etc.
- Establish budgeting process within current system rather than with excel spreadsheets
- Continue to evaluate our Environmental Resource Partner (ERP) A.K.A, our accounting software to see if we can do more with it regarding reporting and data analysis.

Increase (Decrease) in 2018 Budget

The Finance budget increased \$20,751, 5.32%

2018 BUDGET

FUND: 101 DEPT: 51510 DIVISION: GENERAL GOVERNMENT DEPARTMENT: FINANCE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	199,717	201,865	98,193	201,722	210,870
5119	Longevity Pay	620	660	0	660	695
	Fringe Benefits					
5151	Retirement Plan	15,587	17,305	8,878	17,305	17,827
5154	Social Security	13,917	15,493	7,503	15,482	16,185
5157	Group Health Insurance	59,216	60,333	31,367	60,333	64,554
5160	Group Life Insurance	299	280	167	335	351
5163	Workers Compensation	337	324	167	324	339
	TOTAL PERSONNEL SERVICES	289,693	296,260	146,274	296,161	310,821
	NOV DEDOCAMEL OFFICE					
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	688	1,000	432	450	1,000
5208	Travel - City Business	312	800	206	400	600
5211	Education & Memberships	425	800	155	450	700
	Purchased Services					
5303	Communications	240	300	155	310	600
5325	Contractual Services	58,273	87,300	52,918	92,000	93,750
5334	Printing Expense	638	710	0	700	650
	Supplies					
5401	Office Supplies	915	900	388	550	900
5402	Desktop Printing Expense	0	450	9	250	250
5422	Data Processing Supplies	0	250	0	200	250
5423	Filing Fees	70	0	65	70	0
	TOTAL NON-PERSONNEL SERVICES	61,560	92,510	54,329	95,380	98,700
	OUTLAY					
	OUTLAY	0	•	0		
	KITD User Fees	0	0	0		
5804	KITD Infrastructure Mtnce/Replace	•	ū	0	0	1 400
2804	Office Equipment TOTAL OUTLAY	1,775 1,775	1,400	0	0	1,400 1,400
	IOTAL OUTLAT	1,775	1,400	Ü	Ü	1,400
	TOTAL FINANCE	353,028	390,170	200,603	391,541	410,921
	I U I AL FINANCE	ანა,028	390,170	200,603	391,341	410,921

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: FINANCE

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017					2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Finance Director	1.00	1.00		95,214	95,594	100,574
Staff Accountant	1.00	1.00		58,816	58,810	60,512
Accounting Specialist	1.00	1.00		47,835	47,318	49,784
TOTAL	3.00	3.00	199,717	201,865	201,722	210,870



2018 BUDGET

DIVISION: GENERAL GOVERNMENT
DEPARTMENT: CITY GARAGE / FIRE STATION & COMMUNITY CENTER MAINTENANCE

MISSION STATEMENT

This department is responsible for all utilities for all three departments. The building maintenance cost for all except the street and parks departments is accounted for in this department budget. Finally, the Janitorial Service in the Community center and Street Department.

Increase (Decrease) in 2018 Budget

The City Garage / Fire Dept & Community Center Maintenance budget decreased \$2,633, 2.86%

2018 BUDGET

FUND: 101 DIVISION: GENERAL GOVERNMENT

DEPT: 51605 DEPARTMENT: FIRE DEPT / PUBLIC WORKS MAINTENANCE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	71,382	15,678	13,519	15,678	8,313
5104	Temporary Payroll	2,886	0	11	11	0
5107	Overtime Pay	2,161	0	49	49	0
5110	Shift Premium Pay	259	0	50	100	0
5113	Job Class Premium Pay	501	0	10	20	0
5119	Longevity Pay	48	32	0	0	0
5125	Call Time	52	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	8,122	2,011	1,244	2,011	927
5154	Social Security	5,478	1,202	1,051	1,212	636
5157	Group Health Insurance	20,493	6,033	2,316	6,033	2,691
5160	Group Life Insurance	66	68	35	71	74
5163	Workers Compensation	2,525	578	520	584	328
	TOTAL PERSONNEL SERVICES	113,975	25,602	18,804	25,769	12,969
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	7,992	6,000	1,286	3,500	6,000
5306	Heating Fuels	7,992 31,952	•		•	15,000
5309	Water, Sewer & Electric		20,000	18,629	23,000 37,000	40,000
	· ·	55,454	25,000	19,675		•
5312	Maintenance - Building	41,545	15,000	6,607	10,000	15,000
5325	Contractual Services	1,365	500	10.407	2,000	500
	TOTAL NON-PERSONNEL SERVICES	138,309	66,500	46,197	75,500	76,500
	TOTAL FIRE DEPT / PW MAINTENANCE	252,284	92,102	65,001	101,269	89,469

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: FIRE DEPT MAINTENANCE / DPW

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017				2017	2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Janitor	0.30	0.15		15,678	15,678	8,313
TOTAL	0.30	0.15	71,382	15,678	15,678	8,313



2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: HUMAN RESOURCES

MISSION STATEMENT

The Human Resources Department provides effective human resources services to all employees of the City, maintain compliance with all regulations (State & Federal) and administer all Human Resources policies and procedures. This is accomplished through the following functions: labor relations, policy and procedure development, recruitment and hiring, human resource records maintenance, employee counseling, employee assistance program, unemployment compensation, employee orientation, wage and salary administration, benefits administration, law compliance, training and education and employee relations.

2016 - 2017 Goals and Objectives

Complete labor contract negotiations for Fire contract that expires December 31, 2016.

Communicate and distribute revised approved employee handbook.

Complete wage and compensation study of non-represented positions.

Evaluate the self-insured and high deductible health plans and recommend implementation of one of the plans for 2018.

Evaluate Deferred Compensation plans and make recommendations for 2018.

2016 - 2017 Accomplishments

Completed labor contract negotiations for Fire contract that expires December 31, 2016.

Communicated and distributed revised approved employee handbook.

Complete wage and compensation study of non-represented positions.

Evaluated the self-insured and high deductible health plans and recommended implementation of one of the plans for 2018, however due to several changes in late September to current health plan –stayed with current plan for 2018.

Evaluated HRA/HSA option with health plan.

Assist in implementation of Ascentis- HR/Benefit/Payroll software

Assist Library with revised Employee Handbook

2017 - 2018 Goals and Objectives

Complete labor contract negotiations for Police contract that expires December 31, 2017.

Finalize vendor for Deferred Compensation plan and transition (if applicable) to new vendor.

Implement recruitment of positions and onboarding of new hires through Ascentis HR/Payroll software system.

Continue with additional legal training to assure compliance with State and Federal programs.

Develop a database to post HR information electronically for employees

Increase (Decrease) in 2017 Budget

The Human Resources budget decreased \$7,000, 5.0%

2018 BUDGET

FUND: 101 DEPT: 51415 DIVISION: GENERAL GOVERNMENT DEPARTMENT: HUMAN RESOURCES

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
	NON DEPONINE OFFICE					
	NON-PERSONNEL SERVICES Travel/Training					
5218	Tuition Reimbursement Program	1.167	3,000	4,289	7,000	10,000
3210	Purchased Services	1,107	3,000	4,203	7,000	10,000
5325	Contractual Services	71,662	121,000	56,126	115,000	115,000
5328	Advertising	792	3,000	685	2,000	2,000
5334	Printing Expense	49	150	0	150	150
5385	Employee Wellness Program	599	10,000	251	600	3,000
5398	Employee Safety Program	531	1,000	88	1,000	1,000
5399	Employee Assistance Program	1,134	2,050	972	2,050	2,050
5401	Office Supplies	631	100	16	100	100
	TOTAL NON-PERSONNEL SERVICES	76,565	140,300	62,428	127,900	133,300
	TOTAL HUMAN RESOURCES	76,565	140,300	62,428	127,900	133,300

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: INFORMATION TECHNOLOGY

MISSION STATEMENT

This department accounts for the costs associated with managing the City's computer network.

2016 - 2017 Goals and Objectives

- Create a standards catalog for technology equipment for users
- Migrate all employees to O365 E3 licenses to standardize the Office version throughout organization
- Create a 5-year plan on upgrading PCs to mitigate the risk of downtime due to machine failures
- Begin the creation of a virtual environment allowing for greater flexibility & reliability within our systems and users. To accomplish this, we will need the following
 - Additional Servers
 - o Switches
 - o RAM
 - o SANDs
 - Licenses
- Establish a cost per user for all equipment to better plan for future upgrades/replacement

2015 - 2016 Accomplishments

2017 - 2018 Goals and Objectives

Increase (Decrease) in 2017 Budget

The Information Technology budget decreased \$10,455, 5.67%

2018 BUDGET

FUND:101DIVISION: GENERAL GOVERNMENTDEPT:51430DEPARTMENT: INFORMATION TECHNOLOGY

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
	Purchased Services					
5315	Maintenance - Office Equipment	0	1,000	0	1,000	1,000
5324	User Licencing	0	8,088	7,961	8,000	8,088
5325	Contractual Services	75,829	145,434	80,640	145,000	155,000
	TOTAL NON-PERSONNEL SERVICES	75,829	154,522	88,601	154,000	164,088
	OUTLAY					
5804	Office Equipment	0	30,021	0	25,000	10,000
	TOTAL OUTLAY	0	30,021	0	25,000	10,000
	TOTAL INFORMATION TECHNOLOGY	75,829	184,543	88,601	179,000	174,088

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: MAYOR

MISSION STATEMENT

The Office of the Mayor coordinates and administers the operations of city government; carries out the policies adopted by the Mayor and Common Council; appoints members to committees, commissions and boards subject to the approval of the Council; works with the Council in identifying and solving problems facing the city and in implementing appropriate measures for the welfare of the citizens of Kaukauna; monitors performance of staff in carrying out programs to achieve city goals; prepares the annual executive budget; seeks to achieve effective coordination and efficient delivery of services to assure economy, accountability and responsiveness to the citizens' needs.

Each budget requires more creative thinking than the previous as our City continues to grow and prosper.

2016 - 2017 Goals and Objectives

Proceed with demolition of former Police Department and Administration Building.

Start construction of Fire Department complex as part of Phase II.

Promote hotel construction on former Lawe Street Gustman auto lot.

Secure additional funding for Veteran's lift bridge.

Continue to work with Building Inspection Department to ensure residential and businesses are in compliance with zoning and nonconforming status due to lack of maintenance.

2016 - 2017 Accomplishments

Completed demolition of former Police Department and Administration Building.

Completed Phase II, new Fire Department Complex in November 2017. The new 29,000 sq. ft. station will be equipped with the same technology as the new municipal complex.

Wrapping up Kaukauna's south side downtown street paving of Second Street, Third Street, Reaume Avenue, and a portion of Main Avenue. This complete rebuild included roadway, curb, gutter, sidewalks, and street lighting.

The process to rehabilitate the former Kaukauna Hardware building at 150 W. Second Street owned by Clay Eiting is well underway.

Northstar Co-op completed construction of a dairy testing laboratory which is located in the NEW Prosperity Industrial Park.

2017 - 2018 Goals and Objectives

- o Remodel the former Council Chambers and Community Room as part of Phase III.
- o Promote hotel construction on former Lawe Street Gustman auto lot.
- o Work with developer on multi-unit housing unit on a portion of former Lawe Street Gustman auto lot.
- Work with investors on constructing a large medical facility at Commerce Crossing.
- o Facilitate construction of a dental facility on 1.9 acre lot in Commerce Crossing.
- Continue to work with Building Inspection Department to ensure residential and businesses are in compliance with zoning and nonconforming status due to lack of maintenance.

Increase (Decrease) in 2018 Budget

The Mayor Department budget increased \$866, 0.71%

2018 BUDGET

FUND: 101 DEPT: 51405 DIVISION: GENERAL GOVERNMENT DEPARTMENT: MAYOR

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	120,796	123,117	57,802	122,567	125,621
5119	Longevity Pay	420	420	0	420	425
	Fringe Benefits					
5151	Retirement Plan	13,681	15,778	7,818	15,742	13,263
5154	Social Security	8,519	9,451	4,350	9,409	9,643
5157	Group Health Insurance	39,477	40,222	20,911	40,222	43,036
5160	Group Life Insurance	769	809	385	769	807
5163	Workers Compensation	2,524	2,906	1,441	2,897	3,174
	TOTAL PERSONNEL SERVICES	186,186	192,703	92,706	192,026	195,969
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	742	600	334	600	700
5208	Travel - City Business	556	550	0	550	550
5211	Education & Memberships	2,084	800	20	800	800
5215	Expense Allowance	4,964	3,000	923	3,000	4,500
	Purchased Services					
5303	Communications	240	400	130	400	400
5325	Contractual Services	0	5,000	63	5,000	1,000
5334	Printing Expense	11,279	11,800	1,860	11,800	11,800
5340	Rent - Equipment	1,381	1,400	684	1,400	1,400
	Supplies					
5401	Office Supplies	919	800	380	800	800
5402	Desktop Printing Expense	0	200	0	200	200
5422	Data Processing Supplies	0	400	0	400	400
5499	Miscellaneous	676	400	168	400	400
	TOTAL NON-PERSONNEL SERVICES	22,840	25,350	4,562	25,350	22,950
	TOTAL MAYOR	209,026	218,053	97,267	217,376	218,919

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: MAYOR

	NUMBER OF				2017	2018
	FULL-TIME EQUIVALENTS 2016 2017				ESTIMATED	PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Mayor	1.00	1.00		77,252	76,706	78,432
Executive Secretary	1.00	1.00		45.865	45.861	47,189
TOTAL	2.00	2.00	120,796	123,117	122,567	125,621



2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL SERVICE BUILDING MAINTENANCE

MISSION STATEMENT

City Hall maintenance is responsible for janitorial services in the Municipal Services Building with the exception of the Fire department and portions of the Police department. Building maintenance costs for the Municipal Services Building except the Street and Park departments are accounted for in this department.

Increase (Decrease) in 2018 Budget

The Municipal Service Building Maintenance budget decreased \$27,542, 18.93%

2018 BUDGET

FUND:101DIVISION: GENERAL GOVERNMENTDEPT:51606DEPARTMENT: MUNICIPAL BUILDING

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	13,461	15,678	3,891	15,678	11,084
5104	Temporary Payroll	0	0	0	0	0
5107	Overtime Pay	0	0	0	0	0
5110	Shift Premium Pay	18	0	1	1	0
5113	Job Class Premium Pay	0	0	0	0	0
5119	Longevity Pay	0	32	0	0	0
5125	Call Time	0	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	1,471	2,011	451	902	1,237
5154	Social Security	937	1,202	338	1,199	848
5157	Group Health Insurance	4,403	6,033	1,846	3,693	3,588
5160	Group Life Insurance	13	0	12	25	26
5163	Workers Compensation	413	578	170	577	438
	TOTAL PERSONNEL SERVICES	20,715	25,534	6,710	22,075	17,221
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	2,755	1,000	810	1,620	1,800
5306	Heating Fuels	400	30,000	0	8,000	6,000
5309	Water, Sewer & Electric	32,735	42,000	15,612	35,000	37,000
5312	Maintenance - Building	5,812	7,000	10,703	20,000	20,000
5321	Maintenance - All Other Equip	1,918	0.000	70	70	20,000
5325	Contractual Services	5,046	40,000	15,788	36,000	36,000
0020	TOTAL NON-PERSONNEL SERVICES	48,666	120,000	42,983	100,690	100,800
		.5,500	0,500	,000	. 55,550	. 55,550
	TOTAL MUNICIPAL BUILDING	69,381	145,534	49,693	122,765	118,021
		, -	, -	,	,	,

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL BUILDING MAINTENANCE

	NUMBER OF FULL-TIME EQUIVALENTS 2016 2017				2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Janitor	0.30	0.20	0	15,678	15,678	11,084
TOTAL	0.30	0.20	13,461	15,678	15,678	11,084



2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL JUDGE

MISSION STATEMENT

The Municipal Judge has such jurisdiction as provided by law and Sec. 755.045 of the Wisconsin State Statutes and exclusive jurisdiction of violations of City ordinances. The procedures of Municipal Court are in accordance with Sec. 1.15 of the Municipal Code and Chapters 66, 254 and 800 of the Wisconsin State Statutes.

2016 - 2017 Goals and Objectives

Continue judicial education

Attend judicial meetings

Attend clerk meetings

Attend truancy court monthly at High School

Attend truancy court monthly at Middle School

Continue community service program

Continue pay plan contract with debtors

Follow up and maintain accounts with TRIP

Continue to send payment reminders

Implement State Debt collection (SDC) program

Implement online Point and pay program

Implement a new Point of sale (POS) device allowing for payment to be taken in court room

2016 - 2017 Accomplishments

Implement State Debt collection (SDC) program.

Implement online Point and Pay program.

Follow up and maintain accounts with TRIP

Attend judicial meetings

Attend judicial education

Attend clerk meetings

Attend clerk of courts seminar

Attend truancy court monthly at high school

Attend truancy court monthly at middle school

Continue community service program and reminders

Continue pay plan contract and reminders

Continue sending Defaults, GCI, TRIP and SDC notices

2017 - 2018 Goals and Objectives

Continue judicial education

Attend judicial meetings

Attend clerk meetings

Continue to send Default, GCI, TRIP and SDC notices

Maintain Point and Pay

Maintain TRIP and SDC

Maintain pay plans

Maintain community service agreements

Increase (Decrease) in 2018 Budget

The Municipal Justice budget is decreasing \$4,151, 0.7%

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL JUDGE

Service Efforts:

INDICATOR	AS OF 12/31/15	AS OF 12/31/16	AS OF 06/30/17
# of citations processed	1,484	1,301	758
# of court appearances	495	434	206
# of trials held	16	9	6
# of scheduled trials	101	82	23

2018 BUDGET

FUND: 101 DEPT: 51205 DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL JUDGE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	29,631	30,204	14,501	30,196	31,024
5119	Longevity Pay	120	120	0	120	138
	Fringe Benefits					
5151	Retirement Plan	1,719	1,980	990	1,945	1,610
5154	Social Security	1,760	2,320	846	1,652	1,701
5160	Group Life Insurance	112	118	56	112	118
5163	Workers Compensation	50	49	24	49	50
	TOTAL PERSONNEL SERVICES	33,392	34,791	16,418	34,074	34,641
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	1,114	800	150	800	800
5208	Travel - City Business	461	450	48	450	450
5211	Education & Memberships	840	840	840	840	840
	Purchased Services					
5325	Contractual Services	4,483	10,007	6,057	10,007	10,007
5334	Printing Expense	0	300	551	551	300
	Supplies					
5401	Office Supplies	368	300	34	300	300
5402	Desktop Printing Expense	0	250	0	250	250
5422	Data Processing Supplies	0	250	0	250	250
	TOTAL NON-PERSONNEL SERVICES	7,267	13,197	7,680	13,448	13,197
	OUTLAN					
5007	OUTLAY	4.000	4.000	•	•	2
5804	Office Equipment	1,232	4,000	0	0	0
	TOTAL OUTLAY	1,232	4,000	0	0	0
	TOTAL MUNICIPAL JUDGE	41,890	51,988	24,098	47,522	47,838
	I O I AL IVIUNICIPAL JUDGE	41,690	51,988	24,098	41,322	41,038

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL JUDGE

	NUMBER OF FULL-TIME EQUIVALENTS 2016 2017					2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Judge Clerk of Courts	** 0.50	** 0.50		10,289 19,535	10,288 19,528	10,551 20,093
Deputy Clerk of Courts	**	**		380	380	380
TOTAL	0.50	0.50	29,631	30,204	30,196	31,024

^{**} FTE calculation not readily determined due to the nature of the position

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: OFFICE EQUIPMENT & SUPPLIES

MISSION STATEMENT

This department accounts for postage expense for all City departments, copier costs of the central copier and offices supplies that are charged to other departments when used.

Increase (Decrease) in 2018 Budget

The Office Equipment & Supplies budget decreased \$4,500, 20.6%

2018 BUDGET

FUND:101DIVISION: GENERAL GOVERNMENTDEPT:51435DEPARTMENT: OFFICE EQUIPMENT & SUPPLIES

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5340	Rent - Equipment	7,622	9,000	4,000	9,000	9,000
	Supplies					
5401	Office Supplies	2,503	1,500	395	1,000	1,500
5402	Desktop Printing Expense	0	0	0		
5431	Postage	14,872	14,500	2,899	7,000	10,000
	TOTAL NON-PERSONNEL SERVICES	24,997	25,000	7,294	17,000	20,500
	TOTAL OFFICE EQUIPMENT & SUPPLIES	24,997	25,000	7,294	17,000	20,500

2018 BUDGET

DIVISION: GENERAL GOVERNMENT
DEPARTMENT: PLANNING/COMMUNITY DEVELOPMENT

MISSION STATEMENT

The mission of the Planning and Community Development Department is to promote the orderly growth and development of the City in a manner intended to maintain a high quality living environment.

2016 - 2017 Goals and Objectives

Complete the designs for mini-parks in downtown as part of the street improvement program. Provide for the redevelopment of the Carnegie Library as well as Phase II to the Grand Kakalin (Gustman lot). Complete design and partial implementation of a trails program including a foot bridge to Little Chute. Begin development of a downtown/river-front master plan to bring trails, river, road, people and businesses together.

2016 - 2017 Accomplishments

Designs for three plazas in the downtown and one riverfront plaza as part of the Grand Kakalin Project have been completed. Construction is proceeding on the downtown plazas. Preliminary bridge designs are completed for the Fox River Boardwalk including bridge style and location. Coordinated with Outagamie County to implement a trails master plan that includes the extension of the "CE" Trail and cost sharing strategies.

The National Register building (the former hardware store) is currently being renovated using a myriad of funding sources including a \$250,000 grant for WEDC. Several expansions are also being completed in the Industrial Park Network as well as downtown.

Housing demand increased as did the number of housing units. Several subdivision plats are under construction with several others in the design stage.

2017 - 2018 Goals and Objectives

With the completion of various downtown parks and plazas along with trails and cultural facilities, the City must undertake a promotion and branding exercise to attract people to live, work and recreate in the downtown. We also need to establish a long-range plan for the development and enhancement of the Grignon Mansion and other culturally-significant properties throughout the City. The City also needs to establish areas for single-family and multi-family development to ensure a ready supply of housing options. With these objectives in mind, the following will take priority in 2018:

- Complete a long-range plan for the Grignon Mansion and related historical/cultural projects.
- Update the five-year Parks and Recreation Plan.
- Complete the downtown trails program.
- Re-establish the RACK program with loan guidelines and new promotional objectives.
- Maintain/expand the Industrial Park Network.
- Establish programs to remove adverse obstacles towards new housing and housing types.
- Expand the "CE" Trail from Loderbauer Road to Haas Road.

To accomplish the above objectives, the Department requests one Associate Planner position be added in 2018. We will also maintain the current Community Enrichment Coordinator position as well as the summer intern program. The City will also participate in the Fox Cities Regional Partnership with the \$1.00 per capita membership (TIF #6 annual expenses),

Increase (Decrease) in 2018 Budget

The Planning/Community Development budget \$93,658, 40.34%

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: PLANNING/COMMUNITY DEVELOPMENT

Service Efforts:

INDICATOR	2015	2016	AS OF 6/30/17
Acres of Ind. Park land sold	0	5.79	3.50
Grant funds received	0	\$250,000	\$10,900
# of new RACK loans	0	1	3
# of new subdivisions	1	1	2
# of variance requests	1	3	4
Acres annexed into the City	12.00	48.00	0

2018 BUDGET

FUND: 101 DIVISION: GENERAL GOVERNMENT

DEPT: 51410 DEPARTMENT: PLANNING/COMMUNITY DEVELOPMENT

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	167,046	164,789	83,232	164,774	226,392
5104	Temporary Payroll	15,992	18,684	9,840	18,684	19,060
	Longevity Pay	1,020	1,020	0	1,020	1,020
	Fringe Benefits					
5151	Retirement Plan	18,294	20,134	10,889	20,134	28,109
5154	Social Security	13,333	13,568	7,293	13,568	14,124
5157	Group Health Insurance	7,869	8,078	4,239	8,078	30,165
5160	Group Life Insurance	684	715	347	694	728
5163	Workers Compensation	4,548	5,138	2,764	5,138	5,686
	TOTAL PERSONNEL SERVICES	228,787	232,126	118,603	232,090	325,284
	NON BERCONNEL CERVICES					
	NON-PERSONNEL SERVICES					
F20F	Travel/Training	148	500	20	400	500
5205	Seminar Expense			36 0		500
5208 5211	Travel - City Business Education & Memberships	0 475	400 600	195	200 300	300 500
3211	Purchased Services	4/3	600	195	300	500
5303	Communications	203	100	209	250	200
5325	Contractual Services	147	300	91	200	0
5334	Printing Expense	0	0	0	0	0
5340	Rent - Equipment	1,381	1,200	684	1,200	1,200
3343	Supplies	1,001	1,200	004	1,200	1,200
5401	Office Supplies	413	1,100	221	500	1,000
5402	Desktop Printing Expense	0	0	0	0	1,000
	TOTAL NON-PERSONNEL SERVICES	2,766	4,200	1,436	3,050	4,700
		_,. •••	-,_00	.,	-,-30	1,1 00
	TOTAL PLANNING/COMM DEVELOP	231,553	236,326	120,038	235,140	329,984
		==:,300	,	,	,	,-•

2018 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: PLANNING/COMMUNITY DEVELOPMENT

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017					2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Director	1.00	1.00		89,516	89,508	92,099
Deputy Director Executive Secretary	0.00 1.00	1.00 1.00		45,865	0 45,861	56,848 47,189
Planning/Engineering Tech.	0.50	0.50		29,408	29,405	30,256
TOTAL	2.50	3.50	167,046	164,789	164,774	226,392

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: AMBULANCE

MISSION STATEMENT

As an integral part of the fire service in our community, the City of Kaukauna ambulance program will provide for the efficient care and safe transportation of victims of illness or injury. By maintaining the highest level of care and professionalism, the firefighter/paramedics will meet the needs of the community to help insure the safety and well-being of the populace.

2016 - 2017 Goals and Objectives

Complete a review of the fire department's patient care guidelines, procedures, and protocols. The protocols are standing orders used during EMS calls. Our Service Medical Director Ryan Murphy M.D. and Assistant Chief/EMS Director will review the protocols and update them with the most current medications and patient care procedures.

Continue to provide the highest level of pre-hospital care to the citizens in the Kaukauna Fire Department's service area.

Continue to provide CPR, first aid, and injury prevention to individuals who work and live in the community.

Comply with all regulations and standards set forth by OSHA, Wisconsin Department of Commerce, Wisconsin Department of Health and Family Services, and national health organizations.

Continue to maintain relations between mutual aid agencies and area hospitals. This will be accomplished by belonging to EMS organizations and participating in area training opportunities.

Maintain memberships in the Oshkosh Buying group and the Mobile Healthcare Alliance which allows the EMS department to purchase medical supplies at a discount.

Continue to work on various committees related to pre-hospital care and communications. Personnel serve on the local Regional Trauma Advisory Committee, Outagamie County EMS Chiefs' Association, and Fox valley Technical College EMS Advisory Committee.

Begin the first session of the State of Wisconsin mandatory 52-hour Paramedic refresher course. As part of the refresher the staff will also complete CPR, ACLS and PALS certification.

Continue to work with the City of Kaukauna Police Department, local EMS organizations, and Outagamie County law enforcement on creating and implementing a plan regarding possible active shooter incidents that may occur in the service area of both entities.

Work on a replacement plan for the Physio Control LifePak 12 cardiac monitors currently in use on fire department ambulances.

Purchase personal protective tactical gear for use during possible active shooter or high risk violent incidents.

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: AMBULANCE

2016 - 2017 Accomplishments

The department purchased four sets of protective tactical gear for personnel to utilize during possible active shooter or high risk violent incidents.

All record keeping, reporting, and maintenance of the required documents we completed as required by fire department policy, the paramedic operational plan, and State of Wisconsin Department of Health and Family Services.

Public education was offered for the entire community. This included injury prevention and general topics related to health and safety. CPR was provided to all students enrolled in the Kaukauna High School Health Classes, and the general public. We are grateful for the opportunity to provide public education and appreciate the enthusiasm from the population we serve.

The fire department continued to provide the highest level of pre-hospital care available to its residents and those employed in and around the surrounding area. This not only involves care of the sick and injured, but also vehicle extrication and various forms of rescue work.

Fire department paramedics completed the first session of the biennial paramedic refresher training. This refresher training is mandated by the State of Wisconsin and is comprised of 52 hours of certified training on all medical topics including CPR, Advanced Cardiac Life Support and Pediatric Advanced Life Support.

The ambulance service continued to maintain membership in the Oshkosh Buying Group and Mobile Healthcare Alliance, which are regional groups of EMS providers that pool resources that enable us to utilize group purchasing for our ambulance supplies. This has resulted in a significant savings over the past several years.

The Assistant Chief/EMS Director continues to serve as a liaison between the fire department ambulance service and the numerous surrounding first responder agencies, coordinating patient care prior to fire department arrival at emergency incident scenes.

Worked with area law enforcement agencies on planning, logistics, and training for active shooter and violent situation incidents.

Applied for and received Funding Assistant Program (FAP) monies from the State of Wisconsin.

2017 - 2018 Goals and Objectives

Continue to work on various committees related to pre-hospital care and communications. Administrative staff serve on the local Regional Trauma Advisory Committee, Outagamie County EMS Chiefs' Association, and Fox Valley Technical College EMS advisory committee.

Continue to provide the highest level of pre-hospital care to the citizens in the Kaukauna Fire Department's service area.

Continue to provide CPR, first aid, and injury prevention to individuals who work and live in the community.

Comply with all regulations and standards set forth by OSHA, Wisconsin Department of Commerce, Wisconsin Department of Health and Family Services, and national health organizations.

Work with the City of Kaukauna Police Department on creating a plan regarding possible active shooter incidents that may occur in the service area of both entities.

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: AMBULANCE

2017 - 2018 Goals and Objectives(cont)

Look at funding sources to replace the two LifePak 15 cardiac monitors currently in service on the fire department ambulances.

Replacement of the fire department's 2008 Lifeline Ambulance.

Continue active shooter training in conjunction with the City police department and sheriff's department.

Implement field based reporting utilizing tablets on ambulance calls.

Continue to gather and obtain information regarding the Community Paramedic program. This program is designed to reduce hospital admissions and readmissions, home safety and fire prevention evaluations and increasing the overall quality of life for the citizens of Kaukauna.

Complete the second session of the mandatory paramedic refresher course set by the State of Wisconsin.

Review and update the paramedic operational plan and protocol to ensure the fire department ambulance service is in compliance with the State of Wisconsin mandates in delivering the most up-to-date care options available.

Increase (Decrease) in 2018 Budget

The Ambulance budget decreased \$99,383, 62.09%

Service Efforts:

INDICATOR	AS OF 12/31/15	AS OF 12/31/16	AS OF 6/30/17
Patient's treated & transported	817	850	470
Patient's treated and released	158	150	86
Cancelled / No patient found	34	47	10
Dead at scene	19	21	11

2018 BUDGET

FUND: 101 DEPT: 52305 DIVISION: PUBLIC SAFETY DEPARTMENT: AMBULANCE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5107	Overtime Pay	41,553	36,000	19,121	19,121	0
5113	Job Class Premium Pay	28,876	35,000	4,295	4,295	0
	Fringe Benefits					
5151	Retirement Plan	11,396	14,204	5,107	5,107	0
5154	Social Security	997	1,137	354	354	0
5157	Group Health Insurance	13,414	18,595	5,320	5,320	0
5160	Group Life Insurance	60	71	22	22	0
5163	Workers Compensation	1,971	2,471	868	868	0
	TOTAL PERSONNEL SERVICES	98,265	107,478	35,086	35,086	0
	NON REPOSINEL DERVICES					
	NON-PERSONNEL SERVICES					
5005	Travel/Training	405	4 000	0	4 000	4 000
5205	Seminar Expense	425	1,000	0	1,000	1,000
5208	Travel - City Business	696	575	12	575	575
5211	Education & Memberships	3,446	4,000	130	4,000	4,000
5000	Purchased Services	0.005	5 700	4.400	5 700	0.000
5303	Communications	6,225	5,730	1,106	5,730	6,000
5318	Maintenance - Automotive	10,219	6,000	1,857	6,000	6,000
5321	Maintenance - Other Equipment	0	1,000	247	1,000	1,000
5325	Contractual Services	5,165	9,800	4,994	9,800	7,975
5328	Advertising	0	100	0	100	100
5334	Printing Expense	119	500	466	700	700
E 404	Supplies	7	200	50	200	200
5401 5402	Office Supplies	7	200	50	200	200
5402 5404	Desktop Printing Expense Clothing Expense	0	0 200	0	0 200	0 200
5404	Automotive Supplies	4,163	7,000	2,393	7,000	7,000
5410	General Supplies	4,103	150	2,393	7,000 150	150
5410 5419	Medical & Lab Supplies	19,988	16,000	11,333	24,000	25,500
5422	Data Processing Supplies	19,900	250	0	24,000 250	200
5431	Postage	0	75	0	250 75	75
3731	TOTAL NON-PERSONNEL SERVICES	50,463	52,580	22,590	60,780	60,675
	. C L. HOIT I LINGOIMEL GERVIOLG	00,400	32,000	22,000	30,700	30,073
	OUTLAY					
5807	Machinery, Tools & Instruments	0	0	0	0	0
	TOTAL OUTLAY	0	0	0	0	0
	TOTAL AMBULANCE	148,729	160,058	57,677	95,866	60,675

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: BUILDING INSPECTION

MISSION STATEMENT

The mission of the Building Inspection Department is to protect and foster the health, safety and well being of Kaukauna residents who occupy or use the buildings within the corporate limits of the City. The mission not only entails inspecting the older housing units but also entails enforcing current codes and construction practices in new construction. The enforcement level of the Building Inspection Department not only affects the quality of construction today but also directly affects the safety and well being of the occupants tomorrow.

Increase (Decrease) in 2018 Budget

The Building Inspection budget increasing \$1,483, 1.22%

Service Efforts:

INDICATOR	AS OF 12/31/15	AS OF 12/31/16	AS OF 06/30/17
New Residential Units	37	124	48
Other Residential Permits Issued	179	163	90
Commercial Permits Issued	58	45	20
Est. Residential Const. Value	\$7,531,400	\$16,989,641	\$7,834,417
Est. Commercial Const. Value	\$30,958,299	\$13,599,789	\$3,943,098
Est. Other Const. Value	\$6,729,761	\$5,570,337	\$3,363,622
Permit Revenue	\$233,755	\$321,847	\$137,789

2018 BUDGET

FUND:101DIVISION: PUBLIC SAFETYDEPT:52405DEPARTMENT: BUILDING INSPECTION

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	545	550	180	500	500
5208	Travel - City Business	130	150	0	50	100
5211	Education & Memberships	781	600	0	500	500
	Purchased Services					
5303	Communications	925	1,000	550	1,000	1,000
5318	Maintenance - Automotive	172	350	0	100	200
5325	Contractual Services	136,012	115,000	41,404	115,500	116,883
5328	Advertising	0	0	0		
5334	Printing Expense	0	0	0		
5340	Rent - Equipment	1,381	1,500	684	1,400	1,500
	Supplies					
5401	Office Supplies	406	200	124	200	200
5402	Desktop Printing Expense	0	0	0	0	0
5407	Automotive Supplies	414	400	211	420	450
5499	Miscellaneous	2,056	1,600	1,330	1,850	1,500
	TOTAL NON-PERSONNEL SERVICES	142,821	121,350	44,483	121,520	122,833
	OUTLAY					
5804	Office Equipment	0	0	353	0	0
	TOTAL OUTLAY	0	0	353	0	0
	TOTAL BUILDING INSPECTION	142,821	121,350	44,836	121,520	122,833
	IOTAL BUILDING INSPECTION	142,021	121,330	44,030	121,320	122,033

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

MISSION STATEMENT

The Kaukauna Fire Department is committed to providing a safe and healthy community for both citizens and business by minimizing fire loss through sound fire prevention efforts, competent suppression techniques and efficient emergency medical care.

2016 - 2017 Goals and Objectives

Continue to deliver a very effective and high level of professional services to the community.

Complete building design and construction for fire station.

Prepare and move into newly constructed fire station.

Participate with various professional affiliations.

Continue to expand use of field based reporting.

Expand use of fire records management.

Participate in City Safety Committee.

Participate with health and wellness programming.

Establish and maintain eligibility hiring lists.

2016 - 2017 Accomplishments

Delivered a high level of services relative to fire, rescue, and pre-hospital care.

Provided fire and injury prevention programming throughout the community.

Developed plans and assisted in the design and construction of the new fire station construction project.

Participated in the City Safety Committee and associated programming.

Evaluated current fire records management system and the selection of a replacement system that will perform with the new computer aided dispatch system at Outagamie County.

Provided compliance testing and medical evaluations to meet respirator standards and other required SPS and OSHA duty examinations.

Negotiated a successor two year Collective Bargaining Agreement with Firefighters Local 1594.

Continuously provided on going fire training and paramedic training.

Maintained eligibility lists for new hires and promotional processes.

Participated in functional emergency preparedness disaster exercise within the community and mitigated potential hazards and risks.

Represented Community in Hazard Mitigation compliance processes with Outagamie County E/M.

Staff participated in various committees and professional organizations relative to fire and EMS and fire preventive services.

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

2017 - 2018 Goals and Objectives

Provide fire, rescue, and preventive services and deliver pre-hospital care to the Community.

Provide public education and training throughout the City.

Participate with City Safety Committee.

Select a Fire Records Management System for all fire department services.

Continued involvement in the completion of the fire department construction project.

Successfully take occupancy of the completed newly constructed fire station.

Meet all requirements of regulatory agencies and licensure requirements.

Continuously train staff for their safety and the effective delivery of services, public protection and professional staff development.

Mitigate hazards throughout the City.

Increase (Decrease) in 2017 Budget

The Fire budget increased \$273,265, 12.64%. Much of this has to do with moving the personnel expenses from Ambulance to fire to accommodate the Time and Attendance system.

Service Efforts:

INDICATOR	AS OF 12/31/16	AS OF 6/30/16	AS OF 6/30/17
Fire Incidents	30	21	13
Hazardous Materials/Conditions	74	24	26
Service Calls/Good Intent	82	32	29
Alarms/Activation	64	40	37
Rescue/Assist/Extrication	320	66	163
Total # of burning permits	80	69	63

2018 BUDGET

FUND: 101 DEPT: 52205 DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	1,295,122	1,343,332	611,396	1,374,031	1,420,083
5107	Overtime Pay	18,036	24,000	14,276	76,000	60,000
5113	Job Class Premium Pay	70	100	0	0	0
5116	Holiday Pay	65,895	67,750	14,180	67,750	69,500
5119	Longevity Pay	4,260	4,215	0	4,215	4,575
5122	FLSA Pay	8,382	8,000	4,203	8,400	8,700
	Fringe Benefits					
5151	Retirement Plan	226,045	283,382	137,534	283,382	303,614
5154	Social Security	17,737	19,776	9,163	22,191	22,661
5157	Group Health Insurance	270,229	261,101	157,862	330,022	353,136
5160	Group Life Insurance 71	1,658	1,829	838	1,675	1,759
5163	Workers Compensation	43,374	50,369	23,956	53,258	58,451
	TOTAL PERSONNEL SERVICES	1,950,808	2,063,854	973,409	2,220,924	2,302,479

2018 BUDGET

FUND: 101 DEPT: 52205 DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	211	1,200	0	1,200	1,200
5208	Travel - City Business	314	900	80	700	700
5211	Education & Memberships	2,604	4,475	1,386	4,475	4,475
	Purchased Services					
5303	Communications	0	772	65	800	800
5312	Maintenance - Building	4,360	5,200	2,323	5,200	4,000
5315	Maintenance - Office Equipment	300	600	0	600	600
5318	Maintenance - Automotive	6,973	8,500	2,314	8,500	8,500
5321	Maintenance - Other Equipment	3,644	6,000	1,263	6,000	6,000
5325	Contractual Services	9,043	9,888	4,220	10,000	10,000
5328	Advertising	0	200	0	200	200
5334	Printing Expense	0	300	0	300	300
5340	Rent - Equipment	1,409	1,700	588	1,700	1,700
	Supplies					
5401	Office Supplies	974	650	0	650	650
5402	Desktop Printing Expense	0	150	93	150	150
5404	Clothing Expense	8,351	12,350	6,536	12,350	12,500
5407	Automotive Supplies	3,626	7,000	1,878	6,000	6,000
5410	General Supplies	1,579	1,600	399	1,600	1,600
5413	Chemical & Ordnance	0	500	0	500	500
5416	Custodial Supplies	1,712	1,700	0	1,700	1,900
5431	Postage	18	75	13	75	75
5499	Miscellaneous	994	5,000	1,009	5,000	5,000
	TOTAL NON-PERSONNEL SERVICES	48,128	70,777	24,183	69,717	68,868
					2017	
00.1507		0040	0017	2017	2017	0010
OBJECT	DECORPTION	2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	OUTLAY					
5807		6,630	29,000	0	29,000	65 550
3007	Machinery, Tools & Instruments TOTAL OUTLAY	6,630	29,000	0	29,000	65,550 65,550
	TOTAL GOTLAT	0,030	29,000	U	29,000	03,330
	TOTAL FIRE	2,005,566	2,163,631	997,592	2,319,641	2,436,897

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

	NUME	BER OF			2017	2018
	FULL-TIME E	QUIVALENTS	2016	2017	ESTIMATED	PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Chief	1.00	1.00		93,544	93,536	96,243
Assistant Chief	1.00	1.00		81,973	81,965	84,337
Assistant Chief - Shift	1.00	1.00		78,654	78,435	80,705
Assistant Chief - Shift	1.00	1.00		78,654	78,435	80,705
Assistant Chief - Shift	1.00	1.00		78,028	78,435	80,705
Lieutenant / Paramedic	1.00	1.00		65,035	69,524	71,093
Lieutenant / Paramedic	1.00	1.00		64,075	66,316	67,812
Lieutenant / Paramedic	1.00	1.00		64,075	66,316	67,812
Driver Operator / Paramedic	1.00	1.00		62,990	65,156	66,626
Driver Operator / Paramedic	1.00	1.00		62,990	65,156	66,626
Driver Operator / Paramedic	1.00	1.00		62,990	65,156	66,626
Driver Operator / Paramedic	1.00	1.00		61,907	64,073	65,518
Driver Operator / Paramedic	1.00	1.00		61,907	63,239	65,518
Driver Operator / Paramedic	1.00	1.00		61,907	63,239	64,665
Firefighter / Paramedic	1.00	1.00		60,212	62,337	63,743
Firefighter / Paramedic	1.00	1.00		60,212	62,337	63,743
Firefighter / Paramedic	1.00	1.00		58,783	62,337	63,743
Firefighter / Paramedic	1.00	1.00		55,500	62,337	63,743
Firefighter / Paramedic	1.00	1.00		55,454	50,953	57,925
Firefighter / Paramedic	1.00	1.00		50,643	50,953	57,925
POC Firefighter / Team Leader	**	**		1,503	1,503	1,533
POC Firefighter / Team Leader	**	**		1,503	1,503	1,533
POC Firefighter / Team Leader	**	**		1,503	1,503	1,533
POC Firefighter / Driver Operator	**	**		1,304	1,304	1,330
POC Firefighter / Driver Operator	**	**		1,304	1,304	1,330
POC Firefighter / Driver Operator	**	**		1,304	1,304	1,330
POC Firefighter / Driver Operator	**	**		1,304	1,304	1,330
POC Firefighter / Driver Operator	**	**		1,304	1,304	1,330
POC Firefighter / Driver Operator	**	**		1,304	1,304	1,330
POC Firefighter	**	**		1,274	1,274	1,299
POC Firefighter	**	**		1,274	1,274	1,299
POC Firefighter	**	**		1,274	1,274	1,299
POC Firefighter	**	**		1,274	1,274	1,299
POC Firefighter	**	**		1,274	1,274	1,299
POC Firefighter	**	**		1,274	1,274	1,299
POC Firefighter	**	**		1,274	1,274	1,299
POC Firefighter	**	**		1,274	1,274	1,299
POC Firefighter	**	**		1,274	1,274	1,299
1				,	,=	,
TOTAL	20.00	20.00	1,295,122	1,343,332	1,374,031	1,420,083



2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE SAFETY

MISSION STATEMENT

Recognizing that education and code enforcement are vital components in the prevention of fires and the reduction of fire losses. The Kaukauna Fire Department will sustain a comprehensive public awareness program within the community through regular fire prevention inspections and public education programming.

2016 - 2017 Goals and Objectives

All Kaukauna fire department staff will continue to conduct company based fire inspections throughout the community. We will continue to work on the Fire Records Management System and continue to complete fire inspections using the Records Management data base. This process was implemented in June of 16 and will continue. We continue to add premise drawings of each building in the city to the fire scene 5 program. The project is very time consuming with limited staff to work on the project, but when the project is complete, it will aid the officers while responding to emergencies. All records will continue to be kept current to the Department of Commerce Regulations. We continue to send all NFIRS reports to the federal data base. All fire department members will have continuing education so that they are keep up to date with the most current code interpretations.

The juvenile fire starters program will continue in 2017.

The fire arson program will remain in place for 2017, and all investigators will keep current with continuing education in both arson investigation classes as well as fire investigation classes to keep current with all updates and standards.

The general public will receive education in code compliance and fire prevention. The Kaukauna fire department will continually update our curriculum and objectives as well as our public safety program materials to meet all current standards.

The Inspection/Prevention and Investigation bureau continues to work on enhancing our Records Management System to encompass the inspection module as well as investigations, training and equipment modules.

2016 - 2017 Accomplishments

The 2016 National Fire Prevention week was October $9^{th} - 15^{th}$ 2016. The theme was "Don't Wait Check the Date" was presented to all Kaukauna public and Parochial schools, Pre K $- 5^{th}$ Grades. This year's theme focused on making sure that each residence has working smoke and carbon monoxide detectors with new batteries installed in them. We also focused on when and how to change the batteries, how to maintain each smoke detector and where they should be placed throughout their place of residence.

We discussed having parents test the smoke detectors when their children are sleeping to make sure that they are woken up by the sound of the detector. It was stressed that the smoke detector is your homes early warning device so that if you should have a fire, the detector will warn you in time for you to get out of the house and dial 911. Our Fire Prevention Classes and message was also extended to home schooled children, elderly and assisted living groups and homes, civic groups, industry, manufacturing, business, high school students, churches as well as many other organizations and groups throughout the City of Kaukauna. These programs are presented throughout the community and in many different venues such as schools, churches, fire department, businesses, community picnics and as well as numerous other outside venues. The classes given were not only limited to the fire prevention message but tailored to the needs of the group and the venue they live and work in. This year we handed out water bottles with the prevention theme on them to each third grader throughout the school district.

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE SAFETY

2016 - 2017 Accomplishments (cont.)

Examples of some of the classes that were offered to the public were CPR training, AED training, fire extinguisher training, work place safety, tornado drills, fire drills, ,injury prevention, home and business fire and evacuation drills and evacuation drills, work and school. These programs have all been designed to help promote a safer working environment, a safer home environment as well as increasing fire safety and promoting public health and safety in the City of Kaukauna. The City of Kaukauna fire department continues to investigate and determine origin and cause of all fires within the City of Kaukauna. The Kaukauna fire department continues to play an active role in the Outagamie County arson task force.

Quarterly fire inspections continue to be completed by both the fire inspector as well as the duty shifts. Our fire inspections have moved to all Field based Inspections that are being completed on electronic tablets and stored in the records management system and include; Code compliance, reporting, follow up inspections, complaint inspections, special event inspections and prevention education as required by the state of Wisconsin department of Commerce.

The Kaukauna Fire Department continues to be actively involved in the fox valley fire inspectors group as well as the area 7 fire inspectors group, which are both valuable assets and resources for code enforcement as well as coordinating information with other departments in Outagamie, Brown, Winnebago and Calumet Counties.

The Kaukauna Fire Department continues to administer the smoke/battery detector program that we have charge to them.

The Kaukauna Fire Department continues to donate to the heats on program by donating both smoke and carbon monoxide detectors to local families who are unable to purchase them on their own.

The Kaukauna fire department continues to work with juvenile fire setters within our juvenile fire setters program. All juveniles that participation the program were directly involved in setting fires within our community. Juveniles are referred to us by Outagamie County health and family services, youth and family service as well as families that bring their children to the fire department for education on playing with fire.

The Kaukauna fire department continues to have representation on the fire records management system user group, as well as representation on the 800 MH radio system and the Premier One Mobile Data computer system which meets monthly to discuss updates, problems and future needs of the system. The City of Kaukauna added field based fire inspections to how we are complete our required fire inspections. Inspectors now inspect using an electronic tablet to complete all fire inspections.

The Kaukauna Fire Dept. is involved with the County as well as other Fire and Police agencies in the process of purchasing a new CAD as well as a new Records management product that will both work together as well as serve the Kaukauna Fire Departments needs with EMS reporting, Fire reporting, Field based inspections, Equipment tracking and maintenance and training now and well into the future.

2017 - 2018 Goals and Objectives

All Kaukauna Fire Department staff will continue to conduct company based fire inspections throughout the community. We will continue to work on the Fire Records Management System and continue to complete fire inspections using the Records Management System Data Base. Fire Department staff continues to evaluate new Fire Records Management programs by having demonstrations of fire records products. Once the demonstrations are complete, we will evaluate the products and choose a product based on functionality, our needs, compatibility with CAD and EMS billing and price. The project is very time consuming with limited staff to work on the project, but when the project is complete and in place, it will benefit all aspects of reporting requirements by federal, state and local agencies.

All records will continue to be kept current to the Department of Commerce Regulations. We continue to send all NFIRS reports to the Federal data base. All Fire Department members will have continuing education so that they are keep up to date with the most current code interpretations.

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE SAFETY

2017 - 2018 Goals and Objectives (cont.)

The Juvenile Fire Starters program will continue in 2018.

The Fire Arson Program will remain in place for 2018, and all investigators will keep current with continuing education in both Arson investigation classes as well as Fire investigation classes to keep current with all updates and standards.

The general public will receive education in code compliance and fire prevention.

The Kaukauna fire department will continually update our curriculum and objectives as well as our public safety program materials to meet all current standards.

The Inspection/Prevention and Investigation bureau continues to work on enhancing our Records Management System to encompass the inspection module as well as investigations, training and equipment modules

Increase (Decrease) in 2018 Budget

The Fire Safety budget increased \$3,000, 57.53%

Service Efforts:

INDICATOR	AS OF 12/31/16	AS OF 6/30/16	AS OF 6/30/17
Inspectable occupancies	567	560	566
Inspections conducted	1127	560	566
Violations issued	66	41	32
Public extinguisher & Fire Drill training (in hours)	7	3	2
Public health & Safety Education (in hours)	47	7	17
Public CPR and first aid training (in hours)	5	4	7
Scout training (in hours)	3	1.5	3
Public speaking engagements (in hours)	33	20	5

2018 BUDGET

FUND: 101 DEPT: 52215 DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE SAFETY

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	650	650	0	650	650
5208	Travel - City Business	0	200	0	200	200
5211	Education & Memberships	261	500	0	500	500
	Purchased Services					
5328	Advertising	0	70	0	70	70
5334	Printing Expense	0	350	0	350	350
5397	Fire Safety Education	1,837	2,500	13	5,500	5,500
	Supplies					
5401	Office Supplies	212	325	0	325	325
5402	Desktop Printing Expense	0	0	0	0	0
5410	General Supplies	84	350	32	350	350
5434	Photographic Supplies	279	270		270	270
	TOTAL NON-PERSONNEL SERVICES	3,324	5,215	44	8,215	8,215
	TOTAL FIRE SAFETY	3,324	5,215	44	8,215	8,215

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: POLICE

MISSION STATEMENT

The mission of the Kaukauna Police Department is to enhance the quality of life in the City of Kaukauna by working cooperatively with the public to enforce the law, preserve the peace, reduce the fear of crime, and provide for a safe environment.

The Kaukauna Police Department will strive to provide quality police services and promote a "partnership for a safer community" through police and citizen interaction, with emphasis on education, respect fairness and integrity.

2016 - 2017 Goals and Objectives

Put into place a quality evidence tracking program with the newly purchased "Beast System".

Continue to train on how we interact with the general public observing where we can improve, if necessary.

To create a storage building for housing very large evidence and property that is not able to be stored in the current evidence room; ie. cars, camper, boats, motorcycles, etc.

To enhance our collaborative training efforts with other departments and the community, by utilizing our new building and its training opportunities.

Developing a quality website for the police department to create positive interaction and a trusting relationship.

2016 - 2017 Accomplishments

Developed and created a new way to communicate with the public through social media websites.

Opened our new Police Department up to other community partners for training purposes and working collaboratively in community efforts.

The evidenced based "Beast System" was implemented for tracking of evidence pieces for a more efficient process.

Continued to find ways to communicate and open up to the community by getting information out quicker with a transparent attitude.

Working with all Outagamie County jurisdictions to select and purchase a new Records Management System.

Trained our investigators on a Team approach to investigations which help enhance the quality outcome for victims.

Continuing to train ALICE techniques (Active Shooter), for businesses and schools staff alike.

Received two District Attorney's, Best Badge Awards for Outstanding Investigative and Team Work.

Trained on and now carry Narcan antidote for citizens who overdoes on specific drugs.

Created Policy and procedure for Narcan antidote.

Created policy and procedures and trained on Officer Involved Shooting Incidents.

Implementing and centralizing the collection of fines/forfeitures to the City Clerk's Office.

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: POLICE

2017 - 2018 Goals and Objectives

Hire records department personnel and maintain an effective work hour schedule to complete workload.

Implement a Body Worn Camera Video recording System for patrol officers.

Finish creating a proper fleet of a police vehicles for proper response to our police calls.

Continue to enhance our public relations through various programs; ie. Neighborhood Watch, Business Liaison, etc.

Appropriately delegate Records Release requests for evidence through the Evidence Unit of department.

Continue training for our Investigations Division, coordinating resources of personnel and equipment.

Increase (Decrease) in 2018 Budget

The Police budget decreased \$49,763, 1.62%

Service Efforts:

INDICATOR	AS OF 12/31/15	AS OF 12/31/16	AS OF 06/30/17
Calls for service	10,355	10,397	5,126
Arrests	2,032	1,932	972
Municipal citations	472	394	219
Traffic citations	1,200	1,041	614
Warning citations	2,008	1,816	821
Juvenile incidents	425	404	173
Accidents	359	413	174
Miles patrolled	212,439	198,070	107,971

2018 BUDGET

FUND: 101 DEPT: 52105 DIVISION: PUBLIC SAFETY DEPARTMENT: POLICE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	1,747,961	1,794,188	822,517	1,789,098	1,821,876
5107	Overtime Pay	52,466	64,888	27,474	64,888	60,000
5110	Shift Premium Pay	1,946	1,990	986	1,990	0
5113	Job Class Premium Pay	291	120	43	120	200
5116	Holiday Pay	95,218	90,178	38,946	90,178	93,218
5119	Longevity Pay	7,414	7,500	2,710	7,500	1,758
5125	Call Time	1,952	1,902	1,838	1,902	1,952
	Fringe Benefits					
5151	Retirement Plan	200,463	244,047	118,840	218,105	223,872
5154	Social Security	135,401	149,999	70,713	149,609	151,394
5157	Group Health Insurance	439,188	455,945	218,338	455,945	445,743
5160	Group Life Insurance	3,014	2,974	1,367	2,734	2,871
5163	Workers Compensation	45,209	41,914	20,630	43,052	46,357
	TOTAL PERSONNEL SERVICES	2,730,522	2,855,645	1,324,401	2,825,121	2,849,240
	NON-PERSONNEL SERVICES					
5005	Travel/Training	2 222	0.000	4.005	0.000	
5205	Seminar Expense	6,382	8,000	4,095	8,000	8,000
5208	Travel - City Business	172	1,500	220	1,200	1,200
5211	Education & Memberships	355	800	1,080	1,080	1,000
5000	Purchased Services	5.044	0.050	4 000	0.000	0.050
5303	Communications	5,311	3,058	1,692	3,339	3,058
5312	Maintenance - Building	3,860	3,500	2,898	3,300	3,500
5315	Maintenance - Office Equipment	125	500	0	500	500
5318	Maintenance - Automotive	14,421	23,400	10,334	23,400	25,900
5321	Maintenance - Other Equipment	2,665	2,500	642	2,500	2,500
5325	Contractual Services	27,409	26,652	19,665	26,652	26,808
5328	Advertising	1,159	1,000	0	1,000	1,000
5334	Printing Expense	1,548	200	126	200	200
5340	Rent - Equipment	5,532	4,400	2,426	4,400	5,000
5391	Crime Prevention Program	300	1,000	816	1,000	1,000
5399	K9 Program	(430)	0	(18)	0	0

2018 BUDGET

FUND: 101 DEPT: 52105 DIVISION: PUBLIC SAFETY DEPARTMENT: POLICE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES (CONTINUED)					
	Supplies					
5401	Office Supplies	3,282	3,000	1,196	3,000	3,000
5402	Desktop Printing Expense	0	0	938	1,800	1,800
5404	Clothing Expense	14,215	12,500	11,791	12,500	12,500
5407	Automotive Supplies	34,532	48,000	18,246	48,000	44,000
5410	General Supplies	1,053	1,000	388	1,000	1,000
5413	Chemical & Ordnance	19,925	12,550	8,326	12,550	12,390
5414	Evidence	1,896	4,025	1,717	4,025	4,125
5416	Custodial Supplies	0	500	72	500	500
5419	Medical & Lab Supplies	1,798	2,500	974	2,500	2,000
5422	Data Processing Supplies	1,139	1,800	0	0	0
5431	Postage	21	50	33	50	50
5499	Miscellaneous	886	800	735	900	1,200
	TOTAL NON-PERSONNEL SERVICES	147,558	163,235	88,393	163,396	162,231
	OUTLAY					
5807	Machinery, Tools & Instruments	21,352	8,824	8,569	8,898	10,570
5830	Automotive	55,556	50,100	34,469	50,100	6,000
	TOTAL OUTLAY	76,907	58,924	43,038	58,998	16,570
	TOTAL POLICE	2,954,987	3,077,804	1,455,833	3,047,515	3,028,041

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: POLICE

	NUMB	BER OF			2017	2018
	FULL-TIME E	QUIVALENTS	2016	2017	ESTIMATED	PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Chief	1.00	1.00		97,754	97,745	100,574
Assistant Chief	1.00	1.00		85,662	83,769	86,193
Investigator	1.00	1.00		78,443	75,021	78,929
Sergeant	1.00	1.00		68,237	68,237	70,083
Sergeant	1.00	1.00		68,237	68,237	70,083
Sergeant	1.00	1.00		68,578	68,578	68,946
Sergeant	1.00	1.00		66,992	66,992	68,946
Patrolman / Meg Officer	1.00	1.00		66,232	66,232	67,857
Patrolman / Detective	1.00	1.00		66,232	66,232	67,977
Patrolman / K-9	1.00	1.00		64,500	64,500	67,948
Patrolman	1.00	1.00		66,232	66,232	67,977
Patrolman	1.00	1.00		66,232	66,232	67,917
Patrolman	1.00	1.00		66,232	66,232	67,857
Patrolman	1.00	1.00		66,232	66,232	66,307
Patrolman	1.00	1.00		65,692	65,692	65,241
Patrolman	1.00	1.00		64,771	64,771	62,608
Patrolman	1.00	1.00		63,596	63,596	62,608
Patrolman	1.00	1.00		61,074	61,074	61,409
Patrolman	1.00	1.00		61,074	61,074	61,313
Patrolman	1.00	1.00		57,735	57,735	59,083
Patrolman	1.00	1.00		57,735	57,735	59,083
Patrolman	1.00	1.00		56,909	56,909	58,515
Patrolman	1.00	1.00		56,166	56,166	57,290
Police School Liaison Officer	1.00	1.00		66,232	66,232	67,917
Police School Liaison Officer	1.00	1.00		65,841	65,841	67,917
Police School Liaison Officer	1.00	1.00		66,232	66,232	67,454
Admin Services Supervisor	1.00	1.00		53,347	53,342	54,886
Police Records Clerk II	0.73	0.73		26,840	27,024	25,439
Police Records Clerk II	0.63	0.63		20,370	20,370	21,954
Police Records Clerk I	0.50	0.50		16,629	16,630	17,112
Police Records Clerk I	0.50	0.50		15,155	15,214	16,006
Community Service Officer	0.50	0.50		11,696	11,690	12,027
Janitor/DPW Laborer	0.20	0.15		10,452	10,452	8,064
SUBTOTAL	30.06	30.01		1,893,341	1,888,250	1,923,520
Less: School share of PSLO				99,153	99,153	101,644
TOTAL	30.06	30.01	1,747,961	1,794,188	1,789,098	1,821,876



2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: SCHOOL PATROL

MISSION STATEMENT

The City of Kaukauna School Crossing Guard program provides uniformed adult supervision at seven school intersections where the majority of the students cross within the City. The crossing guards assist students, bikers and pedestrians when they are crossing the intersections to and from their classes. This service is provided between the hours of 7:00 and 8:15 A.M., and from 2:45 through 4:00 P.M. on school days.

During three weeks in June, three of our crossing guards are involved in the Safety Town program that is designed to teach safety habits to the children who are entering kindergarten. It has evolved into a comprehensive program covering everything from crossing the street, to playground behavior, littering, avoiding poisons, stranger danger, call 911 and fire prevention. Police Officers and Firemen also participate as guest speakers.

2016 - 2017 Goals and Objectives

Continue Crossing Guard program.

Continue Safety Town program.

Continue biannual meetings with Crossing Guards

2016 - 2017 Accomplishments

Completed a safe year of crossing children to and from school.

Completed and trained children at Safety Town Program.

Held biannual Crossing Guard meetings.

2017 - 2018 Goals and Objectives

Continue Crossing Guard program.

Continue Safety Town program.

Continue biannual meetings with Crossing Guards.

Increase (Decrease) in 2018 Budget

The School Patrol budget decreased \$787, 1.18%

Service Efforts:

INDICATOR	AS OF 12/31/15	AS OF 12/31/16	AS OF 06/30/17
# of intersections patrolled	7	7	7
# of Safety Town graduates	80	73	73

2018 BUDGET

FUND: 101 DEPT: 52110 DIVISION: PUBLIC SAFETY DEPARTMENT: SCHOOL PATROL

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	50,473	57,887	30,029	57,912	59,378
	Fringe Benefits					
5151	Retirement Plan	437	468	279	478	483
5154	Social Security	1,531	1,725	925	1,712	1,756
5157	Group Health Insurance	3,989	2,540	400	400	0
5160	Group Life Insurance	63	67	33	65	68
5163	Workers Compensation	1,621	2,130	1,110	2,131	2,345
	TOTAL PERSONNEL SERVICES	58,114	64,817	32,776	62,699	64,030
	NON-PERSONNEL SERVICES					
	Supplies					
5404	Clothing Expense	1,625	1,375	0	1,375	1,375
5499	Miscellaneous	446	400	64	400	400
	TOTAL NON-PERSONNEL SERVICES	2,071	1,775	64	1,775	1,775
	TOTAL SCHOOL PATROL	60,185	66,592	32,841	64,474	65,805

2018 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: SCHOOL PATROL

	NUMBE	R OF			2017	2018
	FULL-TIME EC	QUIVALENTS	2016	2017	ESTIMATED	PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
0	0.00	0.00		7,000	7 000	7.04.4
Crossing Guard	0.26	0.26		7,033	7,036	7,214
Crossing Guard	0.26	0.26		7,033	7,036	7,214
Crossing Guard	0.26	0.26		7,033	7,036	7,214
Crossing Guard	0.26	0.26		7,033	7,036	7,214
Crossing Guard	0.26	0.26		7,033	7,036	7,214
Crossing Guard	0.26	0.26		7,033	7,036	7,214
Crossing Guard	0.26	0.26		7,033	7,036	7,214
Crossing Guard - Sub.	0.08	0.08		2,164	2,165	2,220
Crossing Guard - Sub.	0.08	0.08		2,164	2,165	2,220
Crossing Guard - Sub.	0.08	0.08		2,164	2,165	2,220
Crossing Guard - Sub.	0.08	0.08		2,164	2,165	2,220
TOTAL	2.14	2.14	50,473	57,887	57,912	59,378



2018 BUDGET

DIVISION: HEALTH AND SOCIAL SERVICES
DEPARTMENT: ALCOHOL & OTHER DRUG AWARENESS

MISSION STATEMENT

The Alcohol and Other Drug Abuse Prevention Board's mission as defined by City ordinance is as follows.

The Board shall take such steps as it determines necessary to educate the public regarding the problems of alcohol and other drug abuse and to develop public information programs to relation thereto.

The Board shall make recommendations to the Council in cases where Council action is required on matters pertaining to the prevention of alcohol and other drug abuse.

To the extent possible the Board shall coordinate all activities related to the prevention of alcohol and other drug abuse in the City and shall cooperate with other county and state agencies organized for a similar purpose.

Increase (Decrease) in 2018 Budget

The Alcohol & Other Drug Awareness budget had no changes from previous year.

2018 BUDGET

FUND:101DIVISION: HEALTH & SOCIAL SERVICESDEPT:54980DEPARTMENT: ALCOHOL & OTHER DRUG AWARENESS

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5499	NON-PERSONNEL SERVICES Purchased Services Miscellaneous	1,150	2,500	1,290	3,015	2,500
	TOTAL NON-PERSONNEL SERVICES	1,150	2,500	1,290	3,015	2,500
	TOTAL ALCOHOL & DRUG AWARENESS	1,150	2,500	1,290	3,015	2,500

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: BRIDGE MAINTENANCE

MISSION STATEMENT

The mission of the bridge maintenance department is to provide for the operation of the city's lift bridge. Operation expenditures include maintenance and utilities for the bridge tender building.

Increase (Decrease) in 2018 Budget

The Bridge Maintenance budget remains the same as 2017 budget

2018 BUDGET

FUND:101DIVISION: TRANSPORTATIONDEPT:53306DEPARTMENT: BRIDGE MAINTENANCE

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5309 5325	NON-PERSONNEL SERVICES Purchased Services Water, Sewer & Electric Contractual Services	585 5.000	800 7.000	310 6.159	650 7.900	800 7,000
	TOTAL NON-PERSONNEL SERVICES	5,585	7,800	6,468	8,550	7,800
	TOTAL BRIDGE MAINTENANCE	5,585	7,800	6,468	8,550	7,800

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: BUS SUBSIDY

MISSION STATEMENT

This department accounts for the cost of Valley Transit bus service that is provided to the City.

Increase (Decrease) in 2018 Budget

The Bus Subsidy budget decreased \$5,000, 20.0%

2018 BUDGET

FUND:101DIVISION: TRANSPORTATIONDEPT:53520DEPARTMENT: BUS SUBSIDY

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5325	NON-PERSONNEL SERVICES Purchased Services Contractual Services	34,254	25,000	43,100	43,100	30,000
	TOTAL NON-PERSONNEL SERVICES	34,254	25,000	43,100	43,100	30,000
	TOTAL BUS SUBSIDIES	34,254	25,000	43,100	43,100	30,000

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

MISSION STATEMENT

Manage the City's capital improvement program including the design, construction and management of streets, sewers, sidewalk construction and repair programs. Also responsible for compiling special assessments and record keeping. Do survey work as required and conduct traffic studies.

Manage City's sanitary and storm sewer systems, streets, engineering designs for building repair. Inspection and quality control for all City public works projects.

2016 - 2017 Goals and Objectives

Continue to work with the Heart of the Valley Metropolitan Sewerage District (HOVMSD) to reduce the amount of inflow and infiltration that enters the sanitary sewer system. This work will include sewer reconstruction projects, replacement of private sanitary sewer laterals, flow monitoring, and any other tasks deemed necessary by the HOVMSD and its consulting engineer.

Continue to work with the Wisconsin Department of Natural Resources to meet new and expanding storm water management issues.

Continue to work with the Wisconsin Department of Transportation on the development of construction design and engineering documents for the reconstruction of Delanglade Street from Lawe Street to U.S.H. 41.

Continue to work the Wisconsin Department of Transportation on the development of construction design and engineering documents the reconstruction of S.T.H. 96 (Plank Road and Green Bay Road) from Lawe Street northeast to the city limit line.

Continue to work with Kaukauna Utilities to coordinate sanitary sewer replacement and water main replacement projects.

Continue to develop the City's G.I.S. system.

Continue to work with the architect and general contractor on the construction of the new Fire Station.

Continue with the development of Anderson Park located on Peters Road.

As in the past, the Engineering Department will continue to:

Complete construction projects for sewer, water and paving in a timely, cost effective manner which minimizes disruptions to residents and the travelling public.

Work with the Wisconsin Department of Transportation, Wisconsin Department of Natural Resources, Outagamie County Highway Department, and other agencies as needed to effectively carry out the duties delegated to the Department of Public Works.

Assist other City departments and department heads if requested.

Develop the City's Capital Improvement Plan

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

2016 - 2017 Goals and Objectives (cont.)

Successfully complete the following projects:

Concrete Street Paving Project

Sanitary Sewer Relay / Water Main Replacement project with Kaukauna Utilities

Badger Road Wet Pond

Sidewalk Replacement Project

Sanitary Sewer Relay in Grignon Park

Sanitary Sewer Relay at Thilmany Mill

Mini-Storm Sewer Project

Storm Water Outfall Project at various locations

Complete Construction of the new Fire Station

2016 - 2017 Accomplishments

Provided (in whole or in part) design, construction engineering, inspection and contract management services for a wide variety of municipal projects including:

Concrete Street Paving Project – South Side Downtown reconstruction

East Fifteenth Street, East Sixteenth Street & Oakridge Avenue Loderbauer Road reconstruction

South Side Downtown Plaza Project

Sanitary Sewer Relay – Quinney / Metoxen Area Phase 1 of 2

Sidewalk Replacement Project

Storm Sewer Outfall Project at various locations

Grand Kakalin Trail and Plaza

Completed construction of the new Fire Station

Continue to work with architect and other consultants towards the remodeling of the existing Fire Department space into the new offices for the Recreation Department and Public Works Department.

Continue to work with the architect and other consultants towards upgrades and remodeling of the Public Works Department garage area.

Continue to work with the architect and other consultants towards establishing a yard waste drop-off site on Bicentennial Court.

Provided the City's liability insurance carrier with technical assistance and background information for claims filed against the City in regards to trips and falls, flooding, street defects, sewer backups and other damage claims.

Continued to work with the Wisconsin Department of Transportation on the development of construction design and engineering documents for the reconstruction of Delanglade Street from Lawe Street to I-41.

Continued to work with the Wisconsin Department of Transportation on the development of construction design and engineering documents for the reconstruction of S.T.H. 96 (Plank Road and Green Bay Road) from Lawe Street northeast to the City limit line.

Continued to implement the DNR required Storm Water Management Plan for the City.

Assisted the Building Inspection Department with clear water inspections and enforcement.

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

2016 - 2017 Accomplishments (cont.)

Performed numerous other "typical" Engineering Department duties including establishing sidewalk and driveway line and grade for new home construction, manage traffic signal operation, maintenance and repair, sewer user fee credits, map updates for various departments, address assignments and answered engineering and public works related questions and concerns from the public, press and other agencies.

2017 - 2018 Goals and Objectives

Continue to work with the Heart of the Valley Metropolitan Sewerage District (HOVMSD) to reduce the amount of inflow and infiltration that enters the sanitary sewer system. This work will include sewer reconstruction projects, replacement of private sanitary sewer laterals, flow monitoring, and any other tasks deemed necessary for the HOVMSD and its consulting engineer.

Continue to work with the Wisconsin Department of Natural Resources to meet new and expanding storm water management issues.

Continue to work with Wisconsin Department of Transportation on the reconstruction of Delanglade Street from Lawe Street to I-41.

Continue to work with the Wisconsin Department of Transportation on the development of construction design and engineering documents for the reconstruction of S.T.H. 96 (Plank Road and Green Bay Road) from Lawe Street northeast to the City limit line.

Continue to work with Kaukauna Utilities to coordinate sanitary sewer replacement and water main replacement projects.

Continue to develop the City's G.I.S. system.

Continue to work with the architect and consultants on the remodeling of the old Fire Department space.

Continue with the development of Anderson Park located on Peters Road.

As in the past, the Engineering Department will continue to:

Complete construction projects for sewer, water and paving in a timely, cost effective manner which Minimizes disruptions to residents and travelling public.

Work with the Wisconsin Department of Transportation, Wisconsin Department of Natural Resources, Outagamie County Highway Department, and other agencies as needed to effectively carry out the Duties delegated to the Department of Public Works.

Assist other City departments and department heads if requested.

Develop the City's Capital Improvement Plan

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

2017 - 2018 Goals and Objectives (cont.)

Successfully complete the following projects:

Concrete Street Paving Project
Grand Kakalin Trail and Plaza Project
Sanitary Sewer Relay / Water Main replacement project with Kaukauna Utilities
Badger Road Wet Pond
Sanitary Sewer Relay in Grignon Park
Sanitary Sewer Relay at Thilmany Mill
Mini-Storm Sewer Project
Storm Sewer Outfall Project at various locations

Increase (Decrease) in 2018 Budget

The Engineering budget increased \$14,235, 3.31%

2018 BUDGET

FUND: 101 DEPT: 53105 DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	280,509	278,117	142,358	278,090	286,139
5104	Temporary Payroll	6,579	7,314	2,421	8,500	7,000
5107	Overtime	0	0	145	1,200	0
5119	Longevity Pay	1,260	1,355	0	1,355	1,380
	Fringe Benefits					
5151	Retirement Plan	30,602	34,006	18,298	34,006	34,617
5154	Social Security	20,535	21,486	11,119	21,501	22,097
5157	Group Health Insurance	58,518	59,598	30,999	59,598	63,788
5160	Group Life Insurance	498	521	253	506	531
5163	Workers Compensation	9,313	10,554	5,609	10,641	11,634
	TOTAL PERSONNEL SERVICES	407,815	412,951	211,201	415,396	427,186
	TOTAL NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	743	2,200	1,897	2,200	2,200
5208	Travel - City Business	1,666	1,800	673	1,650	1,750
5211	Education & Memberships	768	450	41	500	600
	Purchased Services					
5303	Communications	1,063	1,000	679	980	1,050
5315	Maintenance - Office Equipment	1,730	1,300	0	800	1,300
5318	Maintenance - Automotive	205	400	238	800	400
5321	Maintenance - Other Equipment	0	200	245	245	200
5325	Contractual Services	2,050	3,500	2,068	4,500	3,500
5334	Printing Expense	48	200	0	100	200
5340	Rent - Equipment	1,533	1,450	684	1,400	1,450
	Supplies					
5401	Office Supplies	1,474	1,100	819	1,500	1,200
5402	Desktop Printing Expense	0	200	0	50	200
5407	Automotive Supplies	831	1,200	371	800	1,000
5410	General Supplies	1,772	1,200	867	1,400	1,400
5499	Miscellaneous	0	0	0	0	0
	TOTAL NON-PERSONNEL SERVICES	13,883	16,200	8,581	16,925	16,450
	OUTLAY					
5807	Machinery, Tools & Instruments	2,023	1,000	0	1,000	750
	TOTAL OUTLAY	2,023	1,000	0	1,000	750
	TOTAL ENGINEERING	423,721	430,151	219,782	433,321	444,386

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

	NUMBER OF FULL-TIME EQUIVALENTS 2016 2017					2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Director of Public Works	1.00	1.00		102,153	102,143	105,100
Senior Project Engineer Project Engineer	1.00 1.00	1.00 1.00		75,065 71,491	75,058 71,484	77,230 73,553
Planning/Engineering Tech.	0.50	0.50		29,408	29,405	30,256
TOTAL	3.50	3.50	280,509	278,117	278,090	286,139

2018 BUDGET

DIVISION: TRANSPORTATION
DEPARTMENT: EQUIPMENT MAINTENANCE & REPLACEMENT

MISSION STATEMENT

The mission of this department is to provide operating departments with service, maintenance, and repairs to assigned vehicles and equipment. Duties include the changing of oil, lubrications, engine tuning, repairs, equipment painting, mounting plows, etc. This department also administers the annual systematic equipment replacement program.

Increase (Decrease) in 2018 Budget

The Equipment Maintenance & Replacement budget increased \$21,211, 8.2%

2018 BUDGET

FUND: 101 DIVISION: TRANSPORTATION

DEPT: 53308 DEPARTMENT: EQUIPMENT MAINTENANCE & REPLACEMENT

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	105,735	118,568	71,103	118,568	127,464
5107	Overtime Pay	1,636	2,500	848	2,000	2,200
5110	Shift Premium Pay	29	50	4	40	50
5113	Job Class Premium Pay	1,168	1,200	995	1,500	1,250
5119	Longevity Pay	452	116	0	116	0
5125	Call Time	105	300	265	400	300
	Fringe Benefits					
5151	Retirement Plan	11,695	12,791	9,803	12,791	14,475
5154	Social Security	7,536	9,389	5,670	9,381	10,042
5157	Group Health Insurance	36,608	42,645	29,537	42,645	41,262
5160	Group Life Insurance	162	203	113	226	237
5163	Workers Compensation	3,622	4,517	2,964	4,513	5,185
	TOTAL PERSONNEL SERVICES	168,748	192,279	121,302	192,179	202,465
	NON-PERSONNEL SERVICES					
	Purchased Services					
5318	Maintenance - Automotive	63,089	50,000	37,618	65,000	62,000
5325	Contractual Services	306	350	174	375	375
	Supplies					
5410	General Supplies	15,559	16,000	8,215	15,000	15,000
5499	Miscellaneous	2,759	0	0	0	0
	TOTAL NON-PERSONNEL SERVICES	81,712	66,350	46,008	80,375	77,375
	TOTAL EQUIP. MAINTEN. & REPLACE.	250,460	258,629	167,310	272,554	279,840
	IOTAL EQUIF. MAINTEN. & REPLACE.	230,400	250,029	107,310	212,004	213,04

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: EQUIPMENT MAINTENANCE & REPLACEMENT

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017						2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Mechanic	1.00	1.00		55,772	55,772	55,419
Laborer	1.00	1.00		47,118	47,118	55,419
Laborer	0.30	0.30		15,678	15,678	16,626
TOTAL	2.30	2.30	105,735	118,568	118,568	127,464



2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: FORESTRY

MISSION STATEMENT

The forestry department is responsible for the planting, trimming and removal of trees, stumps and brush from terraces or from areas where it interferes with city property. It is also responsible for the removal of trees and branches after storms, and to maintain clearance over streets and walks.

Increase (Decrease) in 2018 Budget

The Forestry budget decreased \$3,016, 2.48%

2018 BUDGET

FUND: 101 DEPT: 53310 DIVISION: TRANSPORTATION DEPARTMENT: FORESTRY

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	55,797	65,192	31,793	65,192	66,503
5104	Temporary Payroll	3,075	4,500	2,474	3,500	4,000
5107	Overtime Pay	942	750	365	800	800
5110	Shift Premium Pay	5	50	0	5	25
5113	Job Class Premium Pay	233	300	141	250	300
5119	Longevity Pay	352	360	0	0	0
5125	Call Time	569	500	263	500	500
	Fringe Benefits					
5151	Retirement Plan	5,845	8,595	3,958	8,595	7,528
5154	Social Security	4,169	5,202	2,491	5,157	5,270
5157	Group Health Insurance	17,460	24,133	12,036	24,133	21,528
5160	Group Life Insurance	70	77	37	73	77
5163	Workers Compensation	1,968	2,637	1,336	2,585	2,849
	TOTAL PERSONNEL SERVICES	90,483	112,296	54,893	110,790	109,380
	NOV DEDOCABLE OF DIVIDEO					
	NON-PERSONNEL SERVICES					
	Purchased Services					
5325	Contractual Services	1,042	2,500	1,407	2,000	2,500
	Supplies					
5407	Automotive Supplies	2,873	3,800	1,782	3,200	3,500
5410	General Supplies	816	600	670	850	800
5425	Botanical & Agricultural	0	2,200	0	2,200	2,200
	TOTAL NON-PERSONNEL SERVICES	4,730	9,100	3,859	8,250	9,000
	TOTAL FORESTRY	95,213	121,396	58,752	119,040	118,380
1	I O I / I O I CO I I I I	50,210	121,000	00,702	110,040	110,000

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: FORESTRY

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017						2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Heavy Equipment Operator	0.60	0.60		33,463	33,463	33,251
Small Truck Driver	0.35	0.35		18,664	18,664	19,397
Laborer	0.25	0.25		13,065	13,065	13,855
TOTAL	1.20	1.20	55,797	65,192	65,192	66,503



2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: SNOW & ICE CONTROL

MISSION STATEMENT

The mission of snow and ice control department is to keep streets and city owned sidewalks open to traffic in all winter conditions and to provide skid-free pavement surfaces at intersections, stop and yield signs. Responsibilities include ordering, mixing and stockpiling of chips and salt, application of these materials, plowing, removal, and hauling of snow. Also included is the removal of snow and ice from private walks when not performed by owners. Private work is billed to the property owner.

Increase (Decrease) in 2018 Budget

The Snow & Ice Control budget decreased \$5,181, 1.54%

2018 BUDGET

FUND:101DIVISION: TRANSPORTATIONDEPT:53304DEPARTMENT: SNOW & ICE CONTROL

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	109,216	110,812	68,409	110,812	116,380
5104	Temporary Payroll	604	400	149	600	700
5107	Overtime Pay	60,940	50,000	30,035	50,000	50,000
5110	Shift Premium Pay	312	300	171	300	300
5113	Job Class Premium Pay	460	250	313	450	475
5119	Longevity Pay	393	432	0	0	0
5125	Call Time	6,639	7,000	5,832	8,000	7,500
	Fringe Benefits					
5151	Retirement Plan	17,064	16,763	12,831	16,763	12,013
5154	Social Security	12,675	12,919	8,387	12,980	13,371
5157	Group Health Insurance	50,610	35,013	37,999	35,013	37,674
5160	Group Life Insurance	314	639	206	412	433
5163	Workers Compensation	6,091	6,226	4,242	6,262	6,927
	TOTAL PERSONNEL SERVICES	265,317	240,754	168,572	241,592	245,773
	TOTAL NON-PERSONNEL SERVICES					
	Purchased Services					
5318	Maintenance - Automotive	1,770	2,500	340	2,000	2,300
5322	Maintenance - Automotive Maintenance - Roads & Walks	35,385	45,000	26,854	43,000	43,000
5328	Advertising	576	600	346	43,000	43,000
3326	Supplies	370	000	340	000	000
5407	Automotive Supplies	16,782	32.000	10,888	19,000	24,000
5410	General Supplies	1,745	15,000	17,958	19,000	15,000
3410	TOTAL NON-PERSONNEL SERVICES	56,258	95,100	56,385	83,600	84,900
	TOTAL NON-FERSONNEL SERVICES	30,236	93,100	30,363	03,000	04,900
	TOTAL SNOW & ICE CONTROL	321,575	335,854	224,957	325,192	330,673
<u> </u>		02.,070	333,301	,	020,102	555,576

2018 BUDGET

DIVISION: TRANSPORTATION
DEPARTMENT: SNOW & ICE CONTROL

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017						2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Small Truck Driver	1.00	1.00		53,326	53,326	55,419
Laborer	0.60	0.60		31,356	31,356	33,251
Laborer	0.50	0.50		26,130	26,130	27,710
TOTAL	2.10	2.10	109,216	110,812	110,812	116,380



2018 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

MISSION STATEMENT

The mission of Street Department Administration is to provide effective and efficient management of the street, sanitation, and park departments. Street department administration is in charge of and responsible for maintenance and repair of streets, alleys, curbs and gutters, sidewalks, street signs, traffic control devices, storm sewers, sanitary sewers, city buildings and structures, parks, athletic fields and all machinery, equipment and property used in any activity under departmental control.

The administration also has charge of such public services as garbage and refuse collection and disposal, snow and ice control, street cleaning and flushing, recycling and such other activities as may be assigned from time to time by the council.

The administration also determines the priorities, objectives, policies, procedures and overall resource needs. Also responsible for the development and implementation of public policies regarding the street, sanitation, and park departments.

2016-2017 Goals and Objectives

Continue to provide effective and efficient direction and control of the Street and Park Departments.

Maintain the city's designation of a"Tree City USA" by the National Arbor Day Foundation.

Provide continuing education opportunities for all Street and Park department personnel.

Continue with systematic equipment replacement. Equipment scheduled to be replaced is (#209) 2002 Sterling L7501 (140,000), Replace (#226) 1998 C.C.C. Garbage Truck w/ 25 yd Leach Packer (165,000) (#111) 2001 Smithco Lawn Sweeper 60 G (37,000), Leaf blower for #105 (6,000), continued sign installation and inventory.

Continued to upgrade city drinking fountains to comply with Department of Natural Resources Bureau of Water Supply.

Continue to clean, inspect and rebuild city sewers.

Working with State to keep the Gypsy Moth and Emerald Ash Borer problem to a minimum.

Fencing and diamond upgrades at Bayorgeon and Riverside Parks.

Continue to move forward with the development of Jonen Park and Anderson Park and future Haas Road Park.

2016 - 2017 Accomplishments

The Street and Park Department continued to provide effective and efficient maintenance services for the residents of the city, its visitors, various organizations, and the Kaukauna area school district. Routine maintenance (refuse collection, snow removal, street repair, park care, sewer maintenance, weed cutting, street maintenance, vehicle maintenance, etc.) was performed throughout the year.

The city received recognition for the 24th year in a row as a "Tree City USA" by the National Arbor Day Foundation. The award identifies the city as one, which realizes the benefits of tree planting and maintenance of the urban forest.

Personnel from the street and park department continued to participate in various educational opportunities. Safety training sessions were attended in Confined Space Training, Hearing Conservation, Vehicle safety and maintenance, blood borne pathogens etc. Educational seminars were attended in 2017 including the Snowplow Roadeo Competition.

2018 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

2016 - 2017 Accomplishments (Cont)

Continue to upgrade city drinking fountains to comply with the Department of Natural Resources Bureau of Water Supply.

Work with Calumet County Highway Department to paint center lines in heavy traffic district.

The Fourth of July 5K, Suicide Awareness, Live From Hydro Park, Electric City Experience, Bazaar after Dark, Bike to the beat tour and other various events such as Christmas Parade, and numerous block parties all required assistance again this year. The majority of our help for these events is in the form of traffic control.

Continue to seek training for preventive measures of the Emerald Ash Borer.

Replaced or rebuilt numerous sanitary and storm sewers on city streets.

Maintain, remove and replace when needed many trees throughout the city parks and right of ways.

Crack sealed multiple city streets.

Multiple landscape projects throughout the city.

Construction of ball diamonds and continued maintenance in many areas and city parks.

Continue to adjust and perfect automated collection.

2017 - 2018 Goals and Objectives

Continue to provide effective and efficient direction and control of the Street and Park Departments.

Maintain the cities designation of Tree City USA by the National Arbor Day Foundation.

Provide continuing education opportunities for all Street and Park Department personnel.

Continue emphasizing safety and provide the equipment and tools necessary to achieve a safe working environment.

Continue working with safety coordinator to provide safe work environments while maintaining optimum efficiency.

Continue with systematic equipment replacement. Equipment scheduled to be replaced in 2018 is (39) 2008 Leaf Loader, Replace (#227) 2005 C.C.C. Garbage Truck w/ 25 yd Leach Packer, add a Mini End Loader.

Continued sign installation and inventory.

Continue to upgrade city drinking fountains to comply with Department of Natural Resources Bureau of Water Supply.

Working with State to keep the gypsy moth problem to a minimum.

Continue education through the DNR requarding the Emerald Ash Borer.

Continue to clean, inspect and rebuild city sewers.

Continue to build and maintain new equipment and property at Jonen Park, Dog Walking Park, moving forward with the development of Anderson Park, Hydro Park and Haas Road Park while maintaining and upgrading all city parks and park downtown plazas.

2018 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

2017 - 2018 Goals and Objectives (Cont)

Work to create an honest, trusting work environment between our workforce and Management to provide less wasted time and more efficient workdays.

Continue professional working relationship with Kaukauna Utilities, Fire Department, Police Department, 1000 Island, Library and others. Providing safety within the city both in our day to day operations and emergency situations.

Increase (Decrease) in 2017 Budget

The Street Department Administration budget increased \$6,146, 3.68%

2018 BUDGET

FUND: 101 DIVISION: TRANSPORTATION

DEPT: 53110 DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	111,255	114,124	53,980	114,114	117,416
5119	Longevity Pay	600	600	0	600	625
	Fringe Benefits					
5151	Retirement Plan	9,031	10,155	5,050	10,144	10,320
5154	Social Security	7,926	8,776	4,162	8,776	9,030
5157	Group Health Insurance	26,911	27,454	14,327	27,454	29,399
5160	Group Life Insurance	252	264	135	269	283
5163	Workers Compensation	2,444	2,820	1,412	2,820	3,126
	TOTAL PERSONNEL SERVICES	158,419	164,193	79,066	164,177	170,199
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	437	1,000	1,001	1,001	1,000
5211	Education & Memberships	0	50	0	0	50
	Purchased Service					
5303	Communications	240	240	130	270	300
5325	Contractual Services	78	300	42	100	200
5328	Advertising	356	300	0	0	300
	Supplies					
5401	Office Supplies	1,000	850	50	500	850
5402	Desktop Printing Expense	0	0	180	25	180
5410	General Supplies	205	150	30	150	150
	TOTAL NON-PERSONNEL SERVICES	2,317	2,890	1,433	2,046	3,030
	TOTAL ST DEPT ADMINISTRATION	160,736	167,083	80,498	166,223	173,229

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

	NUMBI FULL-TIME EC	2017 ESTIMATED	2018 PROPOSED			
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Street Superintendent	1.00	1.00		75,065	75,058	77,230
Typist/Receptionist	1.00	1.00		39,059	39,056	40,186
TOTAL	2.00	2.00	111,255	114,124	114,114	117,416



2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: STREET LIGHTING

MISSION STATEMENT

This department accounts for the cost of maintaining and operating the street lights and decorative theme lights within the City.

Increase (Decrease) in 2018 Budget

The Street Lighting budget decreased \$3,500, 1.5%

2018 BUDGET

FUND:101DIVISION: TRANSPORTATIONDEPT:53420DEPARTMENT: STREET LIGHTING

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5309 5321	NON-PERSONNEL SERVICES Purchased Services Water, Sewer & Electric Maintenance - Other Equipment	227,270 571	230,000 3,000	93,417 740	228,000 1,500	235,000 1,500
	TOTAL NON-PERSONNEL SERVICES	227,841	233,000	94,156	229,500	236,500
	TOTAL STREET LIGHTING	227,841	233,000	94,156	229,500	236,500

2018 BUDGET

DIVISION: TRANSPORTATION
DEPARTMENT: STREET MAINTENANCE

MISSION STATEMENT

The mission of the street maintenance department is to provide smooth, safe pavements for vehicular and bicycle movement. Street maintenance activities include the tarring of joints, patching of potholes, patching for street oiling, grading gravel streets, and repairing curbs. Reconstruction of small sections of concrete, asphalt, and gravel streets and alleys is also performed.

Increase (Decrease) in 2018 Budget

The Street Maintenance budget increased \$39,628, 9.07%

2018 BUDGET

FUND:101DIVISION: TRANSPORTATIONDEPT:53301DEPARTMENT: STREET MAINTENANCE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	181,452	208,606	78,647	208,622	214,139
5104	Temporary Payroll	6,887	500	2,983	8,000	8,000
5107	Overtime Pay	2,935	4,200	2,076	3,800	4,000
5110	Shift Premium Pay	33	50	5	25	50
5113	Job Class Premium Pay	421	600	92	400	500
5119	Longevity Pay	1,195	780	0	5,895	6,285
5125	Call Time	418	250	106	250	250
EAEA	Fringe Benefits Retirement Plan	4C FOC	17 701	0.202	10.000	22.004
5151 5154	Social Security	16,526 13,755	17,781 16,415	8,303 6,680	16,606 16,869	23,981 17,346
5154 5157	Group Health Insurance	57,409	53,147	22,747	45,495	64,584
5160	Group Life Insurance	300	235	93	45,495 186	196
5160	Workers Compensation	6,217	7,911	3,260	8,353	9,212
3103	TOTAL PERSONNEL SERVICES	287,548	310,475	124,992	314,502	348,543
	TOTAL TEROGRAPE GERVICES	207,540	310,473	124,332	314,302	340,343
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	240	240	130	280	300
5312	Maintenance - Building	7,664	20,000	7,718	16,000	20,000
5318	Maintenance - Automotive	169	0	0	0	0
5322	Maintenance - Roads & Walks	66,747	70,000	18,382	75,000	72,000
5325	Contractual Services	16,285	12,000	6,882	12,500	12,500
5328	Advertising	0	0	0	0	0
	Supplies					
5407	Automotive Supplies	8,964	13,500	6,597	11,500	12,500
5410	General Supplies	9,932	10,500	4,354	10,300	10,500
	TOTAL NON-PERSONNEL SERVICES	110,002	126,240	44,064	125,580	127,800
	OUT! AV					
5005	OUTLAY	•	•	•	•	
5807	Machinery, Tools & Instruments	0	0	0	0	0
	TOTAL OUTLAY	0	0	0	0	0
	TOTAL STREET MAINTENANCE	397,549	436,715	169,056	440,082	476,343
	TOTAL STREET MAINTENANCE	007,040	700,710	100,000	770,002	₹10,0 1 0

2018 BUDGET

DIVISION: TRANSPORTATION
DEPARTMENT: STREET MAINTENANCE

	NUMBER OF FULL-TIME EQUIVALENTS		2016	2017	2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Street Foreman	1.00	1.00		68,064	68,080	70,050
Heavy Equipment Operator Tandem Trucks	1.00 1.00	1.00 1.00		55,772 54,957	55,772 54,957	55,419 55,419
Laborer	0.60	0.60		29,813	29,813	33,251
TOTAL	3.60	3.60	181,452	208,606	208,622	214,139



2018 BUDGET

DIVISION: TRANSPORTATION
DEPARTMENT: STREET SIGNS & MARKERS

MISSION STATEMENT

The mission of the street signs and markers department is to make, install, repair, and replace traffic control and street signs. This department is also responsible for painting traffic lanes, crosswalks, parking stalls, no parking areas, etc. on all city streets and parking areas.

Increase (Decrease) in 2018 Budget

The Street Signs & Markers budget increased \$8,200, 8.8%

2018 BUDGET

FUND:101DIVISION: TRANSPORTATIONDEPT:53303DEPARTMENT: STREET SIGNS & MARKERS

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	57,060	45,929	18,656	45,929	47,107
5104	Temporary Payroll	5,302	5,300	406	5,500	5,700
5107	Overtime Pay	804	600	39	650	700
5110	Shift Premium Pay	84	50	2	25	50
5113	Job Class Premium Pay	628	600	72	450	600
5119	Longevity Pay	213	228	0	0	0
5125	Call Time	105	200	104	250	200
	Fringe Benefits					
5151	Retirement Plan	4,629	4,442	2,159	4,317	5,359
5154	Social Security	4,314	3,719	1,469	3,699	3,805
5157	Group Health Insurance	13,351	11,078	6,275	12,550	15,249
5160	Group Life Insurance	80	86	29	59	62
5163	Workers Compensation	2,049	1,947	755	1,943	2,147
	TOTAL PERSONNEL SERVICES	88,619	74,179	29,966	75,372	80,979
	NON-PERSONNEL SERVICES					
	Purchased Services					
5321	Maintenance - Other Equipment	661	700	0	1,100	800
5325	Contractual Services	10,151	4,000	0	4,400	4,500
3323	Supplies	10,131	7,000	O .	7,700	4,500
5407	Automotive Supplies	1,276	1,600	619	1,200	1,400
5410	General Supplies	20,228	5,000	3,886	6,000	6,000
5413	Chemical & Ordnance	8,587	8,000	158	7,000	8,000
- 57.15	TOTAL NON-PERSONNEL SERVICES	40,903	19,300	4,663	19,700	20,700
	. O	10,000	10,000	1,000	10,700	20,700
	TOTAL STREET SIGNS & MARKERS	129,522	93,479	34,629	95,072	101,679
		,3	, •	,	,	,

2018 BUDGET

DIVISION: TRANSPORTATION
DEPARTMENT: STREET SIGNS & MARKERS

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017					2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Tandem Trucks	0.50	0.50		27,478	27,478	27,710
Small Truck Driver	0.15	0.15		7,999	7,999	8,313
Laborer	0.20	0.20		10,452	10,452	11,084
TOTAL	0.85	0.85	57,060	45,929	45,929	47,107



2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: TRAFFIC CONTROL

MISSION STATEMENT

The traffic control department's mission is to provide for the maintenance and repair of the city's six signalized intersections and one flashing/warning light. This includes labor, parts, contractual services and electrical service.

Increase (Decrease) in 2018 Budget

The Traffic Control budget increased \$1,528, 5.55%

2018 BUDGET

FUND: 101 DEPT: 53305 DIVISION: TRANSPORTATION DEPARTMENT: TRAFFIC CONTROL

OBJECT CODE	DESCRIPTION PERSONNEL SERVICES Wages & Salaries	2016 ACTUAL	2017 BUDGET	6 MONTHS ACTUAL	ESTIMATED ACTUAL	2018 BUDGET
	PERSONNEL SERVICES Wages & Salaries	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	Wages & Salaries					
	Wages & Salaries					
5101	•					
5101	B B					
	Regular Payroll	563	2,748	145	2,748	2,771
5107	Overtime Pay	0	100	0	0	100
5119	Longevity Pay	18	18	0	0	0
5125	Call Time	0	50	0	0	50
	Fringe Benefits					
5151	Retirement Plan	37	198	11	198	319
5154	Social Security	41	223	12	210	223
5157	Group Health Insurance	95	404	26	53	897
5160	Group Life Insurance	1	1	1	2	2
5163	Workers Compensation	19	107	6	101	115
	TOTAL PERSONNEL SERVICES	773	3,849	203	3,312	4,477
l	NON-PERSONNEL SERVICES					
	Purchased Services					
5309	Water, Sewer & Electric	7,180	6,500	2,659	6,700	7,200
5325	Contractual Services	22,133	5,000	645	4,500	5,000
	Supplies					
5410	General Supplies	533	700	0	500	700
	TOTAL NON-PERSONNEL SERVICES	29,847	12,200	3,304	11,700	12,900
	OUTLAY					
5807	Machinery, Tools & Instruments	11,000	11,500	0	11,500	11,700
	TOTAL OUTLAY	11,000	11,500	0	11,500	11,700
	TOTAL TRAFFIC CONTROL	41,620	27,549	3,506	26,512	29,077

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: TRAFFIC CONTROL

	NUMB FULL-TIME E	2016	2017	2017 ESTIMATED	2018 PROPOSED	
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Tandem Trucks	0.05	0.05		2,748	2,748	2,771
TOTAL	0.05	0.05	563	2,748	2,748	2,771



2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: WEED CONTROL

MISSION STATEMENT

The mission of the weed control department is the control of noxious weeds. Responsibilities include the mowing of street right-of-ways, vacant lots, and lawns which property owner have neglected to maintain. Weed/grass control on private property is charged to the property owner.

Increase (Decrease) in 2018 Budget

The Weed Control budget increased \$3,145, 9.17%

2018 BUDGET

FUND: 101 DEPT: 53640 DIVISION: TRANSPORTATION DEPARTMENT: WEED CONTROL

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	10,385	10,452	11,072	10,452	11,084
5104	Temporary Payroll	17,085	15,000	6,358	17,000	17,600
5119	Longevity Pay	9	12	0	0	0
	Fringe Benefits					
5151	Retirement Plan	1,033	1,339	1,335	1,339	1,237
5154	Social Security	999	1,017	902	1,046	1,103
5157	Group Health Insurance	3,736	3,905	4,505	9,009	3,588
5160	Group Life Insurance	18	16	14	27	28
5163	Workers Compensation	895	937	645	1,010	1,133
	TOTAL PERSONNEL SERVICES	34,159	32,678	24,830	39,883	35,773
	NON-PERSONNEL SERVICES					
	Purchased Services					
5318	Maintenance - Automotive	413	500	423	600	500
5328	Advertising	307	200	59	200	250
	Supplies					
5407	Automotive Supplies	544	600	273	600	600
5410	General Supplies	6,052	300	44	300	300
	TOTAL NON-PERSONNEL SERVICES	7,316	1,600	800	1,700	1,650
	TOTAL WEED CONTROL	41,475	34,278	25,630	41,583	37,423

2018 BUDGET

DIVISION: TRANSPORTATION DEPARTMENT: WEED CONTROL

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017					2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Laborer	0.20	0.20		10,452	10,452	11,084
TOTAL	0.20	0.20	10,385	10,452	10,452	11,084



2018 BUDGET

DIVISION: SANITATION
DEPARTMENT: REFUSE COLLECTION

MISSION STATEMENT

The mission of the Refuse Collection Department is to provide regular weekly collection of garbage and rubbish and to transport this garbage to a disposal site in order to enhance public health, sanitation and community appearance. Also included in budget expenditures are the various special collections in the spring and fall, including tire collection weeks.

Increase (Decrease) in 2017 Budget

The Refuse Collection budget increased \$2,664, 0.62%

2018 BUDGET

FUND: 101 DEPT: 53620 DIVISION: SANITATION
DEPARTMENT: REFUSE COLLECTION

			2017	2017	
	2016	2017	6 MONTHS	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
PERSONNEL SERVICES					
•					
	206,387	210,657	103,222	210,657	216,135
			3,098		8,800
	•		0		750
Job Class Premium Pay	292		31	250	350
- , ,	673		0	0	0
	0	50	0	50	50
Retirement Plan	,	20,599	9,795	20,599	24,190
•	,		7,836		16,746
•	61,816	73,620	36,723	73,620	69,966
•	648	678	347	693	728
Workers Compensation	7,028	8,148			8,928
TOTAL PERSONNEL SERVICES	319,115	340,913	165,162	339,363	346,643
NON DEDCONNEL CEDVICES					
	80 855	45,000	16.075	47,000	50,000
				•	400
	, ,		_		1,000
	340	1,000	O	330	1,000
• •	285	300	113	285	300
					30,000
• •	,				2,000
	,			r	83,700
. O	111,004	33,200	00,002	70,000	33,700
TOTAL REFUSE COLLECTION	433,179	427,113	195,553	414,398	430,343
	PERSONNEL SERVICES Wages & Salaries Regular Payroll Temporary Payroll Overtime Pay Job Class Premium Pay Longevity Pay Call Time Fringe Benefits Retirement Plan Social Security Group Health Insurance Group Life Insurance Workers Compensation TOTAL PERSONNEL SERVICES NON-PERSONNEL SERVICES Maintenance - Automotive Contractual Services Advertising Supplies Clothing Expense Automotive Supplies General Supplies	DESCRIPTION ACTUAL PERSONNEL SERVICES Wages & Salaries Regular Payroll 206,387 Temporary Payroll 8,294 Overtime Pay 1,068 Job Class Premium Pay 292 Longevity Pay 673 Call Time 0 Fringe Benefits Retirement Plan 18,073 Social Security 14,837 Group Health Insurance 61,816 Group Life Insurance 648 Workers Compensation 7,028 TOTAL PERSONNEL SERVICES 319,115 NON-PERSONNEL SERVICES 40,055 Contractual Services (967) Advertising 948 Supplies 20,942 Coneral Supplies 22,942 General Supplies 10,001 TOTAL NON-PERSONNEL SERVICES 114,064	PERSONNEL SERVICES Wages & Salaries Regular Payroll 206,387 210,657 Temporary Payroll 8,294 8,500 Overtime Pay 1,068 750 Job Class Premium Pay 292 350 Longevity Pay 673 1,150 Call Time 0 50 Fringe Benefits 8 40 Retirement Plan 18,073 20,599 Social Security 14,837 16,411 Group Health Insurance 61,816 73,620 Group Life Insurance 648 678 Workers Compensation 7,028 8,148 TOTAL PERSONNEL SERVICES 319,115 340,913 NON-PERSONNEL SERVICES 967) 400 Advertising 948 1,000 Supplies 285 300 Clothing Expense 285 300 Automotive Supplies 22,942 38,000 General Supplies 10,001 1,500 TOTAL NON-PERSONNEL SERVICES 114,064 <t< th=""><th>DESCRIPTION 2016 ACTUAL 2017 BUDGET 6 MONTHS ACTUAL PERSONNEL SERVICES Wages & Salaries Regular Payroll 206,387 210,657 103,222 Temporary Payroll 8,294 8,500 3,098 Overtime Pay 1,068 750 0 Job Class Premium Pay 292 350 31 Longevity Pay 673 1,150 0 Call Time 0 50 0 Fringe Benefits 8 7 0 0 Fringe Benefits 8 7 0 20,599 9,795 0 36</th><th>DESCRIPTION 2016 ACTUAL 2017 BUDGET 6 MONTHS ACTUAL ESTIMATED ACTUAL PERSONNEL SERVICES Wages & Salaries 8 210,657 103,222 210,657 Temporary Payroll 8,294 8,500 3,098 8,600 Overtime Pay 1,068 750 0 500 Job Class Premium Pay 292 350 31 250 Longevity Pay 673 1,150 0 0 Call Time 0 50 0 50 Fringe Benefits 8 750 0 50 Retirement Plan 18,073 20,599 9,795 20,599 Social Security 14,837 16,411 7,836 16,297 Group Life Insurance 61,816 73,620 36,723 73,620 Group Life Insurance 648 678 347 693 Workers Compensation 7,028 8,148 4,111 8,096 TOTAL PERSONNEL SERVICES 319,115 340,913 165,162</th></t<>	DESCRIPTION 2016 ACTUAL 2017 BUDGET 6 MONTHS ACTUAL PERSONNEL SERVICES Wages & Salaries Regular Payroll 206,387 210,657 103,222 Temporary Payroll 8,294 8,500 3,098 Overtime Pay 1,068 750 0 Job Class Premium Pay 292 350 31 Longevity Pay 673 1,150 0 Call Time 0 50 0 Fringe Benefits 8 7 0 0 Fringe Benefits 8 7 0 20,599 9,795 0 36	DESCRIPTION 2016 ACTUAL 2017 BUDGET 6 MONTHS ACTUAL ESTIMATED ACTUAL PERSONNEL SERVICES Wages & Salaries 8 210,657 103,222 210,657 Temporary Payroll 8,294 8,500 3,098 8,600 Overtime Pay 1,068 750 0 500 Job Class Premium Pay 292 350 31 250 Longevity Pay 673 1,150 0 0 Call Time 0 50 0 50 Fringe Benefits 8 750 0 50 Retirement Plan 18,073 20,599 9,795 20,599 Social Security 14,837 16,411 7,836 16,297 Group Life Insurance 61,816 73,620 36,723 73,620 Group Life Insurance 648 678 347 693 Workers Compensation 7,028 8,148 4,111 8,096 TOTAL PERSONNEL SERVICES 319,115 340,913 165,162

2018 BUDGET

DIVISION: SANITATION DEPARTMENT: REFUSE COLLECTION

NUMBER OF						2018
	FULL-TIME E	EQUIVALENTS	2016	2017	ESTIMATED	PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Heavy Equipment Operator	1.00	1.00		55,772	55,772	55,419
Heavy Equipment Operator	1.00	1.00		55,772	55,772	55,419
Laborer	1.00	1.00		52,574	52,574	55,419
Small Truck Driver	0.50	0.50		26,663	26,663	27,710
Laborer	0.40	0.40		19,876	19,876	22,168
TOTAL	3.90	3.90	206,387	210,657	210,657	216,135



2018 BUDGET

DIVISION: SANITATION DEPARTMENT: REFUSE DISPOSAL

MISSION STATEMENT

The mission of the refuse disposal department is to account for the tipping fees for disposal of refuse and debris and for the fees associated with the city's recycling program. Also included are the costs associated with the processing of waste concrete, yard debris, leaves and brush located at the city leased site at the Red Hills Landfill.

Increase (Decrease) in 2018 Budget

The Refuse Disposal budget decreased slightly by \$3,500 (2.72%)

2018 BUDGET

FUND:101DIVISION: SANITATIONDEPT:53630DEPARTMENT: REFUSE DISPOSAL

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5325 5395	NON-PERSONNEL SERVICES Purchased Services Contractual Services Recycling Costs	132,181 15.654	122,000 6,500	106,699 28,963	122,000 37,000	110,000 15,000
3333	TOTAL NON-PERSONNEL SERVICES	147,836	128,500	135,662	159,000	125,000
	TOTAL REFUSE DISPOSAL	147,836	128,500	135,662	159,000	125,000

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: ADULT SPORTS

MISSION STATEMENT

To provide adult citizens organized sports leagues to including men's softball and adult coed kickball.

2016 - 2017 Goals and Objectives

Add 1-2 new adult programs.

2016 - 2017 Accomplishments

Added StrollerMOM, and Power Walk Indoors classes and Health & Wellness Series Workshops

2017 - 2018 Goals and Objectives

Add 1-2 new adult programs

Increase (Decrease) in 2018 Budget

The Adult Sports budget is proposed to increase by \$2,508 or 2.74%.

Service Efforts:

INDICATOR	2015	2016	2017
Number of teams	33	28	33*
Number of annual participants	396	274	285*
Adult Open Gym	14	17	*
Fitness/Health Classes		34	92
Adult Archery Leagues	8	6	6

^{*}Registration for fall/winter programs is not complete at this time.

2018 BUDGET

FUND: 101 DEPT: 55320 DIVISION: LEISURE DEPARTMENT: ADULT SPORTS

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	34,793	36,168	17,132	35,806	36,842
5104	Temporary Payroll	12,957	20,345	5,334	20,345	20,958
5107	Overtime Pay	153	0	0	0	0
5119	Longevity Pay	87	100	0	100	127
	Fringe Benefits					
5151	Retirement Plan	3,386	3,892	1,946	3,857	3,933
5154	Social Security	2,619	3,070	1,355	3,042	3,132
5157	Group Health Insurance	12,907	13,164	6,848	13,164	14,091
5160	Group Life Insurance	58	61	29	59	62
5163	Workers Compensation	1,166	1,643	631	1,634	1,806
	TOTAL PERSONNEL SERVICES	68,128	78,443	33,276	78,007	80,951
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	80	160	43	160	160
5325	Contractual Services	1,495	2,600	2,844	2,600	2,600
5325		1,495 1,748	2,650	•	2,650 2,650	
5328	Advertising	1,748	2,650	0	2,650	2,650
5401	Supplies	400	500	0	500	500
	Office Supplies	128	500	0		500
5407	Automotive Supplies	70	400	12	400	400
5422	Data Processing Supplies	0	1,200	0	1,200	1,200
5428	Recreation	2,306	4,500	3,045	4,500	4,500
5431	Postage	290	1,200	0	1,200	1,200
	TOTAL NON-PERSONNEL SERVICES	6,117	13,210	5,944	13,210	13,210
	TOTAL ADULT SPORTS	74,245	91,653	39,220	91,217	94,161

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: ADULT SPORTS

	NUMBER OF FULL-TIME EQUIVALENTS 2016 2017 E					2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Recreation Director Office Assistant	0.33 0.33	0.33 0.33		23,828 12,340	23,590 12,216	24,272 12,570
TOTAL	0.66	0.66	34,793	36,168	35,806	36,842



2018 BUDGET

DIVISION: LEISURE DEPARTMENT: ATHLETIC FIELDS

MISSION STATEMENT

The mission of the athletic field department is to provide and maintain recreation facilities available for use by the public and the Kaukauna Area School District. The city maintains fields and buildings at the Doty Bayorgeon recreational facility, Horseshoe Park, Riverside Park, Grignon Home, Central Park, and Jonen Park.

Increase (Decrease) in 2018 Budget

The Athletic Fields budget remains flat for 2018

Performance Measures

INDICATOR	2014	2015	2016
# of fields to prepare	16	16	17
# of times fields prepared	612	612	625

2018 BUDGET

FUND: 101 DEPT: 55415 DIVISION: LEISURE DEPARTMENT: ATHLETIC FIELDS

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	46,306	66,245	23,065	66,245	69,274
5104	Temporary Payroll	681	1,500	423	1,500	1,500
5107	Overtime Pay	118	250	19	125	250
5113	Job Class Premium Pay	69	200	40	80	100
5119	Longevity Pay	54	400	0	0	0
5125	Call Time	100	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	4,993	8,588	2,397	8,588	7,752
5154	Social Security	3,327	5,155	1,754	5,083	5,326
5157	Group Health Insurance	16,415	25,139	7,502	25,139	22,425
5160	Group Life Insurance	99	76	29	58	61
5163	Workers Compensation	1,528	2,524	894	2,501	2,809
	TOTAL PERSONNEL SERVICES	73,690	110,077	36,123	109,319	109,497
	NON DEDOCAMEN OFFICE					
	NON-PERSONNEL SERVICES					
5000	Purchased Services	00.040	00.000	0.400	47.000	00.000
5309	Water, Sewer & Electric	23,648	20,000	8,103	17,000	20,000
5312	Maintenance - Building	(3,624)	4,000	693	3,000	4,000
5321	Maintenance - Other Equipment	788	500	181	400	500
5322	Maintenance - Roads & Walks	55	3,000	0	3,000	3,000
5325	Contractual Services	879	1,500	3,238	3,238	1,500
5407	Supplies	4.507	0.000	04.4	4.000	0.000
5407	Automotive Supplies	1,587	2,300	814	1,600	2,000
5410	General Supplies	8,262	6,500	4,339	7,000	7,200
5425	Botanical & Agricultural TOTAL NON-PERSONNEL SERVICES	6,307	10,000	7,484	10,000	10,000
	IUIAL NUN-PERSUNNEL SERVICES	37,902	47,800	24,852	45,238	48,200
	OUTLAY					
5801		8,660	8,000	0	2,000	8,000
3001	Land & Buildings TOTAL OUTLAY	8,660	8,000	0	2,000	8,000
	IOIAL GUILAT	0,000	6,000	U	2,000	6,000
	TOTAL ATHLETIC FIELD	120,251	165,877	60,975	156,557	165,697
		. = 0, = 0 !	. 50,0.1	50,5.0	: 50,001	. 50,001

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: ATHLETIC FIELDS

	NUMBER OF FULL-TIME EQUIVALENTS 2016 2017					2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Parkman	1.00	1.00		53,180	53,180	55,419
Laborer	0.25	0.25		13,065	13,065	13,855
TOTAL	1.25	1.25	46,306	66,245	66,245	69,274



2018 BUDGET

DIVISION: LEISURE DEPARTMENT: CARNEGIE BUILDING

MISSION STATEMENT

Carnegie building is responsible for janitorial services in the Carnegie building as long as the Recreation department is utilizing that facility.

Increase (Decrease) in 2018 Budget

The Carnegie Building operations and Maintenance budget increased \$10,364, 47.72%

2018 BUDGET

FUND: 101 DEPT: 55115 DIVISION: LEISURE DEPARTMENT: CARNEGIE BUILDING

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	7,455	5,226	10,688	15,000	11,084
5104	Temporary Payroll	0	200	0	100	100
5107	Overtime Pay	0	200	0	0	0
5110	Shift Premium Pay	0	50	0	0	0
5113	Job Class Premium Pay	7	200	0	0	0
5119	Longevity Pay	0	11	0	0	0
5125	Call Time	0	100	0	0	0
	Fringe Benefits					
5151	Retirement Plan	792	347	1,021	2,042	1,237
5154	Social Security	536	446	808	1,149	849
5157	Group Health Insurance	1,971	2,011	1,689	2,011	3,588
5160	Group Life Insurance	8	6	28	57	60
5163	Workers Compensation	237	220	399	556	442
	TOTAL PERSONNEL SERVICES	11,005	9,017	14,633	20,915	17,360
	NON-PERSONNEL SERVICES					
	Purchased Services					
5306	Heating Fuels	0	2,300	1,754	2,600	2,700
5309	Water, Sewer & Electric	4,028	5,000	3,919	7,000	7,000
5312	Maintenance - Building	800	1,000	1,398	1,700	1,700
5325	Contractual Services	1,646	4,000	1,360	2,500	3,100
5413	Chemical & Ordnance	0	400	0	250	250
	TOTAL NON-PERSONNEL SERVICES	6,474	12,700	8,431	14,050	14,750
	TOTALCARNEGIE BUILDING	17,479	21,717	23,064	34,965	32,110

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: CARNEGIE BUILDING

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017 I					2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Janitor	0.10	0.20		5,226	5,226	11,084
TOTAL	0.10	0.20	7,455	5,226	5,226	11,084



2018 BUDGET

DIVISION: LEISURE DEPARTMENT: CIVIC PROMOTIONS

MISSION STATEMENT

Civic promotion is responsible for promoting the public image at the City. Grignon Home contribution, Christmas decorations, Memorial Day contribution and Fox Cities Marathon are some of the programs supported by this department.

Increase (Decrease) in 2018 Budget

The Civic Promotions budget increased \$15,000, 150%

2018 BUDGET

FUND:101DIVISION: LEISUREDEPT:55190DEPARTMENT: CIVIC PROMOTIONS

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5499	NON-PERSONNEL SERVICES Supplies Miscellaneous	29,005	10,000	36,502	40,000	25,000
	TOTAL NON-PERSONNEL SERVICES	29,005	10,000	36,502	40,000	25,000
	TOTAL CIVIC PROMOTIONS	29,005	10,000	36,502	40,000	25,000

2018 BUDGET

DIVISION: LEISURE
DEPARTMENT: COMMUNITY CENTER

MISSION STATEMENT

This category is primarily related to programs offered to senior citizens.

2016 - 2017 Goals and Objectives

Add 1-2 new programs

2016 - 2017 Accomplishments

We did not add any new programs this year.

2017 - 2018 Goals and Objectives

Add 1-2 new programs

Increase (Decrease) in 2018 Budget

The Community Center budget proposed to remain the same for 2018.

Service Efforts:

INDICATOR	AS OF 12/31/15	AS OF 12/31/16	AS OF 6/30/17
# of Community Room bookings	361	-	-
# of Konkapot Room bookings	367	-	-
# of Council Chambers bookings	-	169	189
# of Hydro View Training Room Bookings	-	103	80
XYZ Group Participants	172	198	256
Strong Bones	80	103	80
Stepping On	16	-	*

^{*} Registration for fall/winter programs is not complete at this time.

2018 BUDGET

FUND: 101 DIVISION: LEISURE

DEPT: 55405 DEPARTMENT: COMMUNITY CENTER

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5325	Contractual Services	1,725	1,200	465	1,200	1,200
E 400	Supplies	4 704	1.000	4 400	1.000	1 000
5428	Recreation	1,701	1,900	1,183	1,900	1,900
	TOTAL NON-PERSONNEL SERVICES	3,426	3,100	1,648	3,100	3,100
	TOTAL COMMUNITY CENTER	3,426	3,100	1,648	3,100	3,100

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: DANCE CLASSES

MISSION STATEMENT

This category is intended to provide dance lessons, which include tap, tumbling, ballet, hip hop, lyrical jazz, Irish dance, break dancing & tricks, musical theatre and jazz for boys and girls ages 3 through high school ages. We offer a six-week beginner program in the spring, two 5-week summer sessions and a 28-week program that begins in September and concludes with the annual dance recital in mid April.

2016 - 2017 Goals and Objectives

Create and maintain a viable dance studio in the Old Library.

Incorporate more instructor involvement in administrative duties.

2016 - 2017 Accomplishments

Created and operated new studio in Old Library.

Dana Krueger took on some administrative duties.

2017 - 2018 Goals and Objectives

Create a new Competition Program.

Increase (Decrease) in 2018 Budget

The Dance Classes budget is proposed to increase by \$2,397 or 3.48%.

Service Efforts:

INDICATOR	2015	2016	2017
Dance Lessons	244	256	*
Beginner Dance Lessons	197	119	115
Summer	128	151	135
Tot Classes	70	42	29*
vvorksnops	18	13	21*

^{*} Registration for fall/winter programs is not complete at this time.

2018 BUDGET

FUND: 101 DEPT: 55310 DIVISION: LEISURE DEPARTMENT: DANCE CLASSES

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5104	Temporary Payroll	24,926	30,589	13,363	30,589	31,483
5107	Overtime Pay	0	0	1,096	1,096	1,200
	Fringe Benefits					
5151	Retirement Plan	0	0	75	75	80
5154	Social Security	352	444	281	527	548
5163	Workers Compensation	799	1,126	504	1,127	1,245
	TOTAL PERSONNEL SERVICES	26,077	32,159	15,318	33,414	34,556
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	642	1,000	85	1,000	1,000
5208	Travel - City Business	0	500	134	500	500
	Purchased Services					
5325	Contractual Services	6,943	6,325	3,235	6,325	6,325
5328	Advertising	1,901	2,450	0	2,450	2,450
5334	Printing Expense	791	1,000	796	1,000	1,000
	Supplies					
5404	Clothing Expense	12,657	21,000	2,144	21,000	21,000
5422	Data Processing Supplies	0	1,200	892	1,200	1,200
5428	Recreation	16,860	2,000	1,115	2,000	2,000
5431	Postage	1,200	1,200	0	1,200	1,200
	TOTAL NON-PERSONNEL SERVICES	40,992	36,675	8,401	36,675	36,675
	TOTAL DANCE CLASSES	67,070	68,834	23,720	70,089	71,231

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: LIBRARY

MISSION STATEMENT

Enhancing People's Lives And Opens Doors For Curious Minds.

2016 - 2017 Goals and Objectives

Address staffing needs.

Implement use of Past Perfect software in Local History collection.

Explore further collaboration with local historical organizations.

Improve volunteer management to better focus skills and abilities.

Develop Library website page(s) on City website.

Continue developing programs of interest and service to community.

Continue activity in POINT.

Develop Readers Services with local Senior Centers.

Develop Core curriculum for outreach visitations.

Begin process for developing Library's next Long Range Plan.

Host Library Board Planning Retreat.

Continue to develop Library collections.

2016 - 2017 Accomplishments

Sponsored Food for Fines Program

Sponsored Back-to-School Clothing Giveaway

Initiated Mini-Food Pantry at Library

Sponsored location for AARP tax preparation attended by 184 people

Revised Employee Handbook

Instituted automated volunteer sign in and report management

Initiated time and attendance software program

Cataloged complete records of Green Bay and Mississippi Canal Company

Cataloged and added more than 1,000 pictures to Website

Only library in OWLS to have increased circulation in 2016

Participated in ALICE training in conjunction with Police

Issued 1100 new library cards in 2016

Annual Fairy Walk had record attendance of over 900 attendees

US Cellular had free book give-a-way at Library

Continued to attend KASD Family Nights

Participated in Poverty Outcome Initiative Network Team

Participated in Reach Out and Read Advisory Committee

Participated in Fox Cities Reads and Book Festival

Worked with KHS JET students

Participated in Children's Expos in Fox Valley

Participated in Read on Wisconsin Advisory Committee

Programming Librarian participated as Director at Large for Youth Services section of WLA

Received \$2,000 grant from Best Buy for STEM programming

Completed installation of AV equipment in Board and Conference Rooms

Succeeded in obtaining 501 (c)3 status for Library Foundation

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: LIBRARY

2017 - 2018 Goals and Objectives

Continue developing Library's next Long Range Plan.

Host Library Board Planning Retreat.

Continue developing programs of interest and service to community.

Continue to develop Library collections.

Implement revised staff schedule

Develop Capital Improvement Plan for Library

Complete Interactive Learning Garden

Explore technology collaboration with Kaukauna Utilities

Continue collaboration with public and parochial schools and child care centers

Increase (Decrease) in 2018 Budget \$13,232, 1.38%

Service Efforts:

	2015	2016	% +/-	2017 (7 mos.)	Explanation
Patron Access	116,694	123,067	5%	68,680	Door Count
Circulation	171,956	182,045	6%	108,855	Total Circulation
Checkouts & Renewals	161,844	170,096	5%	100,816	
Overdrive	10,026	11,842	18%	7,974	eBook checkouts
Teacher Packs	86	107	24%	65	Prepared by KPL at Teachers' request
Loan Rate	34,488	27,044	-22%	16,332	KPL Items requested by other libraries
Borrowing Rate	39,408	40,605	3%	25,715	KPL Patron requests from other libraries
Program Attendance	11,961	14,496	21%	12,433	Total Program Attendees
Juvenile	11,208	13,524	21%	11,801	
Adult	753	972	229%	632	
Library Space Usage	0	1,171	N/A	1,004	Total Conference and Study Room Use
Study Rooms	0	658	N/A	568	
Meeting Rooms	0	513	N/A	436	
Computers Use	9,526	9,969	5%	4,433	Total Public Access computer use
Wi-Fi Usage	6,885	9,768	42%	7,364	Total Wi-Fi log-ins
Virtual Access	43,099	56,477	31%	28,806	Website log-ins

2018 BUDGET

FUND: 101 DEPT: 55110 DIVISION: LEISURE DEPARTMENT: LIBRARY

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	400,786	391,071	191,833	383,123	397,544
5151	Retirement Plan	27,758	33,608	15,089	25,931	26,402
5154	Social Security	24,336	25,728	11,682	22,372	23,068
5157	Group Health Insurance	55,881	52,981	25,550	48,300	51,683
5160	Group Life Insurance	1,225	1,280	471	942	990
5163	Workers Compensation	668	626	322	613	636
	TOTAL PERSONNEL SERVICES	510,653	505,294	244,948	481,281	500,323
	NON-PERSONNEL SERVICES					
	Travel/Training					
5208	Travel - City Business	0	250	24	24	250
5211	Education & Memberships	0	500	684	950	500
	Purchased Services					
5303	Communications	240	240	130	280	300
5306	Heating Fuels	0	4,000	3,430	4,940	5,000
5309	Water, Sewer & Electric	14,185	8,000	5,140	10,500	10,000
5312	Maintenance - Building	0	110,113	89,661	112,752	122,201
5313	Lease - Building	0	133,140	33,285	133,140	133,140
5325	Contractual Services	9,215	63,500	29,254	64,200	67,150
5328	Advertising	0	600	177	250	150
5331	General Insurance	0	8,400	0	8,400	8,600
	Supplies					
5401	Office Supplies	0	5,825	4,506	6,400	6,200
5402	Desktop Printing Expense	0	2,000	1,756	2,400	4,600
5422	Data Processing Supplies	0	4,500	4,020	5,300	5,000
5431	Postage	0	675	615	675	600
5441	Library Material	0	65,222	28,102	42,000	60,000
5442	Service Contracts	0	42,961	42,897	48,000	43,688
5444	Library Programs	0	2,750	2,359	3,100	3,500
5499	Miscellaneous	397,627	300	2,239	2,300	300
	TOTAL NON-PERSONNEL SERVICES	421,268	452,976	248,279	445,611	471,179
	OUTLAY					
5804	Office Equipment	0	0	0	0	0
	TOTAL OUTLAY	0	0	0	0	0
	TOTAL LIBRARY	931,921	958,270	493,227	926,892	971,502
	I VIAL LIDRAR I	931,921	900,210	493,227	920,092	971,502

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: LIBRARY

	NUME	BER OF			2017	2018
	FULL-TIME E	QUIVALENTS	2016	2017	ESTIMATED	PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Library Director	1.00	1.00		89,107	89,508	92,099
Youth Librarian	1.00	1.00		64,432	64,838	66,715
Technology Coordinator	1.00	1.00		48,388	48,383	49,784
Library Associate	1.00	1.00		33,257	33,260	34,223
Library Associate	0.53	0.53		18,078	17,628	18,138
Library Associate	0.53	0.53		18,078	17,628	18,138
Library Associate	0.53	0.53		18,078	16,861	17,739
Library Associate	0.53	0.53		18,078	16,489	17,349
Library Associate	0.53	0.53		18,078	16,127	17,349
Library Associate	0.53	0.53		16,712	15,772	16,594
Library Associate	0.53	0.53		16,339	15,772	16,594
Library Associate	0.53	0.53		16,332	15,772	16,594
Library Associate	0.53	0.53		16,114	15,085	16,228
TOTAL	8.77	8.77	400,786	391,071	383,123	397,544

2018 BUDGET

DIVISION: LEISURE DEPARTMENT: SWIMMING POOL

MISSION STATEMENT

To provide aquatic programs including open swim, swim lessons, water aerobics, lap swimming, volleyball leagues and swimming pool rentals to residents of the City of Kaukauna. To provide all necessary support staff for the safety of the above mentioned programs and facility usage.

2016 - 2017 Goals and Objectives

Continue to evaluate potential for and feasibility of splash pad and miniature golf attractions.

Evaluate concession stand offerings.

Replace water heater on male side of bath house.

2016 - 2017 Accomplishments

Pool Evaluation

2017 - 2018 Goals and Objectives

Continue to evaluate potential for and feasibility of splash pad and miniature golf attractions.

Evaluate concession stand offerings.

Replace water heater on male side of bath house.

Increase (Decrease) in 2018 Budget

The Swimming Pool budget is proposed to increase by \$4,346 or 1.23%.

Service Efforts:

INDICATOR	2015	2016	2017
Days of operation	80	79	81
Daily attendance	38,368	42,068	40,581
Avg. daily attendance	480	532	501
Swimming lesson participants	1,642	1,674	1736
Water aerobic participants	16	15	15
Individual passes issued	652	734	744
Pool rentals	39 hours	42 hours	53 hours
Discover SCUBA/Snorkeling	12	25	16

2018 BUDGET

FUND: 101 DEPT: 55410 DIVISION: LEISURE DEPARTMENT: SWIMMING POOL

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	36,049	41,394	18,738	41,032	42,384
5104	Temporary Payroll	134,472	165,096	33,658	165,096	169,940
5107	Overtime Pay	172	0	0	0	0
5119	Longevity Pay	94	112	0	112	127
	Fringe Benefits					
5151	Retirement Plan	3,529	4,561	2,157	4,213	4,305
5154	Social Security	4,484	5,569	1,890	5,541	5,716
5157	Group Health Insurance	13,337	14,214	7,551	13,149	14,076
5160	Group Life Insurance	61	64	32	64	68
5163	Workers Compensation	5,173	7,169	1,748	7,154	7,909
	TOTAL PERSONNEL SERVICES	197,372	238,179	65,775	236,362	244,525
	NON-PERSONNEL SERVICES					
F20F	Travel/Training	4 405	1 000	0	4 000	1 000
5205	Seminar Expense Travel - City Business	1,195	1,000	0	1,000 100	1,000
5208	Purchased Services	0	100	U	100	100
F202	Communications	00	100	40	100	100
5303		80	160	43	160	160
5306	Heating Fuels	8,108	10,000	211	10,000	10,000
5309	Water, Sewer & Electric	18,798	15,000	5,850	15,000	15,000
5312	Maintenance - Building	11,244	20,000	6,083	20,000	20,000
5318 5325	Maintenance - Automotive Contractual Services	125	1,500	1,344	1,500	1,500
5325		22,292	23,085	14,731	23,085	23,085
5328	Advertising	2,248	2,550	1,315	2,550	2,550
E401	Supplies	1 200	2,000	823	2,000	2 000
5401 5404	Office Supplies Clothing Expense	1,300 1,712	3,500	023	3,500	2,000 3,500
5404 5407	Automotive Supplies	1,712	800	178	3,300 800	800
5410	General Supplies	4,096	3,500	800	3,500	3,500
5413	Chemical & Ordnance	5,086	4,125	918	4,125	4,125
5422	Data Processing Supplies	42	1,200		1,200	1,200
5422 5425	Botanical & Agricultural	2,122	2,350	0	2,350	2,350
5428	Recreation	1,043	1,000	400	1,000	1,000
5431	Postage	1,208	1,000	1,200	1,200	1,000
5440	Concession Product	22,451	18,000	4,981	18,000	18,000
3440	TOTAL NON-PERSONNEL SERVICES	103,307	111,070	38,877	111,070	111,070
	TOTAL HON-I ENCOUNTED SERVICES	103,307	111,010	50,011	111,070	111,070
	OUTLAY					
5804	Office Equipment	0	4,000	0	0	2,000
	TOTAL OUTLAY	0	4,000	0	0	2,000
	TOTAL SWIMMING POOL	300,679	353,249	104,652	347,432	257 505
	TOTAL SWIMMING POOL	300,079	333,249	104,652	347,432	357,595

2018 BUDGET

DIVISION: LEISURE
DEPARTMENT: SWIMMING POOL

NUMBER OF FULL-TIME EQUIVALENTS 2016 2					2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Recreation Director	0.33	0.33		23,828	23,590	24,272
Office Assistant	0.33	0.33		12,340	12,216	12,570
Laborer	0.10	0.10		5,226	5,226	5,542
TOTAL	0.76	0.76	36,049	41,394	41,032	42,384



2018 BUDGET

DIVISION: LEISURE DEPARTMENT: YOUTH SPORTS

MISSION STATEMENT

To provide the youth of the City of Kaukauna with a broad range of programs to include a variety of sports programs, i.e. softball, soccer, T-ball, Rec-Ball, wrestling, flag football, baseball, and gymnastics. Provide all necessary staff for safe and adequate supervision of various programs and activities being offered. Provide staff for Safety Town and Kidz Academy programs.

2016 - 2017 Goals and Objectives

Add two new programs.

2016 - 2017 Accomplishments

Added MLB Home Run Derby, Zumba Kids and Zumba Kids Jr fitness classes and SCRAPS Scrapbooking class.

2017 - 2018 Goals and Objectives

Add Youth Baseball Program.

Increase (Decrease) in 2018 Budget

The Youth Sports budget is proposed to increase \$44,799 or 26.37%.

Service Efforts:

INDICATOR	2015	2016	2017
Gymnastics participants	367	345	226*
Summer sports participants	289	301	395
Boys volleyball league	32	43	*
Flag football participants	19	60	*
Football FUNdamentals participants	55	64	*
Wrestling participants	199	135	*
Winter basketball participants	148	140	*
7-8 Year Old Baseball League	156	-	-
Kidz Academy participants	100	96	79
Girls Softball participants	90	89	89
Safety Town participants	80	100	73
Bricks4Kidz	34	-	-
Disc Golf Instruction	44	48	42
Girls Volleyball Instruction	32	42	*
Junior Golf League	40	61	56
Pee Wee Golf	29	37	23
Golf Instruction	11	14	9
KidStage	73	95	72*
Kiddy Keys	26	-	-

INDICATOR	2015	2016	2017
Kiddy Keys & Company	23	-	-
Martial Arts	22	26	18
Nature Journaling/Draw On Wisconsin/Fox River Explorers/Easy Pinterest Sews for Summer	20	19	-
Archery Instruction	134	94	101
Rifle Instruction	31	23	29
Kayaking Instruction	6	2	1
Lil Mad Kat Art Classes	149	81	39*

^{*} Registration for fall/winter programs is not complete at this time.

2018 BUDGET

FUND: 101 DEPT: 55305 DIVISION: LEISURE DEPARTMENT: YOUTH SPORTS

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	34,793	36,168	18,381	35,806	36,842
5104	Temporary Payroll	41,321	56,065	9,258	56,065	64,907
5107	Overtime Pay	153	0	0	0	0
5119	Longevity Pay	87	100	0	100	127
	Fringe Benefits					
5151	Retirement Plan	3,386	3,892	1,946	3,857	3,933
5154	Social Security	3,036	3,587	1,434	3,560	3,769
5157	Group Health Insurance	12,907	13,164	6,848	13,149	14,076
5160	Group Life Insurance	58	60	29	59	61
5163	Workers Compensation	1,621	2,964	830	2,949	3,542
	TOTAL PERSONNEL SERVICES	97,361	116,000	38,726	115,545	127,257
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	1,548	600	0	600	600
5208	Travel - City Business	151	0	0	0	0
5211	Education & Memberships	150	150	0	150	150
	Purchased Services					
5303	Communications	80	160	43	160	160
5318	Maintenance - Automotive	0	350	0	350	350
5325	Contractual Services	16,609	8,650	5,850	8,650	8,650
5328	Advertising	2,850	3,150	1,560	3,150	3,400
5386	Youth Baseball	0	0	0	0	19,252
5389	Girls Softball	2,405	12,000	1,982	12,000	12,000
5390	Youth Wrestling	5,004	7,000	3,094	7,000	7,000
	Supplies					
5401	Office Supplies	1,503	1,000	785	1,000	1,000
5404	Clothing Expense	5,753	8,500	5,135	8,500	8,500
5407	Automotive Supplies	70	500	12	500	500
5422	Data Processing Supplies	2,148	1,200	1,200	1,200	1,200
5428	Recreation	5,586	9,450	2,767	9,450	9,450
5431	Postage	2,400	1,200	597	1,200	1,200
	TOTAL NON-PERSONNEL SERVICES	46,257	53,910	23,025	53,910	73,412
	OUTLAY					
5004	OUTLAY	•	•	^	^	44040
5804	Office Equipment	0	0	0	0	14,040
	TOTAL OUTLAY	0	0	0	0	14,040
	TOTAL YOUTH SPORTS	140 640	160 010	64 750	160 455	214 700
	IUIAL IUUIN SPUKIS	143,619	169,910	61,752	169,455	214,709

2018 BUDGET

DIVISION: LEISURE
DEPARTMENT: YOUTH SPORTS

	NUMBER OF FULL-TIME EQUIVALENTS 2016 2017				2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Recreation Director	0.33	0.33		23,828	23,590	24,272
Office Assistant	0.33	0.33		12,340	12,216	12,570
TOTAL	0.66	0.66	34,793	36,168	35,806	36,842

2018 BUDGET

DIVISION: PARKS DEPARTMENT: PARKS

MISSION STATEMENT

The mission of the park department is to provide an aesthetically pleasing and open space program through planning, construction and effective maintenance. Activities of this department include park cleanup, maintenance of restroom facilities, turf care, (fertilizing, mowing, weed control), repair of benches, tables, grills and playground equipment.

Increase (Decrease) in 2018 Budget

The Parks budget increased \$40,933, 9.72%

Service Efforts:

INDICATOR	2014	2015	2016
Park shelter reservations	153	153	152

2018 BUDGET

FUND: 101 DEPT: 55200 DIVISION: PARKS DEPARTMENT: PARKS

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	182,874	201,348	100,253	201,348	210,592
5104	Temporary Payroll	13,545	17,000	5,404	16,000	17,000
5107	Overtime Pay	9,109	5,000	3,841	7,500	8,000
5110	Shift Premium Pay	72	0	1	2	50
5113	Job Class Premium Pay	1,760	2,000	906	1,800	2,000
5119	Longevity Pay	879	897	0	0	0
5125	Call Time	100	350	0	100	350
	Fringe Benefits					
5151	Retirement Plan	19,037	23,638	12,172	23,638	24,191
5154	Social Security	13,985	16,281	8,145	16,354	17,152
5157	Group Health Insurance	50,443	56,311	29,641	56,311	68,172
5160	Group Life Insurance	460	440	247	493	518
5163	Workers Compensation	6,655	8,339	4,267	8,344	9,401
	TOTAL PERSONNEL SERVICES	298,918	331,604	164,876	331,890	357,426
	NON-PERSONNEL SERVICES					
	Purchased Services					
5309	Water, Sewer & Electric	35,427	25,000	14,286	29,600	31,000
5312	Maintenance - Building	6,870	6,000	1,776	4,000	6,000
5318	Maintenance - Automotive	46	0	0	0	0
5321	Maintenance - Other Equipment	27,450	20,000	10,918	27,000	25,000
5322	Maintenance - Roads & Walks	934	3,800	155	3,800	3,000
5325	Contractual Services	22,000	11,000	3,650	8,000	11,000
	Supplies					
5407	Automotive Supplies	5,648	5,500	2,793	4,800	5,200
5410	General Supplies	2,686	4,500	3,560	4,500	4,500
5425	Botanical & Agricultural	5,292	4,000	7,623	7,623	5,500
5437	Plumbing Supplies	1,999	2,500	334	1,000	2,000
5450	Dog Park Supplies	889	2,000	441	1,500	1,500
5460	Disk Golf Course Supplies	0	2,000	0	0	1,500
	TOTAL NON-PERSONNEL SERVICES	109,239	86,300	45,536	91,823	96,200
	OUTLAY					
5807	Machinery, Tools & Instruments	419	0	3,325	3,325	5,211
5833	Park Equipment	3,704	3,200	3,512	3,512	3,200
	TOTAL OUTLAY	4,123	3,200	6,837	6,837	8,411
	TOTAL PARKS	412,280	421,104	217,249	430,550	462,037

2018 BUDGET

DIVISION: PARKS DEPARTMENT: PARKS

	NUMBER OF FULL-TIME EQUIVALENTS 2016 2017				2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Parkman Parkman Parkman Laborer	1.00 1.00 1.00 0.60	1.00 1.00 1.00 0.60		53,180 53,180 53,180 31,356	53,180 53,180 53,180 31,356	55,419 55,419 55,419 33,251
Laborer	0.20	0.20		10,452	10,452	11,084
TOTAL	3.80	3.80	182,874	201,348	201,348	210,592



2018 BUDGET

DIVISION: EMERGENCY GOVERNMENT DEPARTMENT: CIVIL DEFENSE

MISSION STATEMENT

To effectively provide warning and recovery services from natural or man-made disasters.

Under State Statute 166., Municipal Government has a responsibility to assist residents in time of emergency or disaster. The City of Kaukauna adopted the Federal & State integrated emergency management concept. Due to a backup system being in place for power outages, natural gas disruptions, communications failures, etc., the City of Kaukauna will be able to respond to any one of several hazards described in a hazard analysis of the City.

2016 - 2017 Goals and Objectives

Continue participation in Hazard Mitigation.

Maintain emergency management equipment.

Maintain and update local emergency operation planning.

2016 - 2017 Accomplishments

Participated in functional disaster exercise.

Was an active participant and committee member in Outagamie County Hazard Mitigation Committee.

Maintained local E/M equipment.

Updated local Emergency Operation plan.

2017 - 2018 Goals and Objectives

Maintain emergency management equipment.

Participate in emergency management planning.

Maintain local plan.

Establish operations in newly constructed EOC.

Increase (Decrease) in 201 Budget

The Civil Defense budget remains unchanged.

2018 BUDGET

FUND:101DIVISION: EMERGENCY GOVERNMENTDEPT:52900DEPARTMENT: CIVIL DEFENSE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	2,500	2,500	1,193	2,500	2,500
	Fringe Benefits					
5151	Retirement Plan	325	528	189	528	528
5163	Workers Compensation	78	92	44	92	99
	TOTAL PERSONNEL SERVICES	2,903	3,120	1,425	3,120	3,127
	NON-PERSONNEL SERVICES					
	Supplies					
5407	Automotive Supplies	0	100	38	100	100
5410	General Supplies	0	900	0	900	900
	TOTAL NON-PERSONNEL SERVICES	0	1,000	38	1,000	1,000
	TOTAL CIVIL DEFENSE	2,903	4,120	1,463	4,120	4,127

2018 BUDGET

DIVISION: EMERGENCY GOVERNMENT DEPARTMENT: CIVIL DEFENSE

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017			2017 ESTIMATED	2018 PROPOSED		
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Emergency Coordinator	**	**		2,500	2,500	2,500
TOTAL	0.00	0.00	2,500	2,500	2,500	2,500

^{**} FTE calculation not readily determined due to the nature of the position



2018 BUDGET

DIVISION: OTHER DEPARTMENT: HEALTH INSURANCE

MISSION STATEMENT

This department accounts for the total health insurance cost of all City employees and reflects the transfer of most of these costs to various departments within the City. The unallocated portion represents the City's share of health insurance premiums for retired employees who have not reached Medicare eligible age.

Increase (Decrease) in 2018 Budget

The Health Insurance budget increased \$4,847, 2.26%

2018 BUDGET

FUND: 101 DIVISION: OTHER

DEPT: 59475 DEPARTMENT: HEALTH INSURANCE

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5157	PERSONNEL SERVICES Fringe Benefits Group Health Insurance	233,599	214,436	121,080	205,000	219,283
	TOTAL PERSONNEL SERVICES	233,599	214,436	121,080	205,000	219,283
	TOTAL HEALTH INSURANCE	233,599	214,436	121,080	205,000	219,283

2018 BUDGET

DIVISION: OTHER DEPARTMENT: PROPERTY & LIABILITY INSURANCE

MISSION STATEMENT

This department accounts for the total cost of employer insurances and consulting fees. These employer insurances include property, boiler, crime, public officials, automotive, general liability, police professional, errors and omissions, and umbrella insurances.

Increase (Decrease) in 2018 Budget

The Property & Liability Insurance budget decreased \$6,917, 5.29%

2018 BUDGET

FUND: 101 DIVISION: OTHER

DEPT:	59375	DEPARTMENT: PROPERTY & LIABILITY INSURANCE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5331	General Insurance	126,689	130,702	104,594	130,702	115,785
	TOTAL NON-PERSONNEL SERVICES	126,689	130,702	104,594	130,702	115,785
	TOTAL LIABILITY & DOODEDTY INC	100.000	420.700	104 504	420.702	115 705
	TOTAL LIABILITY & PROPERTY INS.	126,689	130,702	104,594	130,702	115,785
	Consultant					
						22 606
	General Liability					32,696
	Police Liability Public Officials Bond					17,125
						17,456
	Auto Liability & Physical Damage Crime					31,003 947
	Boiler					947
	Fuel Tank (Through Arthur)					4,500
	MPIC					37,131
	Total Insurance				-	140,858
	Total Ilisurance					140,030
	Less Dividend					(8,000)
	Less Allocation to KU					(8,473)
	Less Allocation to Library					(8,600)
	•					, , ,
	Total				-	115,785



2018 BUDGET STORM WATER UTILITY SUMMARY

The City of Kaukauna created a Storm Water Utility in July 2009 to facilitate compliance with various State and Federal regulations regarding the quality of storm water runoff and discharges. The Equivalent Runoffs units (ERU) rate for storm water was changed in 2015 from \$66/ERU/year to \$72/ERU/Year. The ERU rate is budgeted to increase to \$84/ERU/year for the 2018 budget.

ERU stands for Equivalent Runoffs units. An ERU is the average impervious area of a single family home. Impervious area refers to any surface that does not allow the natural infiltration of water into the soil (examples include roofs, patios, driveways, sidewalks, and pavement.). A Storm water utility fee is assessed for each ERU that a non-residential property possesses.

Non-residential properties that have more property than an average residential home is charged one ERU for every 2,944 sq. feet of impervious area of that property. The ERU is charged monthly. Each residential property is charge one ERU per year. The monthly charge per home is \$6.00/month, budget to increase \$1/month.

In future years, all utility related costs should be assimilated into utility accounting, budgeting and reporting. These costs should eventually include all equipment purchases, equipment usage, and the utilities share of overhead costs.

2018 BUDGET

STORM WATER UTILITY PROJECTED CASH BALANCE AS OF DECEMBER 31, 2017

DESCRIPTION		BALANCE
BALANCE AS OF JANUARY 1, 2017		
Cash And Receivable Balance Net of Current Liabilities		334,056
PROJECTED CHANGE IN CASH BALANCE FOR 2016		
Revenues & Other Financing Sources	963,000	
Expenses Net of Depreciation	(369,538)	
Debt Service - Principal and Interest	(409,305)	184,157
PROJECTED CASH BALANCE AS OF DECEMBER 31, 2017		
Projected Cash Balance Net of Current Liabilities		518,213

2018 BUDGET

STORM WATER UTILITY (601) BUDGETED REVENUE & EXPENDITURE SUMMARY

			2017	2017	
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Storm Water Utility Fees*	952,873	953,250	405,986	953,000	1,110,000
Permit Fees	17,929	12,000	4,853	10,000	11,000
TOTAL REVENUE	970,802	920,273	410,839	963,000	1,121,000
EXPENSES					
PERSONNEL SERVICES					
Street Cleaning	199,601	150,734	67,302	150,000	170,171
Storm Sewer Maintenance	106,380	131,276	44,671	128,267	128,768
KU Meter Reading / Billing Charges	14,118	11,891	5,635	11,271	12,820
Administrative Costs	91,000	88,082	45,500	80,000	92,009
Depreciation	128,780	173,947	0	173,947	173,147
TOTAL OPERATING EXPENSES	539,879	480,959	163,108	543,485	576,915
NONOPERATING (REVENUES) EXPENSES					
State Storm Water Grant	(20,903)	0	55,016	55,016	0
Interest & Fiscal Charges - Trans to Debt Fund	170,552	89,078	25,589	89,078	112,284
Capital Improvements	,	0	0	1,443	0
TOTAL NONOPERATING EXPENSES (REVENUES)	149,649	114,810	80,605	145,537	112,284
DEBT PAYMENT - PRINCIPAL ONLY					
Principal - Transfer to Debt Service Fund		320,227	0	320,227	542,680
TOTAL PAYMENT - PRINCIPAL ONLY	0	320,227	0	,	542,680
EXCESS (DEFICIT) REVENUES OVER					
EXPENDITURES	281,274	14	167,125	(46,249)	(110,878)

^{*}Storm Water Utility Fees includes a \$1.00 increase in ERU.

2018 BUDGET

FUND:601STORM WATER UTILITYDEPT:53302DEPARTMENT: STREET CLEANING

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	93,841	75,849	25,058	75,849	85,900
5107	Overtime Payments	8,079	3,500	0	4,000	4,000
5110	Shift Premium Pay	143	150	75	150	150
5113	Job Class Premium Pay	35	10	6	15	25
5119	Longevity pay	520	533	0	0	0
5125	Call Time	52	100	0	50	50
	Fringe Benefits					
5151	Retirement Plan	23,368	9,298	3,210	9,298	9,867
5154	Social Security	7,400	6,131	1,909	6,125	6,895
5157	Group Health Insurance	32,008	25,757	8,470	25,757	27,807
5160	Group Life Insurance	211	157	76	152	160
5163	Workers Compensation	3,947	2,949	966	3,090	3,317
	TOTAL PERSONNEL SERVICES	169,605	124,434	39,769	124,486	138,171
	NON-PERSONNEL SERVICES					
	Purchased Services					
5318	Maintenance - Automotive	16,916	12,000	21,823	24,000	18,000
	Supplies					
5407	Automotive Supplies	8,355	8,800	3,617	8,000	8,500
5410	General Supplies	4,726	5,500	2,093	5,000	5,500
	TOTAL NON-PERSONNEL SERVICES	29,997	26,300	27,532	37,000	32,000
	TOTAL OTDEET OF SANING	400.004	450 704	07.004	404 400	470 474
	TOTAL STREET CLEANING	199,601	150,734	67,301	161,486	170,171

2018 BUDGET

STORM WATER UTILITY DEPARTMENT: STREET CLEANING

NUMBER OF FULL-TIME EQUIVALENTS 2016 2017						2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Heavy Equipment Operator	1.00	1.00		47,112	47,112	55,419
Tandem Trucks	0.45	0.45		23,512	23,512	24,939
Laborer	0.10	0.10		5,225	5,225	5,542
TOTAL	1.55	1.55	93,841	75,849	75,849	85,900

2018 BUDGET

FUND:601STORM WATER UTILITYDEPT:53441DEPARTMENT: STORM SEWER MAINTENANCE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	41,181	54,163	16,898	54,163	55,419
5107	Overtime Payments	328	800	260	750	800
5110	Shift Premium Pay	1	10	1	2	10
5113	Job Class Premium Pay	0	25	1	5	25
5119	Longevity Pay	250	300	0	0	0
5125	Call Time	230	500	187	500	500
	Fringe Benefits					
5151	Retirement Plan	4,730	7,142	2,363	7,142	6,272
5154	Social Security	2,944	4,269	1,318	4,240	4,342
5157	Group Health Insurance	13,479	20,111	5,788	20,111	17,940
5160	Group Life Insurance	147	153	58	115	121
5163	Workers Compensation	1,601	2,053	683	2,139	2,089
	TOTAL PERSONNEL SERVICES	64,890	89,526	27,557	89,167	87,518
	NON-PERSONNEL SERVICES					
	Purchased Services					
5309	Water, Sewer & Electric	24,645	23,000	9,124	21,800	23,000
5318	Maintenance - Automotive	0	150	0	0	0
5321	Maintenance - Other Equip	20	1,000	299	500	750
5322	Maintenance - Roads & Walks	6,337	7,000	71	6,000	6,500
5325	Contractual Services	9,691	7,000	6,002	8,000	8,000
	Supplies					
5407	Automotive Supplies	2,240	3,600	1,619	2,800	3,000
5410	General Supplies	0	0	0	0	0
	TOTAL NON-PERSONNEL SERVICES	42,932	41,750	17,114	39,100	41,250
	TOTAL STORM SEWER MAINTENANCE	107,823	131,276	44,671	128,267	128,768

2018 BUDGET

STORM WATER UTILITY

DEPARTMENT: STORM SEWER MAINTENANCE

	NUMBE FULL-TIME EQ	2017 ESTIMATED	2018 PROPOSED			
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Sewer Crew	1.00	1.00		54,163	54,163	55,419
TOTAL	1.00	1.00	41,181	54,163	54,163	55,419

2018 BUDGET

FUND:601STORM WATER UTILITYDEPT:53609DEPARTMENT: SEWER USER BILLING COST

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5325	Contractual Services	14,118	11,891	5,635	11,891	12,820
	TOTAL NON-PERSONNEL SERVICES	14,118	11,891	5,635	11,891	12,820
	TOTAL SEWER USER BILLING COST	14.118	11.891	5.635	11.891	12.820

2018 BUDGET

STORM WATER UTILITY SUMMARY OF DEBT SERVICE COSTS

	12/31/17 BALANCE	12/31/18 BALANCE	PRINCIPAL MATURITIES	INTEREST	TOTAL PRINCIPAL AND INTEREST
2015D G.O. Note 2015B G.O. Notes 2013B G.O Note 2012 G.O. Notes 2011 G.O. Notes 2008 G.O. Note 2016C Revenue Bond	178,250 1,280,000 505,063 197,201 590,245 79,170 1,275,000	172,500 1,196,000 295,170 187,438 511,140 0 1,200,000	5,750 84,000 209,893 9,763 79,105 79,170 75,000	5,376 34,520 14,319 5,018 16,384 3,167 33,500	11,126 118,520 224,212 14,781 95,489 82,337 108,500
Totals	4,104,929	3,562,248	542,681	112,284	654,965

2018 BUDGET

STORM WATER UTILITY CAPITAL PROJECTS FIVE YEAR PLAN - AMOUNT TO BE BORROWED

PROJECT	2018	2019	2020	2021	2022
EQUIPMENT:					
STORM SEWER IMPROVEMENTS:					
Delanglade Street (STH 55)	20,000				
Oakridge Avenue to Crooks Avenue Area (Phase 3 of 3)	300,000				
Public Works SWPPP Site Improvements	200,000				
Kelso Pond Bank Stabilization Pool Road and Parking Lot	75,000 60,000				
Erosion Control/Remediation - Shoreline/Outfalls/Streambank	35,000				
	33,333				
Wisconsin Avenue/Desnoyer Street		160,000			
Mini Storm Sewer - East 19th Street		80,000			
Erosion Control/Remediation - Shoreline/Outfalls/Streambank		35,000			
Sarah Street/Doty Street Storm Sewer			240,000		
Ducharme Street Storm Sewer, Culvert, Sand Filter			200,000		
Badger Road Pond			350,000		
Erosion Control/Remediation - Shoreline/Outfalls/Streambank			35,000		
Quinney Metoxen Storm Sewer				500,000	
Island Street - Dodge to Tailrace Storm Sewer				80,000	
Replace Back Up Generators Tower Drive				300,000	
Erosion Control/Remediation - Shoreline/Outfalls/Streambank				35,000	
Schultheis/Oak Street Storm Sewer					50,000
Riverview Stormwater Detention					600,000
Erosion Control/Remediation - Shoreline/Outfalls/Streambank					35,000
TOTAL	690,000	275,000	825,000	915,000	685,000

2018 BUDGETSANITARY SEWER UTILITY SUMMARY

The City of Kaukauna created a Sanitary Sewer Utility beginning in 2012 to more accurately account for activities associated with sewerage collection and treatment, to establish a more accurate user charge rate and to allow for the issuance of revenue bonds to finance utility projects. The current rate is \$6.75 per cubic feet. This rate was reviewed and changed in 2015 and budgeted to remain the same for the 2017 budget.

In future years, all utility related costs should be incorporated into utility accounting budgeting and reporting. These costs should eventually include all equipment purchases, equipment usage, and the utilities share of overhead costs. The 2018 budget incorporates all the sanitary sewer related debt and includes refined administrative cost allocations.

2018 BUDGET

SANITARY SEWER UTILITY PROJECTED CASH BALANCE AS OF DECEMBER 31, 2017

DESCRIPTION		BALANCE
BALANCE AS OF JANUARY 1, 2017 Cash And Receivable Balance Net of Current Liabilities		2,400,898
PROJECTED CHANGE IN CASH BALANCE FOR 2017 Revenues & Other Financing Sources Expenses Net of Depreciation Debt Service - Principal and Interest	3,302,700 (2,157,728) (727,549)	
PROJECTED CASH BALANCE AS OF DECEMBER 31, 2017 Projected Cash Balance Net of Current Liabilities		2,818,321

2018 BUDGET

SANITARY SEWER UTILITY FUND (602) BUDGETED REVENUE & EXPENDITURE SUMMARY

			2017	2017	
	2016	2017	6 MONTH	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
REVENUE					
Sanitary Sewer Utility Fees	3,375,559	3,240,000	1,441,737	3,300,000	3,240,000
Interest Income	3,632	1,000	1,422	2,700	2,500
TOTAL REVENUE	3,379,191	3,241,000	1,443,159	3,302,700	3,242,500
EXPENSES					
OPERATING EXPENSES					
Sanitary Sewer Maintenance	169,939	209,492	73,919	175,000	192,693
HOVMSD Sewerage Treatment Costs	1,654,523	1,730,000	819,589	1,650,000	1,620,000
KU Meter Reading / Billing Charges	252,684	237,820	107,083	200,000	243,579
Administrative Costs	119,500	105,128	46,000	105,128	116,728
Sewer Backup Insurance	27,588	27,500	13,794	27,600	27,900
Depreciation	243,393	251,431	0	251,431	267,205
TOTAL OPERATING EXPENSES	2,467,627	2,561,371	1,060,385	2,409,159	2,468,104
NONOPERATING (REVENUES) EXPENSES					
Capital Improvements	(1,544)		0	0	0
Interest & Fiscal Charges - Trans to Debt Fund	219,984	177,281	78,614	177,281	157,748
TOTAL NONOPERATING REVENUES (EXPENSES)	218,440	163,968	78,614	177,281	157,748
DEBT PAYMENT - PRINCIPAL ONLY					
Principal Only	641,852	497,073	0	497,073	569,801
TOTAL PAYMENT - PRINCIPAL ONLY	641,852	507,368	0	497,073	569,801
EXCESS (DEFICIT) REVENUES OVER					
EXPENDITURES	51,271	(53,714)	304,160	219,187	46,848

2018 BUDGET

SANITARY SEWER SERVICE UTILITY DEPARTMENT: SANITARY SEWER MAINTENANCE

		SER OF QUIVALENTS	2016	2017	2017 ESTIMATED	2018 PROPOSED
TITLE OF POSITION	2017	2018	ACTUAL	BUDGET	ACTUAL	BUDGET
Heavy Equipment Operator Heavy Equipment Operator	1.00 0.40	1.00 0.40		55,765 22,306	55,765 22,306	55,419 22,168
TOTAL	1.40	1.40	60,075	78,071	78,071	77,587

2018 BUDGET

FUND: 602 SANITARY SEWER UTILITY

DEPT: 53608 DEPARTMENT: SANITARY SEWER MAINTENANCE

				2017	2017	
OBJECT		2016	2017	6 MONTHS	ESTIMATED	2018
CODE	DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	60,075	78,071	32,436	78,071	77,587
5107	Overtime Payments	838	1,200	451	1,000	1,200
5110	Shift Premium Pay	1	10	1	2	10
5113	Job Class Premium Pay	1,751	1,800	926	1,750	1,800
5119	Longevity Pay	624	624	0	0	0
5125	Call Time	349	800	278	600	700
	Fringe Benefits					
5151	Retirement Plan	15,819	10,560	4,681	10,560	8,132
5154	Social Security	4,418	6,312	2,593	6,229	6,219
5157	Group Health Insurance	20,958	28,155	12,809	28,155	25,116
5160	Group Life Insurance	264	524	146	291	437
5163	Workers Compensation	2,437	3,036	1,346	3,143	2,992
	TOTAL PERSONNEL SERVICES	107,533	131,092	55,666	129,801	124,193
	NON-PERSONNEL SERVICES					
	Purchased Services					
5309	Water, Sewer & Electric	17,215	16,700	7,499	16,500	17,000
5318	Maintenance - Automotive	1,111	2,000	16	1,500	1,500
5321	Maintenance - Other Equip	8,839	6,800	919	6,500	6,800
5322	Maintenance - Roads & Walks	10,939	15,000	9	13,000	14,000
5325	Contractual Services	19,444	25,000	7,471	24,000	25,000
	Supplies					
5407	Automotive Supplies	3,367	2,900	2,170	3,200	3,200
5410	General Supplies	1,491	1,000	169	750	1,000
	TOTAL NON-PERSONNEL SERVICES	62,406	69,400	18,253	65,450	68,500
	OUTLAY					
5807	Machinery, Tools & Instrumnts	0	9,000	0	9,000	0
	TOTAL OUTLAY	0	9,000	0	9,000	0
	TOTAL SANITARY SEWER MAINT	169,939	209,492	73,919	204,251	192,693

2018 BUDGET

FUND: 602 SANITARY SEWER UTILITY

DEPT: 53610 DEPARTMENT: HOVMSD-SEWERAGE TREATMENT

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5309	NON-PERSONNEL SERVICES Purchased Services Water, Sewer & Electric	1,654,523	1,730,000	819,589	1,600,000	1,620,000
	TOTAL NON-PERSONNEL SERVICES	1,654,523	1,730,000	819,589	1,600,000	1,620,000
	TOTAL HOV SEWERAGE TREATMENT	1,654,523	1,730,000	819,589	1,600,000	1,620,000

2018 BUDGET

FUND:602SANITARY SEWER UTILITYDEPT:53609DEPARTMENT: SEWER USER BILLING COST

OBJECT CODE	DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 6 MONTHS ACTUAL	2017 ESTIMATED ACTUAL	2018 BUDGET
5325	NON-PERSONNEL SERVICES Purchased Services Contractual Services	252,684	237,820	107,073	230,000	256,399
	TOTAL NON-PERSONNEL SERVICES	252,684	237,820	107,073	230,000	256,399
	TOTAL SEWER USER BILLING COST	252,684	237,820	107,073	230,000	256,399

2018 BUDGET

SANITARY SEWER UTILITY SUMMARY OF DEBT SERVICE COSTS

DEBT ISSUE	12/31/17 BALANCE	12/31/18 BALANCE	PRINCIPAL MATURITIES	INTEREST	TOTAL PRINCIPAL AND INTEREST
2015D G.O. Note 2013B G.O Note 2011 G.O. Note 2008 G.O. Debt 2013 Revenue Bond 2015 Revenue Bond 2016 Revenue Bond	215,295 455,749 104,516 157,850 1,525,000 1,100,000 1,175,000	208,350 287,691 90,508 27,060 1,400,000 1,025,000 1,125,000	6,945 168,058 14,008 130,790 125,000 75,000 50,000	6,494 11,465 2,901 5,232 61,031 39,375 31,250	13,439 179,523 16,909 136,022 186,031 114,375 81,250
Totals	4,733,410	4,163,609	569,801	157,748	727,549

2018 BUDGET

SANITARY SEWER UTILITY CAPITAL PROJECTS FIVE YEAR PLAN - AMOUNT TO BE BORROWED

PROJECT	2018	2019	2020	2021	2022
EQUIPMENT:					
SANITARY SEWER IMPROVEMENTS:					
Manhole Lining/Repair Quinney/Metoxen Area (Phase 2 of 2)	50,000 550,000				
River Street Sanitary Sewer	90,000				
Delanglade Street (STH 55) Reconstruction	130,000				
Sewer CCTV	15,000				
Plank Road Area (Plank Road, Green Bay Rd, Florence Street) CIPP Lining (Wisconsin Ave, JohnSt/Ducharme St) Sewer CCTV		700,000 250,000 15,000			
Kenneth Ave Area Phase 1 of 2 (8th & 9th Street)			550,000		
Bel Air Ct Lift Station/FM Upgrade			400,000		
Sewer CCTV			15,000		
Kenneth Ave Area Phase 2 of 2 (7th to Park Street)				900,000	
Replace Back Up Generators - Augustine Street				300,000	
Sewer CCTV				15,000	
Reaume Ave Area (3rd, 4th, 5th)					750,000
Dodge St/10th Street Lift Station/FM Upgrade?					400,000
	205.000	005.000	005.000	1.015.000	4 450 000
TOTAL	835,000	965,000	965,000	1,215,000	1,150,000



OBJECT		
CODE	DESCRIPTION	DEFINITION
	PERSONAL SERVICES	
	Wage & Salaries:	
5101	Regular Payroll -	Salaries and wages paid to regular authorized employees whether full-time of part-time.
5104	Temporary Payroll -	Salaries and wages paid to temporary or seasonal employees.
5107	Overtime Payments -	Payments made to full-time or part-time employees for overtime services.
5110	Shift Premium Pay -	The additional earnings paid to employees whose work work shift falls within certain hours as defined by the Union Contract. Rate also is defined by Union Contract.
5113	Job Class Premium Pay -	Earnings differential paid to an employee for working at a higher rated job as defined in Union Contract. (Amount here is the amount earned at higher rate minus amount earned at normal rate)
5116	Holiday Pay -	Wages paid to employee in positions covered by Union Contract for additional pay for Holidays even though not worked as well as additional pay for work on the Holiday over and above the regular pay as defined by Union Contract.
5119	Longevity Pay -	Wages paid to employees based on years of service.
5122	FLSA Pay -	Wages paid to employees above contractual requirements to conform with FLSA regulations.
5125	Call Time Pay -	Wages paid to employees per Union Contract for call time.
5151	<u>Fringe Benefits:</u> Retirement Pay -	Employee and employer contributions to Wisconsin Retirement System net of any employee's contribution where applicable.
5154	Social Security -	Employer's social security and medicare only contributions made on behalf of City employees.
5157	Group Health Insurance -	Employee's health insurance premium net of employee's contribution where applicable.
5160	Group Life Insurance -	Employee's life insurance premium net of employee's employee's contribution where applicable.

OBJECT CODE	DESCRIPTION	DEFINITION				
	PERSONAL SERVICES					
5163	<u>Fringe Benefits:</u> Workers Compensation -	Employer's worker's compensation insurance premiums paid on behalf of City employees.				
5166	Unemployment Insurance -	Reimbursement to the State of Wisconsin for unemployment compensation paid on behalf of unemployed City workers.				
	NON-PERSONAL SERVICES					
5202	<u>Travel/Training:</u> Car Allowance -	Authorized car allowances to City employees.				
5205	Seminar Expenses -	Conferences and seminars, including registration, tuition, book fees, meals, lodging and travel to and from.				
5208	Travel - City Business -	Attendance of regular monthly, quarterly, or annual meetings of professional organizations or business meetings attended on behalf of the City, including registrations, meals, lodging and travel to and from.				
5211	Education & Memberships -	Books, magazines, directories, reports and other publications, membership in professional organizations.				
5215	Expense Allowance -	Allowance to compensate for City business related expenses.				
5303	<u>Purchased Services</u> Communications -	Telephone, telegraph, teletype, cable and messenger service communication consoles.				
5306	Heating Fuels -	Natural gas, fuel oil, kerosene.				
5309	Water, Sewer & Electric -	Electric, water and sanitary sewer service.				
5312	Maintenance - Buildings -	Materials and services used in the repair of buildings and their integral parts not of a major outlay nature. Includes such items as removing wastes, cleaning windows, extermination, janitorial service, rug and towel service.				
5315	Maintenance - Office Equip	Materials and services used in the repair of office equipment - machines, furniture, fixtures - including maintenance contracts.				

OBJECT CODE	DESCRIPTION	DEFINITION
	NON-PERSONAL SERVICES	
5318	<u>Purchased Services:</u> Maintenance - Automotive -	Materials and services used in the repair of automotive equipment, including autos, trucks, motorcycles, fire apparatus, rollers, etc. Includes parts, tires, tubes, batteries, electrical and mechanical accessories, but not supplies under 407.
5321	Maintenance - All Other Equip	Materials and services used in the repair of machines and mechanical tools, equipment of a scientific or technical nature such as medical, laboratory, scales, pumps, motion picture machine, cameras, projectors, communications systems, traffic signal systems, time clocks and personal equipment such as revolvers, etc.
5322	Maintenance - Roads & Walks -	Materials and services used in the repair and maintenance of streets, bridges, walks, sanitary and storm sewers. catch basins, traffic lane and street sign construction, etc. not of a major outlay nature. Includes materials such as salt, calcium, cement, brick, sand, oiling, patching, etc.
5325	Contractual Services -	All contracted services including testing fees, collection service, legal, appraisal, referees, drama teachers, physical exams, Board of Prisoners expense.
5328	Advertising -	Legal advertising and other public advertising. Also ads in professional journals, etc.
5331	General Insurance -	Insurance premiums of a general nature excluding fringe benefit insurance. Included are Fire, Blanket Bond, General Liability and Auto, Boiler, Money & Securities and Inland Marine Equipment insurance premiums.
5334	Printing Expense	Printing of office forms, letterheads, envelopes, reports, pamphlets publications, poster photographing, codes, etc. Also includes binding and repairs to record books, decals, blueprinting, photostating, signs, etc.
5337	Rent - General -	All rental charges other than for equipment which includes office space, land, right of way, storage space, storage costs, post office boxes, gymnasiums, films, slides, etc.
5340	Rent - Equipment -	Rental of equipment with or without operator, including trucks, construction equipment, office equipment, etc.

OBJECT CODE	DESCRIPTION	DEFINITION				
	NON-PERSONAL SERVICES					
5379	<u>Purchased Services:</u> Interest Expense -	Interest expense incurred as a result of short or long-term debt instruments.				
5382	Bad Debt Expense -	Recognition of uncollectible accounts received such as personal property taxes, ambulance fees and miscellaneous bills.				
5385	Wellness Program -	Cost related to the operation of a wellness program.				
5388	Officer Friendly Program -	Costs related to the maintenance of the program.				
5391	Crime Prevention Program -	Costs related to the maintenance of the program.				
5394	Crime Abatement Program -	Costs related to the maintenance of the program.				
5395	Recycling Program -	Costs related to the maintenance of the program.				
5397	Fire Safety Education -	Costs related to the maintenance of the program.				
5401	<u>Supplies:</u> Office Supplies -	All supplies necessary for use in operating office drafting supplies, paper, pencils, photostat supplies, ink, etc.				
5404	Clothing Expense -	Cost of purchasing, repairing or allowances for canvas, cloth cotton goods, curtains, hats, linens, dress findings, oil cloth, ribbon, robes, shoes, thread, towels, yard and flags, uniforms shirts, trousers, hats, raincoats, boots, rubbers, safety glasses, as well as laundry, dry cleaning and linen services for the above.				
5407	Automotive Supplies -	Gasoline, lubricating oil, grease, antifreeze, fuel taxes, etc.				
5410	General Supplies -	Waste packing, padlocks, lamps electric bulbs, rope, twine sash cord, small batteries, oil and grease for mechanical use, and all tools of a minor nature not capital outlay; hoes, shovels, rakes, trowels, hammers, screwdrivers, trash cans, step ladders, wire screening, garden hose, sandpaper, wrenches, paint brushes, screws, nuts, bolts, keys, etc.				

OBJECT CODE	DESCRIPTION	DEFINITION			
	NON-PERSONAL SERVICES				
5413	<u>Supplies:</u> Chemicals and Ordnance -	Ammunition, tear gas, fire arms, gas masks and chemicals such as acetylene oxygen, not used for medical, botanical, road or cleaning purposes also, recharge fire extinguishers, paints, thinners, varnishes, etc.			
5416	Custodial Supplies -	Soaps, deodorants, disinfectants, floor oil, wax, scouring powder, bluing, brooms, mops, toilet paper, paper towels, cleaning rags, soap and paper towel dispensers, water softener salt, starch.			
5419	Medical & Laboratory Supplies -	All medications, bandages, medicines, prescriptions, suture materials, vaccines, as well as medical, surgical or nursing services.			
5422	Data Processing Supplies -	Paper, ribbons, continuous feed forms.			
5425	Botanical and Agricultural -	Seeds, bulbs, plants, trees, fertilizers, insecticides for use on plants 'and trees, flower pots, etc.			
5428	Recreation -	Recreational articles for transient use such as baseballs, bats, volley balls, tennis nets, prizes for awards, ping-pong paddles, and balls, arts - crafts materials, phonograph records.			
5431	Postage -	All postage, stamps and post office charges for the mailing of letters, packages and parcels.			
5434	Photographic Supplies -	Film, flash bulbs, and minor photographic equipment.			
5437	Plumbing Supplies -	Fixtures, fittings, pipe, valves, etc.			
5440	Concession Product -	Products purchased for resale at municipal concession stands.			
5443	Aggregate Supplies -	Road gravel, crushed stone, sand, cold mix, concrete, etc.			
5450	Dog Park Supplies	Supplies purchased for Dog Park.			
5460	Disk Golf Course Supplies	Supplies purchased for Disk Golf Course.			
5499	Miscellaneous -	All materials and supplies which can not be easily classified in the provided account structure.			

OBJECT		
CODE	DESCRIPTION	DEFINITION
	OUTLAY	
5801	Land & Buildings -	All costs in connection with acquisition of land or buildings; the major enlargement or extension of buildings; major permanent improvements, alterations, or replacement of mechanical equipment such as heating or plumbing systems which are an integral part of the building.
5804	Office Equipment -	Purchase of office furniture and equipment.
5807	Machinery, Tools & Instruments	Purchase of machines and mechanical tools, equipment, scales, power tools, communications equipment, etc., the cost of installing, extending, or enlarging outside electrical service applicable to equipment.
5830	Automotive -	Purchase of automobiles, trucks, motorcycles, fire apparatus, construction equipment, sweepers, graders, roller, lawn care equipment, etc.; and accessories thereto.
5833	Park Equipment -	Includes benches, tables, pool equipment, drinking fountains, etc.
5837	Infrastructure -	The cost of constructing streets, bridges, walks and sewers or of permanent major improvements including contracts and materials. (Does not include ordinary maintenance and repairs)
5899	EXPENSE TRANSFERS Expense Transfers -	Costs which are incurred by one department are allocated to other departments.

APPENDIX B

DEMOGRAPHIC PROFILE

POPULATION

1980	11,310*
1990	11,982*
2000	12,983*
2008	15,229
2009	15,414
2010	15,462*
2011	15,519
2012	15,627
2013	15,725*
2014	15,765
2015	15,799
2016	15,848
2017	15,926

^{*}Per census; other years are estimates.

POPULATION CHARACTERISTICS

Median Age	1990 31.6	2000 35.1	2010 34.6
% School Age	20.8	24.1	25.8
% Working Age	56.7	55.7	60.0
% 65 and Older	13.9	13.7	12.2
Number of Persons/Household	12.7	2.6	2.37
Median Family Income	\$37,036	\$50,187	\$53,034
% Below Poverty Level	4.7	2.6	7.9
Per Capita Income	\$12,748	\$18,748	\$25,401

APPENDIX B

DEMOGRAPHIC PROFILE

HOUSING UNITS

1990	4,454*
2000	5,138*
2008	6,477
2009	6,531
2010	6,596*
2011	6,678
2012	6,720
2013	6,748
2014	6,791
2015	6,817
2016	6,839
2017	

^{*}Per census; other years are based upon new unit figures compiled by the inspection department.

THE CITY	MILES OF	STREET
4,807 acres	2007	75.27
4,813 acres	2008	75.42
4,824 acres	2009	75.64
4,825 acres	2010	75.64
4,834 acres	2011	75.91
4,834 acres	2012	75.91
4,836 acres	2013	75.91
4,839 acres	2014	75.91
4,839 acres	2015	75.91
4,870 acres	2016	76.57
4,898 acres	2017	77.13
	4,807 acres 4,813 acres 4,824 acres 4,825 acres 4,834 acres 4,834 acres 4,836 acres 4,839 acres 4,839 acres 4,870 acres	4,807 acres20074,813 acres20084,824 acres20094,825 acres20104,834 acres20114,834 acres20124,836 acres20134,839 acres20144,839 acres20154,870 acres2016

LARGEST TAXPAYERS

NAME	ASSESSED VALUE (\$)
Albany International	20,239,800
Expera	17,663,100
Liebovich Steel	14,322,300
Lamplighter	13,764,100
Team Industries	11,468,200
Bassett Mechanical	7,435,700
Kwik Trip	5,362,800
Gustmans	5,296,300
Dawes Crane	4,339,500
Stephen Classon (Trail Park)	4,010,500

APPENDIX C

2018 BUDGET ENVIRONMENTAL CENTER BUDGET DETAIL

			2017	2017	
	2016	2017	6 MONTHS	ESTIMATED	2018
DESCRIPTION	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET
DEGORII TIOIV	7107071L	BODOLI	71070712	TOTOTLE	BODOLI
REVENUES					
Property Taxes	131,550	146,989	146,989	146,989	156,076
Kaukauna School District Aids	15,000	15,000	0	15,000	15,000
Outagamie County Aids	10,025	10,000	5,000	10,000	10,000
Interest Income	15,000	15,000	•	15,000	
Center User Fees			7 244		15,000
	16,348	14,000	7,314	14,000	14,000
Donations & Contributions	35,517	15,000	4,878	12,000	12,000
TOTAL REVENUES	223,440	215,989	164,181	212,989	222,076
EXPENDITURES					
Travel Expense	200	300	0	300	300
Professional Training and Certification	1,476	1,000	200	1,000	1,000
Expendable Supplies	1,589	2,500	1,681	2,500	2,500
Animal and Bird Care	1,332	1,100	685	1,100	1,100
Programs	1,332	2,600	271	2,600	2,600
		5,000	2,926	5,000	5,000
Conservancy Zone Maintenance	2,034				
Telephone	(240)	300	30	300	300
Gas	1,998	4,000	938	4,000	4,000
Electric and Water	10,441	11,000	3,787	11,000	11,000
Building Maintenance	3,453	6,500	1,077	6,500	6,500
Truck Operations and Maintenance	420	500	170	500	500
Ground and Conservation Maintenance	0	9,000	0	9,000	9,000
Janitorial Service	7,481	8,000	4,060	8,000	8,000
Office Supplies	2,666	2,900	870	3,000	3,000
Postage	0	100	0	100	100
Miscellaneous	1,702	2,600	309	2,600	2,600
Regular Payroll - Naturalist	60,516	61,449	29,213	61,750	63,537
Longevity	180	230	29,213	230	240
Retirement Plan	6,848	7,895	3,952	7,916	8,100
Social Security					
	4,344 61	4,718 64	2,271 31	4,741 61	4,879 65
Group Life Insurance	_				
Workers Compensation	2,335	2,270	1,136	2,281	2,519
Regular Payroll - Business Coordinator	45,005	45,637	21,696	45,861	47,189
Temporary Payroll	6,510	5,998	2,160	5,998	6,020
Longevity	360	360	2,100	360	360
Retirement Plan	5,119	5,888	2,935	5,903	6,039
Social Security	3,303	3,606	1,689	3,623	3,725
Health Insurance	19,739	20,111	10,456	20,111	21,518
Group Life Insurance	66	69	34	68	71
Workers Compensation	339	294	116	295	314
Troncis compensation	559	234	110	290	514
Bootsists d/Other	00.745	^	0.000	0.000	^
Restricted/Other	26,715	0	2,962	2,962	0
TOTAL EXPENDITURES	217,148	215,989	95,654	219,660	222,076
TO TAL LAFLINDITURES	Z11,140	213,309	30,004	∠19,000	222,010

CITY OF KAUKAUNA

2018 BUDGET

APPENDIX D ENVIRONMENTAL CENTER MISSION STATEMENT

MISSION STATEMENT: To provide children, adults and families the knowledge and skills needed to build a sustainable balance between the environment, economy and community through education, conservation and recreation.

Programs offered at the Center include spring, fall and winter educational awareness programs for schools. A full schedule of summer activities including Bird House Building, Fish the Fox, Meet the Animals Day, Crayfish Critter Hunt and many more programs are offered for children. Annual special events include Friends Annual Meeting, Sugar Bush and Spring Art Fair.

The Center also is available for organizations and other groups such as school groups, scout troops, etc. to visit.

Performance Measures:

INDICATOR	AS OF 12/31/15	AS OF 12/31/16	AS OF 6/30/17
School groups	8,029	8,296	4,697
Scouts	210	442	107
Other groups	4,689	3,746	1,160
General public	31,781	32,119	17,995

APPENDIX D

GLOSSARY

ACCOUNTING SYSTEM: The methods and records established to identify, assemble, analyze, classify, record and report the City's transactions and to maintain accountability for the related assets and liabilities.

ACCRUAL BASIS: The recording of the City's transactions that have cash consequences in the period in which those transaction occur rather than in the period in which cash is received or paid by the City.

AGENCY FUND: A fund normally used to account for assets held by the City as an agent for individuals, private organizations or other governments.

APPROPRIATION: A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and time it may be expended.

ASSESS: To establish an official property value for taxation.

ASSESSED TAX RATE: The amount of property tax paid by property owners for each \$1,000 of their assessed property value. This rate is computed by dividing the total amount of the tax levies by the total assessed value of the City.

ASSESSED VALUATION: A valuation set upon real estate or other property by the assessor for the City as a basis for levying taxes.

BASIS OF ACCOUNTING: A term used to refer to when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported in the financial statements.

BOND: A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future (called the maturity date), together with periodic interest at a specified rate.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

BUDGET MESSAGE: A general discussion of the Mayor's proposed budget as presented in writing to the City Council. The budget message should contain an explanation of the principal budget items, an outline of the City's experience during the past year, and its financial status at the time of the message and recommendations regarding the financial policy for the coming year.

CAPITAL BUDGET: A plan of proposed capital outlays and the means of financing them.

CAPITAL PROJECTS FUND: A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities.

CONTINGENCY: An appropriation of funds to cover unforeseen events that occur during the budget year. The City Council must approve all contingency expenditures.

DEBT SERVICE FUND: A fund established to account for the accumulation of resources for and the payment of general long-term debt principal and interest.

DEFICIT: The excess of the liabilities of a fund over its assets. The excess of expenditures over revenues during an accounting period.

APPENDIX D

GLOSSARY

ENCUMBRANCES: The amount of expenditures ultimately to result if unperformed contracts in process are completed.

EQUALIZED TAX RATE: This rate is the computed by dividing the total amount of taxes levied by the total equalized value of the City including tax incremental districts. This rate is the basis for comparing tax rates of various taxing authorities.

EQUALIZED VALUATION: The fair market value of all property in the City as established by the Wisconsin Department of Revenue. This value is used to apportion levies amongst overlapping taxing authorities.

EXPENDITURES: Decreases in net financial resources, including current operating expenses, debt service and capital outlays.

FISCAL YEAR: A 12-month period to which the annual operating budget applies and at the end of which the City determines its financial position and the results of its operations. The fiscal year begins January 1 and ends December 31.

FULL FAITH AND CREDIT: A pledge of the general taxing power for the payment of debt obligations. Bonds carrying such pledges are referred to as general obligation bonds.

FUND: A fiscal and accounting entity with a self-balancing set of accounts in which cash and other resources together with all liabilities and residual equities are segregated to carry on specific activities or attain specific goals.

FUND BALANCE: The difference between fund assets and fund liabilities.

GENERAL FUND: The fund used to account for all financial resources except those required to be accounted for in another fund.

GRANTS: Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

LEVY: To impose taxes, special assessments or service charges for support of governmental activities.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Revenues and other financial resources are recognized when they are both measurable and available. Expenditures are recognized when the liability is incurred.

OPERATING TRANSFERS: All inter-fund transfers other than residual equity transfers (e.g. legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended).

RESERVED FUND BALANCE: Those portions of fund balance that are not appropriable for expenditures or that are legally segregated for a specific future use.

RESIDUAL EQUITY TRANSFERS: Non-routine transfers of equity between funds

REVENUES: Increases in the net current assets of the City from other than expenditure refunds and residual equity transfers. Used to the finance the services provided by the City.

SHARED REVENUES: Revenues levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level.

APPENDIX D

GLOSSARY

SPECIAL ASSESSMENT: A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service that benefits primarily those properties.

SPECIAL REVENUE FUND: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

TAXES: Compulsory charges levied by the City to finance services performed for the common benefit.

TRUST FUND: Funds used to account for the assets held by the City in a trustee capacity for other governments, funds and individuals.

